



2023-2027 PARKS & RECREATION MASTER PLAN

April 2023

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RESOLUTION

WHEREAS, the Fort Wayne Parks and Recreation Board is aware of the parks and recreation needs of the residents of Fort Wayne, Indiana, and

WHEREAS, the Board realizes the importance of sound planning in order to meet the need of its citizens.

NOW, THEREFORE, BE IT RESOLVED THAT THE FORT WAYNE PARKS AND RECREATION BOARD, by unanimous declaration, hereby adopt the 2023-2027 Park and Recreation Master Plan as the official plan for the next five years, for the growth and development of parks and recreation opportunities of all citizens of Fort Wayne, Indiana.

Passed and signed this 13th day of April , 202	3.
President: Justin Shurley, President	_
Attest: Director of Fort Wayne Parks & Recreation/Board Secretary	_



Greg Beilfuss - Chief Planner IDNR – State Parks: Community Grants and Trails 402 W. Washington St., W298 Indianapolis, IN 42204-2782 (317) 232-4071 May 22nd, 2023

Justin Shurley Fort Wayne Board of Park Commissioners 705 E. State BLVD Fort Wayne, IN 46805

Dear Justin,

The DNR Division of State Parks planning staff has reviewed the final draft of the 2023-2028 Fort Wayne Five Year Parks and Recreation Master Plan. The plan meets the Department of Natural Resources' minimum requirements for local parks and recreation master plans. This letter certifies that your community is eligible to apply for Land and Water Conservation Fund (LWCF) Grants through this office in the 2023 grant year. A new plan will be due on November 15th, 2028 at which time your current LWCF grant application eligibility will expire.

If you haven't already, we strongly recommend that you contact our grant section chief as soon as possible about future grant applications. The grants staff can assist in your grant application process. They can be reached by phone at: (317) 232-4075 or by e-mail at: nsimmons@dnr.IN.gov.

We support your planning efforts and encourage your participation in the grant programs administered by the Division of State Parks. If you require further information regarding planning, do not hesitate to call me at: (317) 232-4071 or by e-mail at: gbeilfuss@dnr.IN.gov.

Sincerely,

Greg Beilfuss Chief Planner - IDNR Division of State Parks, Community Grants and Trails

ECC - Austin Hochstetler, Zec Eight

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DEPARTMENT OF INTERIOR SECTION 504 GUIDELINES FOR FEDERALLY-ASSISTED PARK AND RECREATION PROGRAMS AND ACTIVITIES

I. General

- A. Authority. These guidelines are issued under the authority of Section 504 of the Rehabilitation Act of 1973, Pub. L, 93-112, as amended; and Department of the Interior Regulations 43 CFR 17, Subpart B.
- **B. Purpose.** These guidelines provide basic information on the compliance requirements of Section 504 of the Rehabilitation Act of 1973 with respect to federally-assisted park and recreation programs and activities of the Department of the Interior. These guidelines are intended to facilitate compliance with Departmental Regulations 43 CFR 17, Subpart B, to the end that no qualified handicapped person shall, on the basis of handicap, be excluded from participation in, be denied the benefits of, or otherwise be subjected to discrimination under any program or activity that receives Federal financial assistance from the Department. Included in these guidelines are procedures and standards for determining whether current, and anticipated recipient practices conform to the requirements of Section 504.
- C. Scope and Applicability. These guidelines apply to each recipient of Federal financial assistance from the Department that administers a recreation program or activity. When a recipient receives financial assistance from the Department for park and recreation programs, all such programs and activities of that recipient must be in compliance with Section 504 including those programs and activities not receiving direct Federal aid. The final decision as to whether a specific activity or program is or is not federally-assisted within the context of Section 504 rests with the Director. In instances where real property has been acquired through Federal financial assistance or developed prior to 1973, Section 504 applies to such recipients retroactively.
- **D. Covered Programs.** Federal financial assistance subject to Section 504 and covered by these guidelines includes, but is not limited to, that authorized by the following statues
 - 1. Land and Water Conservation Fund Act of 1964, (Pub. L. 88-578, 78 Stat. 897);
 - 2. Title X of the National Parks and Recreation Act of 1978, (Pub. L. 95-625), Urban Park and Recreation Recovery Program;
 - 3. Reservation of Land for Park, Playground, or Community Center (38 Stat. 727, 43 U.S.C. 569);
 - 4. Recreation and Public Purposes Act (44 Stat. 741, as amended, 43 U.S.C. 869-869-4);
 - 5. Federal Aid in Sport Fish Restoration Act (64 Stat. 430) as amended, 16 U.S.C. 777-777K.

E. Definitions

- 1. "Section 504" means Section 504 of the Rehabilitation Act of 1973.
- 2. "Subpart B" means Interior's Departmental Regulations at 43 CFR 17, Subpart B, which implements Section 504 in federally-assisted programs.
 - 3. "Department" means the U.S. Department of the Interior.
- 4. "Director" means the Director of the Office for Equal Opportunity, Office of the Secretary, U.S. Department of the Interior.
 - 5. "Secretary" means the Secretary of the Department of the Interior.
- 6. "Federal Financial Assistance" means any grant, loan, contract (other than insurance or guaranty contracts), or any other arrangements by which the Department provides or otherwise makes available assistance in the form of: (a) funds; (b) the detail of Federal personnel; or (c) real and personal property.

7. "Recipient"

- a. "Primary Recipient" means a State that is authorized to contract for or extend Federal financial assistance to itself or subrecipient for the purpose of carrying out a program of the Department.
- b. "Subrecipient" means any political subdivision or instrumentality of a State, public or private entity or individual to whom Federal assistance is extended through a recipient.

8. "Compliance Review"

- a. "Post-Award Compliance Review" means an onsite or off-site, comprehensive assessment of the Section 504 compliance posture of an agency that has received Federal financial assistance from the Department. Such reviews as designed to determine if programs and activities of the agency are administered and operated in compliance whith the requirements of Section 504.
- b. "Follow-up Compliance Review" means a subsequent examination of specific aspects of a recipient's federally-assisted program or activity to determine whether the recipient has resolved outstanding conditions of noncompliance.
- c. "Desk Audit" means an off-site review of a recipient's practices to determine compliance with Section 504.
- 9. "Compliance Officer" means an official of the Department assigned the responsibility of conducting a compliance review or complaint investigation of a recipient or subrecipient.

- 10. "Major Life Activities" means functions such as caring for one's self, performing manual tasks, walking, seeing, speaking, hearing, breathing, and learning.
- 11. "Handicapped Person" means any person who has a physical or mental impairment that substantially limits one or more major life activities, has a record of such an impairment, or is regarded as having such an impairment. For a detailed definition of these categories, see Departmental Regulation Subpart B, 43 CFR 17.202(j)(2).

12. "Qualified Handicapped Person" means:

- a. With respect to covered employment, a handicapped person who, with reasonable accommodation, can perform the essential functions of the job in question.
- b. With respect to programs, activities, and services, a handicapped person who meets the essential eligibility requirements for the receipt of services or for program participation.
- 13. "Reasonable Accomodation" in employment, means accommodations provided to a handicapped job applicant or employee so that she/he can qualify for and/or perform the job. Reasonable accommodation includes, but is not limited to: (a) making facilities used by employees accessible; (b) job restructuring, part-time or modified work schedules; (c) acquisition or modification of equipment; (d) readers for the visually impaired; and (e) interpreters for the hearing impaired. This interpretation of reasonable accommodation applies solely to recipient employment practices.
- 14. "Beneficiary" means an individual who is entitled to benefit from, or otherwise participate in, programs or activities receiving Federal financial assistance.
- 15. "504 Coordinator" means the individual within the recipient organization who is responsible for coordinating all efforts to comply with Section 504.
- 16. "Section 504 Self-Evaluation" means a process whereby the recipient, in consultation with handicapped individuals and organizations representing such persons, examines its policies, practices, programs, services, and activities to determine whether they are in compliance with Section 504.
- 17. "OEO" means the Office for Equal Opportunity, Office of the Secretary, U.S. Department of the Interior.
- 18. "Transition Plan" means a document detailing the recipient's plans for achieving compliance with Section 504 when structural changes to existing facilities are required. The plan must identify physical obstacles; describe methodology for providing accessibility; specify the schedule for achieving program accessibility; and indicate the person responsible for implementing the plan.

- 19. Integrated Setting" means a setting in which handicapped persons are fully integrated with nonhandicapped persons and are not subjected to different or separate treatment.
- 20. "Program Accessibility" means that when viewed in its entirety, a program is readily accessible to qualified handicapped persons. This does not mean that every existing facility or part thereof has to be made accessible. Program accessibility may or may not require structural modifications to facilities. Methods of achieving program accessibility include such things as reassignment of services to accessible buildings; assignment of aids to program beneficiaries; home visits; delivery of services at alternate sites; and alteration of existing facilities.
 - 21. "LWCF" means the Land and Water Conservation Fund of the Department.

II. Compliance Responsibilities

- **A. OEO's Responsibilities**. The Office for Equal Opportunity (OEO), shall ensure that no person participating in a program funded in whole or in part by the Department is subjected to discrimination on the basis of handicap. This shall be accomplished through continuing policy direction, oversight, technical assistance, program evaluations, investigations and compliance reviews.
- **B.** Bureau Responsibility. Each Bureau or Office, as primary grantor of Federal financial assistance, has direct responsibility for ensuring that recipients and applicants to whom Federal aid is awarded are in compliance with the basic nondiscrimination provisions of Section 504.

The granting Bureau or Office shall execute its responsibility through:

- 1. Notifying OEO of any Section 504 violation having arisen from onsite program reviews conducted by Bureau or Office personnel; and
- 2. Cooperating with OEO in securing voluntary compliance with Section 504 in recipient programs and activities.
- C. Primary Recipient Responsibility. The States, as primary recipients of Federal assistance, are required to give reasonable assurance that all applicants and subrecipients will comply with Section 504. This includes providing equal benefits, services, financial aid, and utilizing methods of administration which give reasonable assurance of compliance and that any noncompliance will be corrected. This shall be accomplished through:
- 1. Notifying all applicants and subrecipients of their Section 504 compliance responsibilities;

- 2. Determining the Section 504 compliance posture of all new applicants prior to an award of Federal financial assistance and where necessary, aiding applicants in complying with Section 504;
- 3. Apprising *all* of its employees of the prohibition against discrimination, on the basis of handicap, in employment;
- 4. Ensuring that all of its employees are informed of "when, where, and how" to file employment complaints alleging handicap discrimination;
- 5. Ensuring that all of its programs and activities are in compliance with Section 504;
- 6. Consulting with interested individuals including handicapped persons or organizations representing handicapped persons in achieving compliance with Section 504;
- 7. Designating a Section 504 Coordinator;
- 8. Conducting a self-evaluation of all primary recipient programs, activities, services, facilities, practices, and policies to ensure compliance with Section 504 and maintaining the results of this evaluation on file for public inspection upon completion;
- 9. Accomplishing a transition plan in the event that structural changes to facilities are necessary;
- 10. Meeting equal opportunity public notification of nondiscrimination requirements;
- 11. Securing nondiscrimination assurances from applicants and subrecipients of Federal financial assistance;
- 12. Providing technical assistance to subrecipients in complying with Section 504;
- 13. Notifying OEO of any inconsistencies with Section 504 having arisen from onsite project reviews conducted by State personnel;
- 14. Cooperating with OEO toward seeking a satisfactory resolution of any Section 504 violation;
- 15. Where required by the Director, investigating Section 504 complaints of alleged discrimination against applicants or subrecipients; and
- 16. Ensuring that each applicants/subrecipient is provided a copy of these guidelines.
- **D.** Coordination of Responsibility. OEO will periodically conduct onsite Section 504 compliance reviews and/or desk audits of primary recipients and subrecipients. OEO will provide any recipient with such technical assistance as necessary to assure compliance with Section 504. Federal, State, and local officials are expected to cooperate

fully toward securing voluntary compliance where violations in programs or activities may be found.

III. Section 504 Compliance Provisions

A. General. This section applies to each recipient of financial assistance from this Department who funds or administers a park and/or recreation program. This section covers general prohibitions against discrimination based on handicap as well as the required compliance provisions of Section 504. These standards are set forth in Departmental Regulations at 43 CFR 17, Subpart B.

Subrecipients are reminded that public and private organizations to whom they provide assistance are also covered by Section 504. Such arrangements are interpreted by the Department as being extensions of Federal financial assistance.

B. Prohibitions. Departmental Regulation 43 CFR 17.203 contains specific prohibitions related to services and benefits based on the standard that "no qualified handicapped person shall, on the basis of handicap, be excluded from participation in, be denied the benefits of, or otherwise be subjected to discrimination under any program or activity that receives or benefits from Federal financial assistance.

Recipients should study Section 17.203 in its entirety, and refer to it for further guidance in this area.

- C. Technical Compliance Requirements. Each recipient must comply with the following:
- 1. Assurances Required. A recipient of Federal financial assistance shall provide assurances that its programs will operate in compliance with Section 504 and Subpart B, as follows:
- a. Written assurances that a recipient's program will be operated in compliance with the regulation is required, [43 CFR 17.204 (a)]. In instances where primary recipients or subrecipients extend assistance to others (besides the ultimate beneficiary) written assurances must be secured and maintained by the recipient extending the assistance; and
- b. If a recipient gives, leases, or transfers real property, there must be a covenant in the agreement transferring the property that discrimination on the basis of handicap will not occur [43 CFR 17.204 (c)]. This obligates the recipient or the transferee, for the period during which the real property is used for the purpose for which it was extended, to operate in a nondiscriminatory manner.
- **2. Self-Evaluation**. All recipients are required to evaluate their programs, activities, policies, and practices to determine what actions need to be taken in order to comply with Section 504. This process is called a self-evaluation and must involve interested persons, including handicapped persons or organizations representing handicapped persons. If the

recipient employs fifteen or more persons (either full or part-time), a copy of the self-evaluation must remain of file and available for public inspection for three years after it is completed. The self-evaluation must indicate the areas examined, problems identified, and the remedial steps the recipient will take to eliminate discriminatory policies and practices toward handicapped persons [43 CFR 17.205 (c)].

- a. Remedial Action. The Director can order a recipient to take remedial action when a recipient program or activity is found to be in violation of Section 504. The Director can also order a primary recipient to take remedial action if one of its subrecipients are found to be in violation of Section 504 [43 CFR 17.205 (a)].
- **b.** Voluntary Action. All recipients are authorized and encouraged to take voluntary steps, in addition to any required action, to overcome the effects of conditions that restrict qualified handicapped persons from participating in recipient programs and activities [43 CFR 17.205 (b)].
- **3 Designation of Section 504 Coordinator**. Every recipient that employs 15 or more persons (either full or part-time) must designate at least one person responsible for ensuring compliance with Section 504. The Department neither encourages nor suggests that recipients employ persons exclusively for this responsibility; instead recipients are advised to designate this responsibility to an existing staff member.
- **4.** Adoption of Grievance Procedures. Each recipient that employs fifteen or more persons (either full or part-time) must adopt grievance procedures that provide for the prompt and equitable resolution of complaints alleging discrimination on the basis of handicap, [43 CFR 17.206 (b)].
- 5. Public Notification Required. Each recipient must proclaim to the public its policy of nondiscrimination and the procedures for filing complaints. This requirement can be met through the use of program publications and/or the Department's nondiscrimination poster which covers all of the required Federal anti-discrimination provisions. It must be communicated to the public that the program receives Federal financial assistance from the Department and, consequently, Federal law prohibits discrimination on the basis of handicap in the recipient's programs and activities. Each recipient must also explain that if any individual feels that he or she has been discriminated against or desires further information regarding the Department's nondiscrimination requirements, the person may write to:

Director
Office for Equal Opportunity
U.S. Department of the Interior
Washington, D.C. 20240

Appropriate steps must be taken to inform those with impaired vision or hearing, the mentally retarded, the learning disabled and any other person with a communications

impairment of when, where, and how to file complaints of alleged handicap discrimination.

- **6. Other Public Notification Requirements.** Each recipient that employs fifteen or more persons (either full or part-time) must take initial and continuing steps to notify program participants, beneficiaries, applicants, and employees, including persons with impaired vision and hearing that they do not discriminate on the basis of handicap. Methods such as posting notices at appropriate locations, placement of notices in local newspapers, are all acceptable methods. This notice of nondiscrimination must also be included in recruitment materials and publications [43 CFR 17.207].
- 7. Transition Plan Responsibilities. In instances where structural changes to facilities are necessary to achieve program accessibility, each recipient shall develop a transition plan setting forth steps necessary to complete such changes. New recipients shall develop transition plans within one year of receipt of the financial assistance.

The plan *must* be developed with the assistance of handicapped persons and/or organizations representing handicapped persons. At a minimum, a transition plan must:

- a. Identify physical obstacles in the recipient's facilities that limit accessibility of its programs or activities to handicapped persons;
 - b. Describe in detail the methods that will be used to make facilities accessible;
- c. Specify the schedule for taking the steps necessary to achieve full program accessibility; and
- d. Indicate the person responsible for implementation of the plan [43 CFR 17.217 (e)].
- 8. Each recipient shall keep such records and submit to the Director or her/his designee timely, complete, and accurate reports, at such time, and in such form and containing such information, as the Director or her/his designeed may determine to be necessary to enable her/him to ascertain whether the recipient has complied or is complying with Section 504 and Departmental Regulations at 43 CFR 17, Subpart B.

IV. Small Recipients

- A. General. A small recipient is any recipient that employs less than fifteen full or part-time employees. All recipients, regardless of size, must comply with Section 504. As stated in Departmental Regulation 43 CFR 17.208, the Director, in certain situations, may require any recipient with fewer than fifteen employees to comply with Section 17.206 and 17.207, whole or in part.
- B. Waiver from Compliance With Section 504. It is the Department's policy that there shall be no waivers from compliance with Section 504 because there is enough

flexibility in the Department's Section 504 Regulations for small recipients to comply without undue expense [47 FR 29543, July 7, 1982].

C. Program Accessibility and Small Recipients. If a small recipient finds, after consultation with a handicapped person seeking its services, that there is no method of complying with the program accessibility requirements of the Department's Section 504 Regulation other than making a significant alteration in its existing facilities, the recipient may, as an alternative, refer the handicapped person to other providers of services whose facilities are accessible [43 CFR 17.217 (c)].

As a means to ensure compliance with Section 504, each referral made by a small recipient must be approved beforehand by the Director prior to referring any handicapped person to other providers of services whose facilities are accessible. There shall be no exceptions to this rule.

V. Recipient Employment Practices and the Handicapped

- **A. General.** No qualified handicapped person shall, on the basis of handicap, be subjected to discrimination in employment under any program or activity which receives Federal financial assistance from the Department.
- **B.** Discrimination Prohibited. The Department's Section 504 Regulation prohibits discrimination against qualified individuals in a wide range of employment activities. Specific activities covered by Section 504 are:
 - 1. Recruitment, advertising, and the processing of applications for employment;
- 2. Hiring, upgrading, promotion, award of tenure, demotion, transfer, layoff, termination, right of return from layoff, and rehiring;
 - 3. Rates of pay or any other form of compensation and changes in compensations;
- 4. Job assignments, job classifications, organizational structures, position descriptions, lines of progressions, and seniority lists;
 - 5. Leaves of absence, sick leave, or any other leave;
- 6. Fringe benefits available by virtue of employment whether or not administered by the recipient;
- 7. Selection and financial support for training, including apprenticeship, professional meetings, conferences and other related activities and selection for leaves of absence to pursue training;
 - 8. Employer-sponsored activities, including social or recreation programs;

- 9. Any other term, condition, or privilege of employment, such as granting awards, recognition and/or monetary recompense for money-saving suggestions or superior performance; and
- 10. A recipient's obligation to comply with Section 504 is not affected by any inconsistent term of any collective bargaining agreement to which it is a party.
- C. Section 504 Equal Employment Compliance Requirements. All recipients are required to make employment decisions which do not discriminate on the basis of handicap.

Recipients may not limit, segregate, or classify job applicants or employees in any way that adversely affects their opportunities or status because of handicap. Other requirements include:

- 1. Statements of Nondiscrimination. If a recipient organization has a written nondiscrimination policy statement ensuring that all employment opportunities and services are available on an equal basis, a clause prohibiting discrimination on the basis of "handicap" should be included.
- 2. Contractual Arrangements. If a recipient has a contract, subcontract, or other arrangement or agreement with organizations such as labor unions, employment agencies, health/maintenance organizations, insurance agencies, or organizations administering training and apprenticeship programs, the recipient is required to:
- a. Ensure that these organizations do not provide services to handicapped job applicants and employees in a discriminatory fashion; and
- b. Ensure that these contracts, subcontracts, or agreements contain nondiscrimination clauses prohibiting discrimination on the basis of handicap against job applicants or employees.
- 3. Notifying Employees of their Rights Under Section 504. Recipients are required to notify their employees of their rights under Section 504 and the procedure for filing complaints with the Department.
- **4.** Concessionaires. The employment practices of concessionaires operating under contractual agreements with recipients are covered by Section 504. In such instances, the recipient shall be responsible for ensuring that each concessionaire complies with Section 504.
- 5. Self-Evaluation Required. As prescribed in Section III.C.2, of these guidelines, all recipients must conduct a self-evaluation of their employment practices, policies, and decisions to ensure nondiscrimination on the basis of handicap. The self-evaluation must be conducted with the assistance of interested persons, handicapped individuals and organizations representing the handicapped.

- 6. Communicating Effectively with Applicants, Employees, and Beneficiaries. Recipients must take the necessary and appropriate steps to communicate effectively with job applicants, employees, and program beneficiaries. This requirement applies especially to communicating effectively with the visually and hearing impaired as well as the mentally retarded and learning disabled.
- 7. Reasonable Accommodation. All recipients are required to make reasonable accommodation to he known physical or mental limitations of otherwise qualified handicapped applicants or employees, unless it creates an "undue hardship." Reasonable accommodation includes making facilities accessible to handicapped employees, instituting part-time or modified work schedules, allowing extended rest periods, job restructuring, and permitting work assignments to be accomplished at home or other accommodating places. In determining whether an accommodation would impose an "undue hardship" the following shall be considered by the Director:
 - a. The overall size of the recipient park and recreation system including:
 - i. Size of recipient agency;
 - ii. Number and type of facilities;
 - iii. Size of recipient's overall operating budget;
 - b. The type of operation;
 - c. Composition and structure of the recipient's workforce;
 - d. The type of accommodation needed; and
 - e. The cost of the accommodation needed.
- **8.** Employment Tests. Recipients must examine all employment tests or other selection criteria to ensure nondiscrimination towards handicapped persons. Tests and employment selection procedures must be shown to be job related. Moreover, tests must measure a person's ability, not an impaired sensory, manual or speak skill, unless that skill is required to perform essential job-functions.

If a test of employment criterion is job-related and tends to screen out qualified handicapped persons and the Director cannot identify alternative job-related tests that do not screen out as many handicapped persons, the recipient may use the test or employment criterion.

9. Pre-employment Inquiries. A recipient may not conduct pre-employment medical tests or examinations or make pre-employment inquiries as to whether an applicant is handicapped or as to the severity or nature of a handicapping condition. This standard applies to all aspects of the selection process including:

- a. Job applications; and
- b. Employment interviews.
- 10. If Remedial or Voluntary Actions are Taken. If a recipient is taking remedial or voluntary actions to correct the effects of past discrimination, the recipient may invite a person to indicate whether, and to what extent, they are handicapped. Inquiries of this nature are only permitted if:
 - a. The applicant is informed of the reasons the recipient is requesting the information;
- b. The applicant is informed that providing the information is voluntary and will be kept confidential; and
- c. The applicant is informed that refusal to provide the information will not result in any adverse treatment.

VI. Program Accessibility

- A. General. A recipient will have afforded equal opportunities to handicapped persons if each of its programs, activities, and services, when viewed in their entirety, are accessible. A qualified handicapped person cannot be denied the benefits of, or be kept from participating in, any recipient's programs or activities because existing facilities are inaccessible to or unusable by handicapped persons.
- 1. Time Limitation. For those that were recipients as of July 7, 1982, all nonstructural accessibility modifications should have been completed by September 8, 1982, while structural accessibility changes are to be accomplished as expeditiously as possible, but in no case later than July 8, 1985.
- 2. Methods for Achieving Program Accessibility. Methods for ensuring accessibility include:
- a. Re-designing park and recreation equipment, i.e., swimming pools, play equipment, park benches, water fountains, etc;
 - b. Assigning aids to handicapped persons;
 - c. Moving classes or activities to accessible buildings;
 - d. Conducting home visits; and
 - e. Structural changes.
- 3. Program Availability Must be Advertised Effectively to Interested Persons. The Department's Section 504 Regulation requires that each recipient adopt and

implement procedures to ensure that interested persons, including those with impaired vision and hearing, can obtain information about the availability and location of recipient services, activities, and facilities that are accessible to and usable by handicapped persons.

VII. Drug and Alcohol Abusers

- A. Drug and Alcohol Abusers are Covered by Section 504. Drug and alcohol abusers or any individual having a record of such an affliction are covered by the nondiscrimination requirements of Section 504.
- **B.** Exceptions. Drug and alcohol abusers are not covered by Section 504 when current use of drugs or alcohol prevents them from performing the duties of the job in question or when the current use of drugs or alcohol imposes an immediate threat to public safety or property.

VIII Complaint Procedures

- A. General. This section prescribes the procedures of the Department and its primary recipients with respect to the prompt processing and disposition of Section 504 complaints.
- **B.** Who May File. Anyone who believes that she or he has been subjected to discrimination on the basis of handicap, may file a complaint. A representative may also file a complaint on behalf of persons who feel that they have been discriminated against because of their handicap.
- C. How, When, and Where to File. All complaints filed under Section 504 must be in writing and must be signed by the complaint and/or the complaint's representative. In the event that a complaint is made in other than written form, the official receiving the complaint must instruct the complainant to reduce the complaint to writing and submit it to:

 Director

Office for Equal Opportunity U.S. Department of the Interior Washington, D.C., 20240

The complaint should contain: The name, address, and telephone number of the complainant; the name and address of the alleged discriminating official, recipient or subrecipient; the basis of the complaint, and date of the alleged discrimination.

D. Time Limitations. All complaints must be filed within 180 days from the date of the alleged discriminatory action. The time limit for filing may be extended by the Director.

Complaints should be filed directly with the Director. In the event that complaints are received by other entities, such complaints must be forwarded to the Director within 10 days of receipt.

E. Complaint Notification Requirements. Bureaus and Offices shall be responsible for ensuring that its recipients inform the public of their right to file a complaint. Where primary recipients extend Federal assistance to subrecipients, the primary recipients shall also be responsible for ensuring that this standard is met.

Bureaus, Offices and recipients shall include information on Section 504 requirements, complaint procedures and the rights of beneficiaries in handbooks, manuals, pamphlets, and other materials which are ordinarily distributed to the public to describe the federally-assisted program or activity. In instances where handicapped persons have visual and hearing impairments or other disabilities that impede their communications processes, steps must be taken to inform them of their rights under Section 504.

IX. Compliance Review Procedures

- A. General. This section prescribes the types of compliance reviews which will be conducted periodically to ensure that the Department's federally-assisted recreation programs are operated in compliance with Section 504. Such reviews will cover the granting Bureau or Office, primary recipient and subrecipient.
- B. Compliance Review Responsibilities. OEO shall perform periodic Section 504 compliance reviews of the Department's primary recipient and subrecipient recreation programs. These reviews shall be part of a continuous effort by the Department to ensure that its Federal assistance programs are conducted in compliance with Section 504.
- 1. Primary Recipient Reviews. As a part of routine project inspections or program reviews, primary recipients shall review the operations and practices of its subrecipients.
- **2. Reporting Requirements.** All Section 504 violations, that are found during a review, must be reported to the Director in a timely manner.
- 3. Reviews Conducted by OEO. OEO shall periodically conduct compliance reviews of primary recipients and subrecipients which may consist of either an onsite review or a desk audit review. Recipients will be notified by letter at least 20 days prior to a scheduled onsite review and 30 days prior to a desk audit. Information necessary to conduct the review/audit is completed, OEO shall prepare and issue a report of its findings and recommendations to the primary recipient to assist it in voluntarily complying with Section 504. Remedial action must be initiated where necessary by the recipient to correct any deficiency(s). Where conditions of noncompliance have been found, such conditions must be resolved by the recipient within a reasonable period of time. A copy of the report and related correspondence shall be kept on a record by OEO for a period of three years.

- C. Criteria Used for Selecting Recipients for Review. In selecting recipients for post-award compliance reviews, OEO shall base selections on such factors as:
 - 1. Availability of information collected from prior reviews;
 - 2. The frequency of past reviews conducted of the recipient;
 - 3. Complaints of alleged discriminations;
 - 4. The size and nature of the federally-assisted program; and
 - 5. The amount and type of Federal assistance received by the recipient.
- **D. Procedures for Effectuating Voluntary Compliance**. Departmental regulations require the resolution of any apparent condition of noncompliance by informal and voluntary means whenever possible. Voluntary compliance means the willingness of a recipient to correct conditions of noncompliance identified through complaint investigations or compliance reviews.

The procedures for effectuating voluntary compliance are as follows:

- 1. In every case where a complaint investigation or compliance review results in a finding of noncompliance, the Director shall notify the recipient by certified mail of the conditions of noncompliance. The notice shall clearly identify the conditions of noncompliance and afford a reasonable time to comply voluntarily;
- 2. OEO shall record the date the recipient received notice, and shall note and record and last day afforded the recipient for voluntary compliance before initiating the administrative process to terminate Federal assistance;
- 3. The recipient may request a meeting for the purpose of discussing the violations or requirements for compliance; and
- 4. OEO shall approve the recipient's proposed voluntary compliance actions if such actions will result in compliance with Section 504.
- E. Sanctions Available to the Department to Remedy Noncompliance. When an applicant or recipient is found to be in noncompliance with Section 504 and compliance cannot be achieved by voluntary means, the enforcement alternatives under Title VI of the Civil Rights Act of 1964 shall be invoked. If Section 504 violations are found, OEO can recommend temporary deferral of Federal funds to the granting Bureau of Office until full compliance has been satisfactorily achieved. If the grant has been made, the Director may initiate administrative proceedings for the termination of current or future funding. Alternatively, OEO may enforce Section 504 by "any other means authorized by law". Although not explicitly stated, such other means include referral to the U.S. Department of Justice for appropriate judicial enforcement.

No order suspending, terminating, or refusing to grant assistance to a recipient can become effective until the Director has:

- Advised the recipient of its failure to comply and determined what compliance cannot be secured by voluntary means;
- 2. Made an express finding on the record, after the opportunity for a hearing, of a failure by the recipient to comply with Section 504.
 - 3. Obtained approval of the action to be taken from the Secretary of Interior; and
- 4. Filed with the appropriate committees of the U.S. House of Representatives and the U.S. Senate having legislative jurisdiction over the program involved, a full written report of the circumstances and the grounds for such action.

SECTION 504 SELF-EVALUATION GUIDE

I. Introduction

Section 504 of the Rehabilitation Act of 1973 provides that no qualified handicapped person shall, on the basis of handicap, be excluded from participation in, be denied the benefits of, or be subjected to discrimination under any program or activity receiving Federal financial assistance.

All recipients of Federal financial assistance form the Department of the Interior (DOI) must be in compliance with Section 504 and implementing regulations, 43 CFR 17, Subpart B, Subpart B, at Section 17.205 (c), requires that each recipient complete a self-evaluation of its "policies and practices and the effects thereof that do not or may not meet the requirements of the Subpart." Any policy and/or practice that does not meet the requirements of Subpart B, must be modified.

The purposes of this self-evaluation guides is to assist recipients in evaluating their programs and activities to determine whether they conform to the requirements of Section 504 and Departmental regulations 43 CFR 17, Subpart B. This guide provides only an example of how self-evaluation can be performed. Recipients are free to use this guide or other approaches for performing the self-evaluation.

The self-evaluation guide is composed of three parts. The appropriate DOI regulation and Guidelines authority are cited for each of the following three parts:

Part I-Checklist of Administrative Requirements [43 CFR, Section 17.206, 17.207, 17.217 (e) and Guidelines Section III C].

Part II-Checklist of Facility Accessibility [43 CFR, Section 17.217 (a-d); Guidelines Section VI].

Part III-Checklist of Employment Practices [43 CFR, Section 17.210; Guideline Section V].

ASSURANCE OF COMPLAINCE SECTION 504 OF THE REHABILITATION ACT OF 1973

The_City of Fort Wayne Board of Park Commissioners has received and read the guidelines for compliance with Section 504 of the Rehabilitation Act of 1973 issued by the United States Department of the Interior and will comply with these guidelines and the Act.

SIGNATURE

APPLICANT PRESIDENT

Justin Shurley

(president's printed name)

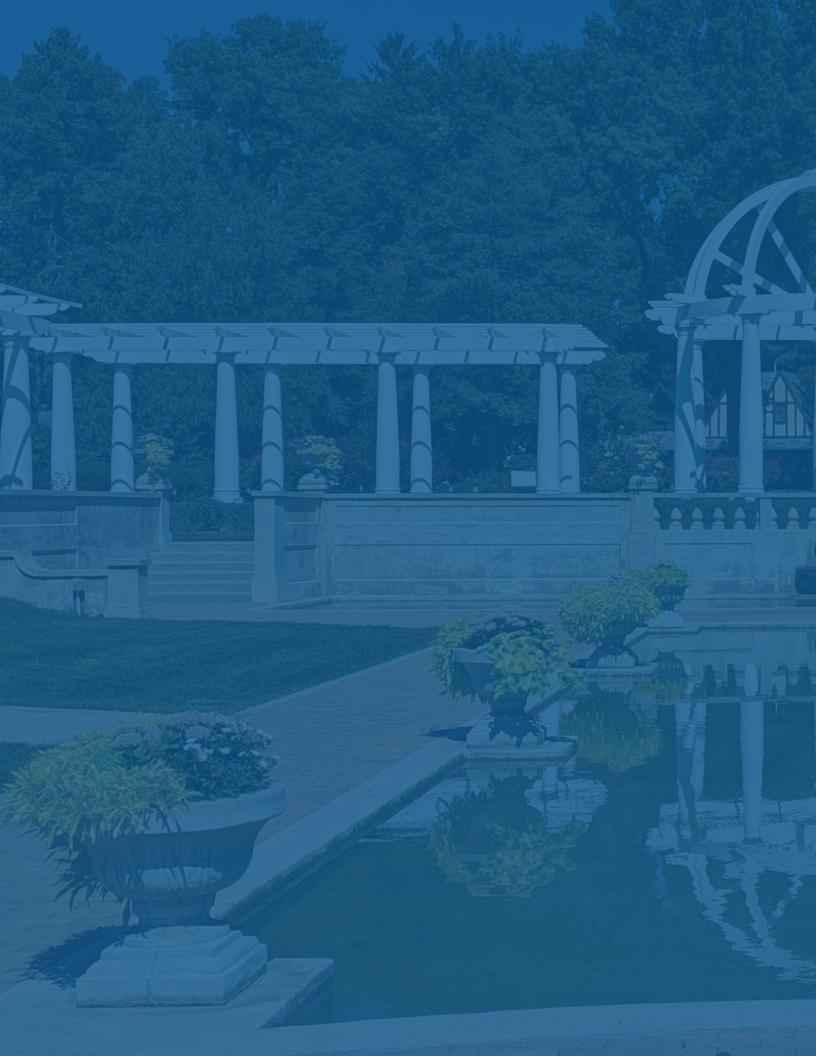
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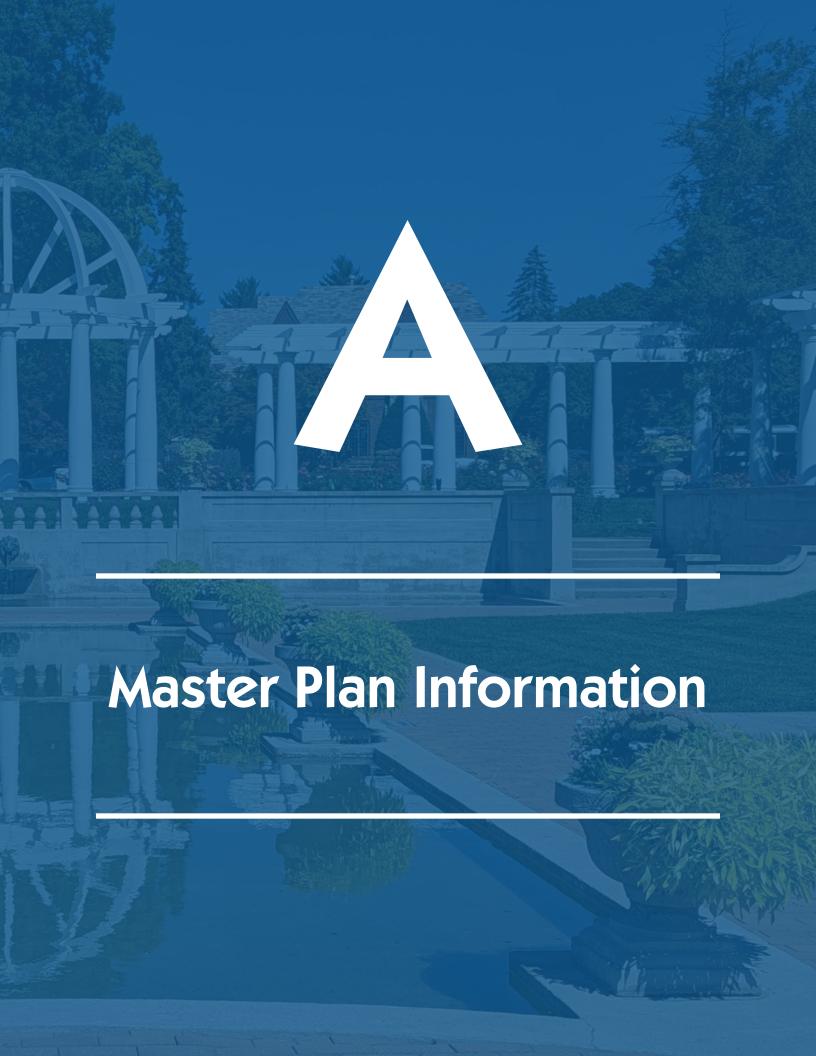
APPLICANT SECRETARY

Steve McDaniel

(secretary's printed name)

DATE April 13, 2023





Section 1 Introduction

1.1. MAILING ADDRESS & PARK OFFICE LOCATION

Fort Wayne Parks & Recreation Department 705 E. State Blvd.
Fort Wayne, IN 46805
(260) 427-6000
https://www.fortwayneparks.org/

1.2. BOARD OF PARKS COMMISSIONERS

President

Justin P. Shurley 6409 Benham Dr. Fort Wayne, IN 46816 jpshurley@gmail.com 260.797.3900 (Term Ends December 31, 2023)

Vice President

Cory D. Miller
1333 Chanterelle Drive
Fort Wayne, IN 46845
cmiller@elevatusarchitecture.com
260.437.0923
(Term Ends December 31, 2024)

Commissioner

Richard (Rick) Briley
2127 North Schomburg Drive
Fort Wayne, IN 46808
navlrick@aol.com
260.414.4301
(Term Ends December 31, 2025)

Commissioner

Jenna Jauch 111 West Berry Street, Suite 200 Fort Wayne, IN 43802 jennaj@hochassoc.com 260.438.3128 (Term Ends December 31, 2026)

Executive Director

Steve McDaniel, Board Secretary 705 E. State Blvd. Fort Wayne, IN 46805 steve.mcdaniel@cityoffortwayne.org 260.427-6000

Ex-Officio Member

Richard Phillips, Jr., President Park Foundation 6920 Pointe Inverness Way, Suite 230 Fort Wayne, IN 46804 rick@1phillips.com 260.420.7732

1.3. ADMINISTRATIVE STAFF

Steve McDaniel, Director
Alec Johnson, Deputy Director of Planning and
Development
Sandra Odisho, Manager of Finance
Kathy Pargmann, Manager Lead of Marketing
Chuck Reddinger, Deputy Director of Recreation
Steve Schuhmacher, Deputy Director of Park
Maintenance
Rick Schuitemann, Director of Children's Zoo

1.4. PRIMARY CONTACTS

Alec Johnson, PLA ASLA
Deputy Director Of Park Planning And Development
Fort Wayne Parks and Recreation
260.427-6425
705 East State Blvd. Fort Wayne, IN 46805

Chad Shaw
Superintendent of Landscape & Horticulture
Fort Wayne Parks and Recreation
260.427.6027
705 East State Blvd. Fort Wayne, IN 46805

1.5. PRIMARY AUTHORS OF THE PLAN

Matthew Leasure, AICP PLA LEED AP Principal, Designing Local 1223 East Main Street, Suite 311 Columbus, OH 43205 matt@designinglocal.com 614.893.7178

Austin L. Hochstetler, CPRP Principal, Zec Eight Insights 5351 E Thompson Road, Suite 135 Indianapolis, IN 46237 austin@zeceightinsights.com 574.209.0687

Section 1 Introduction

1.6. PLAN INTRODUCTION

PARKS AND RECREATION MASTER PLAN

In Indiana, local parks and recreation agencies must have an approved Parks and Recreation Master Plan on file with the Department of Natural Resources (DNR) if they want to be eligible for Land and Water Conservation Fund (LWCF) monies. On August 4, 2020, the LWCF was permanently funded at \$900 million every year, providing a consistent opportunity for local park departments to improve their system. In fact, since its inception in 1964, the LWCF has helped conserve thousands of acres across the United States. However, a Parks and Recreation Master Plan does more than make an agency eligible for funding; a Master Plan serves as an overarching framework for departmental decision-making.

Spanning a period of five years, this Parks and Recreation Master Plan is used as a guidebook for capital improvements, programmatic changes, and more. This Five-Year Parks and Recreation Master Plan builds upon previous iterations and provides a fresh perspective of the challenges facing Fort Wayne Parks and Recreation today while preparing a path forward for 2023-2027.

ABOUT FORT WAYNE PARKS AND RECREATION

According to 2023 population statistics, Fort Wayne is the 85th largest city in the United States and the second largest in the state (Indianapolis). Serving a vast population, Fort Wayne Parks and Recreation is an urban park system. This means the department generally provides more localized parks (neighborhood parks) but also provides regional destinations (such as the conservatory). Being a large urban system, it is often difficult to balance the operational relationship between small, pocket and neighborhoods parks with trail systems, high visibility waterfront areas, regional destinations, and large greenspaces.

Fort Wayne Parks and Recreation manages over 2,700 acres across 87 parks. Major amenities and attractions include community centers, family aquatic centers, dog parks, a campground, a theater, a botanical conservatory, an ice rink, and much more. Beyond facilities, the department offers a robust portfolio of programs and experiences including, but not limited to:

- Classes and workshops.
- Day camps.
- Gardening.
- · Hiking and biking.
- Preschool/youth activities.
- Seminars.
- Sports and fitness.
- Trips and tours.

Including full-time, part-time, and seasonal employees, the department uses almost 200 full-time equivalents (FTE) to oversee the park system and its programming (see Figure 1 on the right page).

OVERALL ORGANIZATIONAL CHART

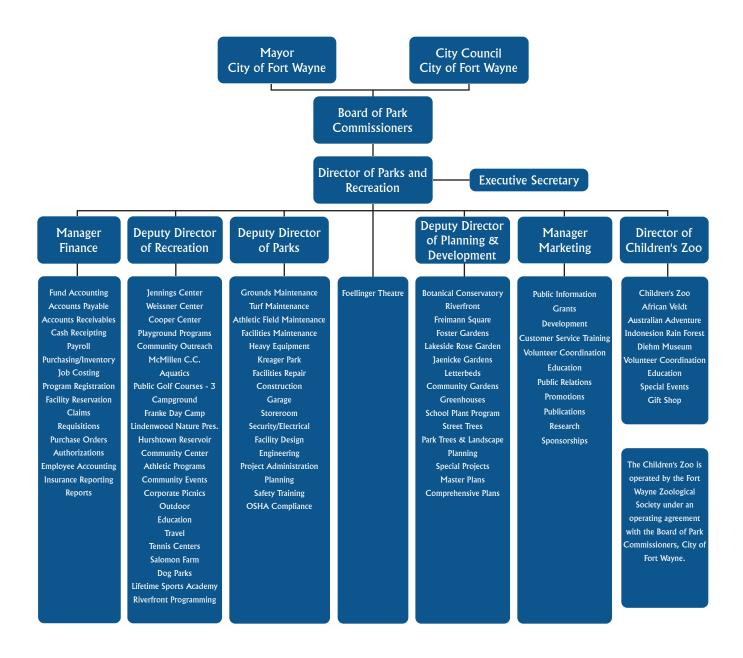


Figure 1: Fort Wayne Parks and Recreation Department Organizational Chart

Section 1 Introduction

1.7. MISSION

Our mission is to enhance the quality of life in Fort Wayne by providing positive opportunities for leisure time and by being stewards of our parklands, facilities, public trees and other resources entrusted to our care.

1.8. GUIDING PRINCIPLES

To help fulfill the mission, Fort Wayne Parks and Recreation operates with the following key principles in mind:

- Balance.
- Community and family.
- Connectivity.
- · Inclusion.
- Quality maintenance.
- Partnerships.
- Recreational opportunities.
- Sustainability.

1.9. CORE VALUES

The Parks and Recreation employees' value:

Honesty.

Truthful answers to questions and statements provided from all levels of the organization are important.

Teamwork.

It is essential that everyone works together and treats one another with dignity and respect.

Fairness.

Guidelines must be dealt with in a fair and consistent manner.

Integrity.

The professional code of conduct must be of a high standard at all times.

1.10. FOUNDATIONAL TENETS

Fort Wayne Parks and Recreation understands the power of the parkland it manages. The department supports all the ways parkland benefits a local community and wants all readers of this Master Plan to understand the power of parks. As outlined in the Trust for Public Land (TPL) article, "10 Reasons Parks Are Amazing" parkland benefits are vast and go beyond traditional benefits:

- Parks boost physical activity.
- Parks absorb rising waters.
- Parks strengthen local economies.
- Parks improve mental health.
- Parks keep our cities cooler.
- Parks double as free gyms.
- Parks reduce local flooding.
- Parks build civic engagement.
- Parks shift power to the people.
- Parks are for everyone.

1.11. PLAN PURPOSE

As previously mentioned, Fort Wayne Parks and Recreation provides small parks, large parks, trail systems, and specialty facilities (regional destinations). As a result, it is often challenging to both operate and maintain such a diverse park system because of specialty equipment and materials needs, drivetimes and shop locations, and staff recruiting, training, and retention. Therefore, this Five-Year Parks and Recreation Master Plan's intent is to provide justification for operational improvements along with identifying needed capital improvements across the system. Specifically, Fort Wayne Parks and Recreation links the master plan with a capital improvement planning effort and budget development program.

Additionally, a "Comprehensive Parks and Recreation Master Plan" is being developed at the writing of this document that will more robustly address recreation programs, operations, and strategic department initiatives.

This Master Plan is designed to:

- Describe the system in terms of who is served and what the surrounding area contains (Sections 3-5).
- Articulate the fundamental challenges posed to the department's levels of service (supply), operations, accessibility, and public need (Sections 4-6 and Section B).
- Present solutions for addressing operational and capital needs over the next five years and beyond (Sections 7-9).

Section 1 Introduction

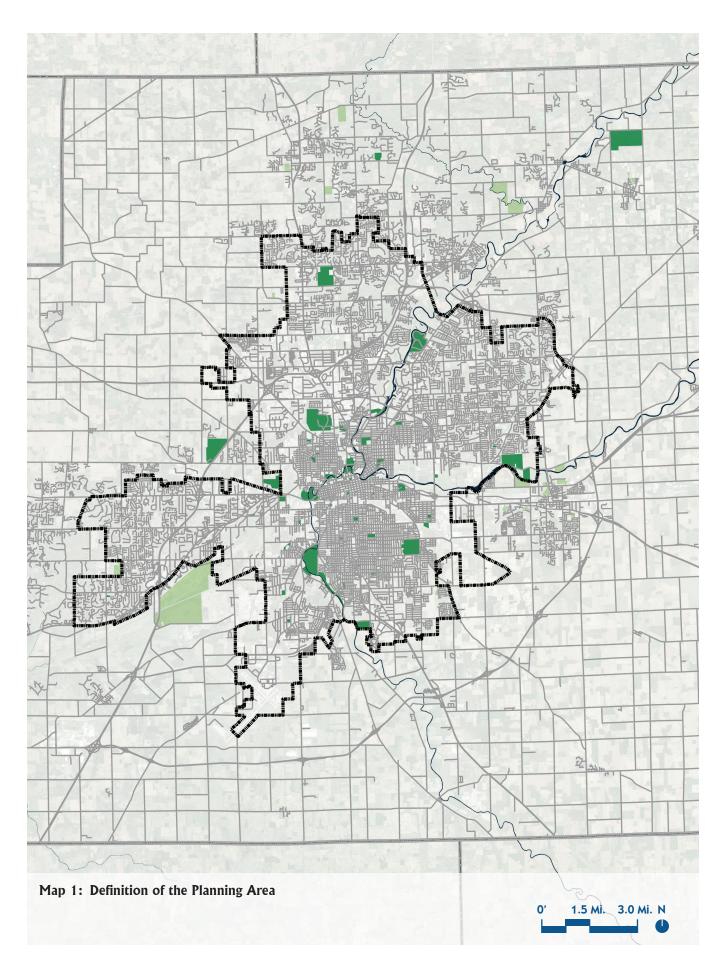
1.12. PROJECT PROCESS

The Parks and Recreation Master Plan was developed using an 8-month schedule. The initial phase included data collection and analysis and an inventory of parks. From there, public engagement activities were held in late October 2022 to understand the wants and needs of the public. Additional input was collected during this time from stakeholder interviews. Once all information was collected, priority initiatives were identified to create the action strategies. The final plan was completed in April 2023.



1.13. DEFINITION OF PLANNING AREA

The planning area includes the entire area within the municipal boundaries of Fort Wayne. The City is generally subdivided into four 'quadrants' for various administrative purposes. The map at left illustrates these quadrants and the parkland within them. The City of Fort Wayne owns three parks that are outside the City limits including Buckner Park, Lindenwood Nature Preserve, and Hurshtown Reservoir. Additionally, the City owns the Thomas Property, which is also outside the City limits.



Section 2

Plan Goals & Objectives

2.1. KEY GOALS AND INITIATIVES

The following overarching goals and corresponding action items represent the main findings of this Parks and Recreation Master Plan. The goals and objectives were derived from internal stakeholder engagement (with staff and Park Board members), public engagement opportunities (public meetings and surveying), and the consultant team's needs analysis. Additional context is presented throughout the document, especially in Section 7.

1. CONTINUE TO MAINTAIN AND IMPROVE EXISTING PARK LANDS AND FACILITIES.

- 1.01. Complete major projects initiatives including Foster Park.
- 1.02. Increase the capital budget for capital improvements and maintenance.
- 1.03. Clearly communicate the impacts of park capital improvement projects to the public.

2. COMPLETE A THOROUGH REVIEW OF ALL PARKS DEPARTMENT CAPABILITIES, MANAGEMENT INFRASTRUCTURE, AND INITIATIVES.

- 2.01. Complete a Comprehensive Parks and Recreation Plan that includes all departmental programs and initiatives.
- 2.02. Develop a Maintenance Management Plan for the system that examines functionality, maintenance standards, costing, and hours (at a minimum).
- 2.03. Update GIS point data and department data capabilities.
- 2.04. Implement or refine funding strategies to include park land leases, naming rights, and sponsorships.

3. DETERMINE GAPS AND IMPROVE ACCESS TO PARKS AND OPEN SPACES, RECREATIONAL AMENITIES, PROGRAMS, AND SERVICES FOR ALL RESIDENTS OF FORT WAYNE.

- 3.01. Address gaps in access to parks and recreation facilities and services.
- 3.02. Redefine level of service metrics to include enhanced facility data and cell phone tracking data.
- 3.03. Restore services and programs that were reduced during the Covid-19 pandemic.
- 3.04. Continue to develop the trail system and include access from adjacent neighborhoods and other areas.
- 3.05. Consider adding facilities to accommodate recent recreational trends.
- 3.06. Implement Neighborhood Master Plans.

4. CAPITALIZE ON PARKS AND RECREATION RESOURCES TO IMPROVE THE OVERALL QUALITY OF LIFE AND VITALITY OF FORT WAYNE.

- 4.01. Utilize the park system to promote the City of Fort Wayne to attract new businesses and residents.
- 4.02. Focus on completing recommendations in Cultural Landscape Reports.
- 4.03. Promote existing and add new arts & culture features within City parks and open spaces.
- 4.04. Maintain and improve the urban tree canopy.
- 4.05. Increase access to the river system.
- 4.06. Maintain and enhance cultural facilities such as theaters and pavilions.

5. DEVELOP THE DOWNTOWN RIVERFRONT AND COORDINATE WITH ECONOMIC DEVELOPMENT AND REVITALIZATION INITIATIVES.

- 5.01. Coordinate with strategic partners such as the Fort Wayne Downtown Improvement District and other City departments.
- 5.02. Align goals of the downtown park system with the needs of development projects.
- 5.03. Provide amenities for existing and new Downtown residents.

3.1. SCOPING INTRODUCTION

Before analyzing the park system and developing a capital improvement program for the next five years, the Fort Wayne planning area was analyzed based on natural features and landscape; man-made, historical, and cultural features; and social and economic factors.

3.2. KEY FINDINGS IMPACTING THE PROVISION AND PLANNING OF FORT WAYNE PARKS

The following key findings are provided and grouped by the scoping feature explored.

NATURAL FEATURES AND LANDSCAPE

An increased focus on trees and forest resources is needed.

- Wet and sloping soils leave tree resources susceptible to wind and rainstorm damage.
- More operational support is needed to achieve the goals outlined in the Urban Forest Management Plan Shading Our City.

ADA improvements are warranted.

- Most of the soils located in the planning jurisdiction are somewhat to very poorly drained. As a result, reliable and accessible pathways are imperative to both ensure access to park facilities is maintained along with being able to use park features consistently.
- Warmer winter months may extend normal park usage over the next several years. This means it is important to retain park accessibility throughout the entire year which has implications for increased operations and maintenance activities.

MAN-MADE, HISTORICAL, AND CULTURAL FEATURES

Capitalize on the area's cultural heritage.

- Implement the 2020 Art for All plan that outlines strategies for community engagement through public art.
- Continue to develop Cultural Landscape Reports for individual park sites and continue to evolve operations and maintenance practices accordingly.

Fort Wayne should be a hub for connectivity.

- The Pufferbelly Trail is a vital piece of a larger 80-mile trail network and continued trail development will be an important piece; however, additional maintenance personnel will be needed as more trail miles are added.
- Trail maintenance and replacement schedules should be coordinated between New Haven, Allen County, and Fort Wayne park departments for connecting trail networks.

SOCIAL AND ECONOMIC FACTORS

Many Fort Wayne families are below ALICE threshold.

- The department needs to partner with local organizations to strengthen access to parks, technology, quality of life amenities, and other services as the area's population currently has limited access to needed resources.
- Mobile recreation units are gaining popularity across the country and given constraints presented by the transportation system and other economic factors, it would be beneficial to "bring the parks" to neighborhoods by investing in mobile recreation units.

Fort Wayne's park system should be used to leverage business growth.

- As more people move into the City, Fort Wayne needs to promote its quality-of-life amenities, destinations, features, and connectivity to strengthen its attraction for prospective businesses. Many businesses look toward the strength of a community's parks system as an indicator for locating/relocating.
- As the area's largest industry is related to health care/social assistance, more partnerships can be created that spur active living, social responsibility, and community health. Partnerships can come in the form of sponsorships, naming rights, donations, and implementing specific programming for employees and their families.

The following three sections provide more detail about scoping features pertinent to Fort Wayne Parks and Recreation and understanding the area served.

3.3. NATURAL AND LANDSCAPE FEATURES

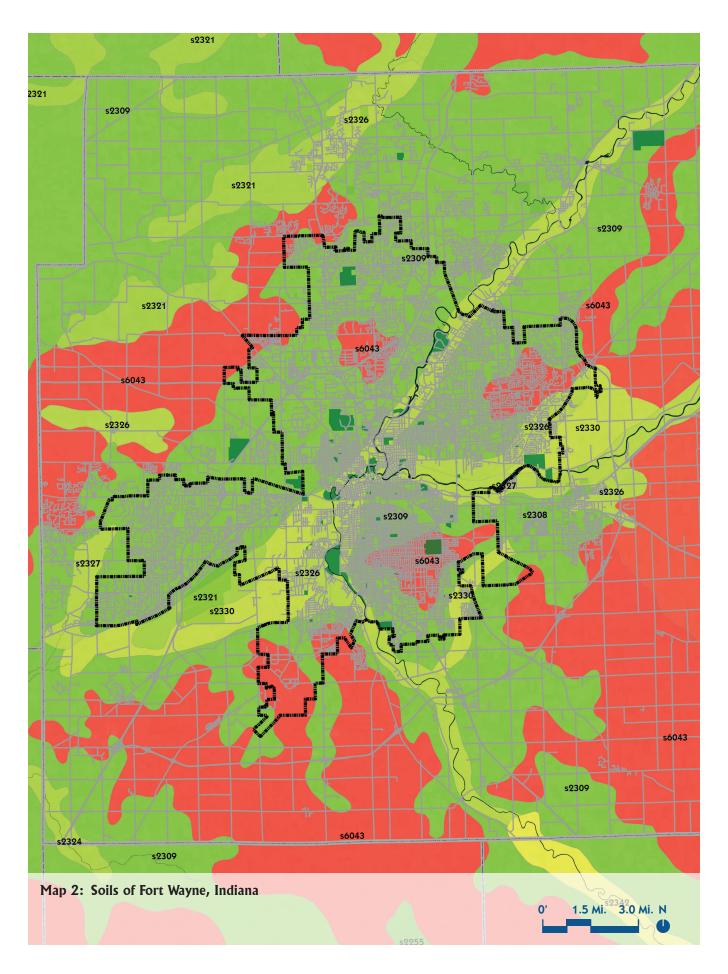
GEOLOGY & SOILS

Key Geology and Soil Facts:

- Fort Wayne is Located in the Eastern lake section and the Till Plains section of the Central Lowland physiographic province.
- The southern and western parts of Fort Wayne are within the Tipton till plan.
- The northern and eastern parts of Fort Wayne are within the Northern lake and moraine region.

Soils Preser	Soils Present in Fort Wayne					
Soil Code	Soil Name	Soil Condition				
s2308	Whitaker-Rensselaer-Darroch	The Whitaker series consists of very deep, somewhat poorly drained soils formed in stratified silty and loamy outwash on outwash plains, lake plains, till plains, valley trains, and stream terraces. Slope ranges from 0 to 6 percent.				
s2309	Pewamo-Morley-Glynwood- Blount	The Blount series consists of very deep, somewhat poorly drained soils that are moderately deep or deep to dense till. Blount soils formed in till and are on wave-worked till plains, till plains, and near-shore zones (relict). Slope ranges from 0 to 6 percent.				
s2321	Houghton-Carlisle-Adrian	The Houghton series consists of very deep, very poorly drained soils formed in herbaceous organic materials more than 130 cm (51 inches) thick in depressions and drainageways on lake plains, outwash plains, ground moraines, end				
s2326	Whitaker-Martinsville	The Whitaker series consists of very deep, somewhat poorly drained soils formed in stratified silty and loamy outwash on outwash plains, lake plains, till plains, valley trains, and stream terraces. Slope ranges from 0 to 6 percent.				
s2330	Strole-Montgomery-Lenawee	The Strole series consists of very deep, somewhat poorly drained soils formed in lacustrine deposits of calcareous silty clay or clay on glacial lakebeds. Slope ranges from 0 to 2 percent.				
s6028	Nappanee-Hoytville	The Nappanee series consists of very deep, somewhat poorly drained soils that are moderately deep or deep to dense till. They formed in clayey till on waveworked till plains, till-floored lake plains, till plains, and moraines. Slope ranges from 0 to 6 percent.				
s6043	Pewamo-Glynwood-Blount	The Blount series consists of very deep, somewhat poorly drained soils that are moderately deep or deep to dense till. Blount soils formed in till and are on wave-worked till plains, till plains, and near-shore zones (relict). Slope ranges				

Figure 2: Soils Present in Fort Wayne Source: US Geological Survey, USDA



TOPOGRAPHY

The topographical relief within the City of Fort Wayne ranges from level to rolling or strongly sloping. There are numerous depressions, and some are extensive. The largest area of level topography is in the eastern part of the city. In general, many good recreational opportunities exist within the city. Pockets of rolling topography, well suited to natural park areas as well as level areas for athletic fields provide a wide range of park and recreation opportunities within the City of Fort Wayne.

CLIMATE

Key Climate Facts:

- The Fort Wayne climate is influenced by Lake Michigan and to a lesser extent Lake Erie.
- Temperature differences between daily highs and lows average about 20 degrees.
- The average occurrence of the last freeze in the spring is late April and the first freeze in the autumn in mid-October.
- The average growing season is 173 days.
- Annual precipitation is generally well distributed with higher amounts of precipitation occurring in late spring and early summer.
- Measurable precipitation falls on 132 days of the year on average.
- Mid-winter through early spring is the wettest time of year.
- Autumn is the driest time of year.

Climate Data					
Item	Measurement				
Average Precipitation	39.48"				
Average Snowfall	33.6"				
Prevailing Wind Speed	9.9 MPH				
Prevailing Wind Direction	Southwest				
Average High Temperature	60.3° F				
Average Low Temperature	41.4° F				
Mean Maximum Temperature	95.1° F				
Mean Minimum Temperature	-7.1° F				

Figure 3: Fort Wayne Climate Data Source: Weather.gov (NOAA)

WATERSHED INFORMATION

Watersheds

Allen County and Fort Wayne are somewhat unique in that the county's geographic area generally is split between two major North American watersheds. The western part of the county includes the watersheds of the Eel River and the Upper Wabash River. Both of these rivers eventually flow to the Mississippi River and drain into the Gulf of Mexico.

The majority of the county is composed of the watersheds of four rivers, the St. Joseph River, the Upper Maumee River, the Auglaize River, and the St. Mary's River. All of these watersheds eventually join to form the Maumee River, which outlets into Lake Erie in Toledo, Ohio.

The split between these two major watershed systems means that a 'continental' divide passes through the western part of the county. This divide is generally located just outside the City of Fort Wayne jurisdictional limits.

Downtown Confluence

The confluence of the St. Marys and St. Joseph rivers creates the Maumee River and is located in Downtown Fort Wayne. These rivers have historically been a key part of the history, culture, and economy of Fort Wayne. The City of Fort Wayne has worked to utilize these rivers for economic development, recreation and tourism. The City is also working to enhance the ecological health of the river system. The continued usage and development of the waterways and riverfront area should continue to be prioritized over the construction of other man-made water bodies.

FOREST RESOURCES

Hardwood forests originally covered a large part of Fort Wayne. Much of the present woodland is on sloping soils and adjacent to streams; many small areas are on wet soils in depressions and other undrained areas; and a small acreage is on droughty, sandy soils.

As in many Midwestern communities, Elm trees planted in the early part of last century suffered from Dutch Elm disease in the 1950's. More recently and currently, ash trees are similarly affected from Emerald Ash Borer (EAB).

Based upon a 2010 Indiana Urban Tree Canopy study, tree canopy covers approximately 20,510 acres or 29% of the City of Fort Wayne. The city's canopy cover is considered above average when compared to similar class communities within the northeast region of Indiana.

Pervious areas cover 21,414 acres or 30.3% of the city. These areas include parks, open areas, agriculture, bare soils, or golf courses and are places with the most potential for increasing the city's overall canopy. If only half of these areas were planted with trees, Fort Wayne's urban tree canopy would be 44% and over the recommended average of 40%.

SHADING OUR CITY

The City of Fort Wayne's Shading Our City is the adopted Urban Forest Management Plan. The plan was completed in October 2014 and creates a systemwide approach necessary to achieve the city's resource stewardship vision over the long term and it includes four sections:

- Plan Element 1 Maintenance and Protection
- Plan Element 2 Planting
- Plan Element 3 Monitoring and Documentation
- Plan Element 4 Sustainability and Management Goals

Major goals from the plan include, but are not limited to:

- Reducing the pruning cycle from seven to six years.
- Pruning 7,700 to 9,100 trees annually.
- Planting a minimum of 250 trees annually within the parks to increase tree canopy at a rate that exceeds natural mortality rates.

The department's Forestry division suffered a major setback from 2020-2021 when they lost most of their employees to other divisions within the City. To respond to this challenge, job descriptions were restructured to create six positions from entry-level to full experience. As a result, the department is currently at full staff and have a growth plan to create more positions to return to a six-year pruning cycle.

STREET TREES

The City of Fort Wayne's urban canopy is recognized as a key element of the overall infrastructure. They provide an increased benefit/value over time. Any tree that has been planted in the public right of way is considered a street tree. The public right of way's width varies from street to street, but it is generally defined as the area from the street side curb inward to a distance of approximately eight (8) feet. This area is used for sidewalks, utility lines, and street trees. The publicly owned urban canopy is comprised of almost 50,000 street trees located along nearly 1,300 miles of roadway. There are over 20,000 trees found within the park system's 87 parks and they are maintained by the Fort Wayne Parks and Recreation Forestry Team.

FORT WAYNE PARKS AND RECREATION STREET TREE PROGRAM

Street Tree Protection

The City of Fort Wayne is committed to the preservation and protection of its publicly owned trees as demonstrated by existing ordinances. In short, no party shall negatively impact any City owned tree in any way without the approval of The Superintendent of Forestry Operations. This includes, but is not limited to, the damaging of tree roots, trunk, and limbs. No party shall perform any maintenance practice on a City owned tree except with the permission of the Superintendent of Forestry Operations.

Street Tree Pruning/Maintenance

Maintenance goals include promoting health, providing safe and functioning public spaces, and maximizing the environmental, social, and economic benefits of trees. Providing proper maintenance of trees is the most cost-effective means of having healthy, long-lived trees.

The Forestry Team strives to maintain a seven-year pruning cycle. This means every seven years each tree will be thoroughly inspected for structural issues and pruned according to specifications. In order to maintain a seven-year pruning cycle, forestry crews must prune about 7,200 trees per year. To do this, crews use "pruning sections" to systematically make their way around the city.

Street Tree Removal

Each summer, qualified forestry arborists that are both ISA Certified and with Advanced Training in Tree Risk Assessment will drive every street and evaluate the street trees by windshield survey with the intent of identifying trees for removal. Recognizing the limitations of resources, it is the Forestry Team's goal to identify the trees that present the greatest risk. This survey typically results in 500-600 trees being identified for removal. Once identified, the removal of these trees is scheduled according to priority as determined by the inspection. Proximity to additional trees identified for removal is also considered during scheduling.

Street Tree Planting

Street trees can add interest, beauty, and value to a city's forestry landscape. If selected carefully, street trees will bring urban beauty for decades and maybe centuries to come. The City of Fort Wayne has approximately 40,000 available planting sites and funding to plant about 1,000 trees annually. The vast majority of trees are planted during the fall planting season (October-December).

Storm Response

It is impossible to keep trees free of risk; some level of risk must be accepted to experience the benefits that trees provide. Fortunately, serious damage, injury, or death from tree failure is uncommon. Any tree, whether it has visible weaknesses or not, will fail if the forces applied to it exceed the strength of the tree or its parts. Most tree failures occur during periods of adverse weather. In the event Fort Wayne experiences widespread tree failures, the Forestry Team's response efforts are prioritized.

June 13, 2022 Derecho Event

Three rounds of severe storms that began the afternoon of June 13th and continued into the overnight hours led to a significant swath of straight line wind damage. According to the National Weather Service, this event qualified as a derecho.

- At the Fort Wayne International Airport, a wind gust of 98 mph from the severe storm was recorded. This
 was the strongest wind gust ever recorded at the Fort Wayne International Airport (previous record was 91
 mph June 30th, 2012).
- Other wind measurements ranged from 50 to 75 mph which contributed to an extremely favorable environment for severe storms.
- Hail up to golf ball sized and nuisance flooding were also reported.

Climate Change

The forecasted shift in the overall climatic conditions of Northeast Indiana will result in warmer, wetter winters and springs and hotter summers. Climate change will likely also create more extreme weather events.

It is not known if the June 13, 2022 derecho can be directly correlated with the effects of climate change, but it is likely that weather events such as this will grow in frequency and severity.

NATURAL AND LANDSCAPE FEATURES IMPLICATIONS

The June 13th, 2022 Derecho event demonstrates the need for planning and management of urban forestry resources. This should include emergency response planning to prepare for potential extreme weather events such as this Derecho.

The forecasted shift in climate over the next several years will likely create stresses on the ecological systems within the City of Fort Wayne parks. Planning will need to be done to determine which species may be at risk for potential impacts and how these risks can be lessened with careful planning.

Climate change will also change the way residents use the parks, particularly in the winter months. With warmer temperatures, winter sports such as sledding and ice skating will likely decrease in popularity. Other activities will likely become more popular in the winter, including use of the trails and other amenities. General use of the parks in the winter will also likely increase due to the warmer temperatures, creating the need for additional park maintenance activities during these months.

3.4. MAN-MADE, HISTORICAL, AND CULTURAL FEATURES

HISTORY

Early settlers and Native Americans referred to Fort Wayne as a crossroads because of its strategic location at the convergence of three rivers: the St. Marys, the St. Joseph, and the Maumee Rivers. The city of Fort Wayne is named after General "Mad" Anthony Wayne, a bold military leader who established the first American fort at the confluence of the three rivers.

In 1824, the Indiana General Assembly established Allen County, and the 1830s brought about the construction of the Wabash and Erie Canal in Fort Wayne. This famous canal earned Fort Wayne the nickname "Summit City" because it was the highest point above sea level along the entire canal route. The great pioneer Johnny Chapman, also known as Johnny Appleseed, finished his journey by introducing apple trees throughout the Midwest in Fort Wayne. Today, you can find the historic gravesite in Johnny Appleseed Park in Fort Wayne.

Years later, with the advent of the railroad, Fort Wayne held a key position in the great Pennsylvania Railroad. As the 1800s drew to a close, industry in Fort Wayne continued to flourish as immigrants poured into the area seeking jobs. For most of the nineteenth century Fort Wayne had a small but vibrant African-American population. As proof, Fort Wayne's African Methodist Episcopal congregation, Turner Chapel AME church, was first established in the 1840s. The African-American community grew when Fort Wayne saw the Great Migration from southern states.

As the 1900s rolled in, Fort Wayne continued to flourish. Even during the Great Depression Fort Wayne continued its economic boom. Lincoln National Life Insurance Company, Farnsworth Television, Zollner Piston, Central Soya, Rea Magnet Wire, General Electric, International Harvester, and the Holsum Bakery all called Fort Wayne home. Notable Fort Wayne landmarks like the Embassy Theatre, the Scottish Rite Auditorium, and the Lincoln Tower (the tallest building in Indiana at the time of construction) were built during these boom years. A rich history of baseball and basketball is also a point of pride for the city. The first lighted baseball game involving a professional team ever recorded took place in Fort Wayne and is also said to be the birthplace of the National Basketball Association (NBA).

The area is also home to a number of character defining features/places that serve as local landmarks, including the General Electric and Sunbeam Bread signs, Henry's Bar, Cindy's Diner, Coney Island, and the Concordia Theological Seminary.

Today, Fort Wayne/Allen County is not only the hub of three rivers, it is also a major metropolitan area and the second largest city in Indiana. It is the seat of Allen County, the largest land-area county in Indiana. Fort Wayne continues to progress as corporations and individuals live, thrive and expand together. In fact, during the 1980s and 1990s, Fort Wayne received accolades such as All-American City and Most Livable City.

The City of Fort Wayne Parks and Recreation website (fortwayneparks.org) includes an extensive section about the history of Fort Wayne and its parks. This includes a timeline of the development of the park system as well as information about the City's historic districts.

NATIONAL REGISTER OF HISTORIC PLACES & CULTURAL LANDSCAPES

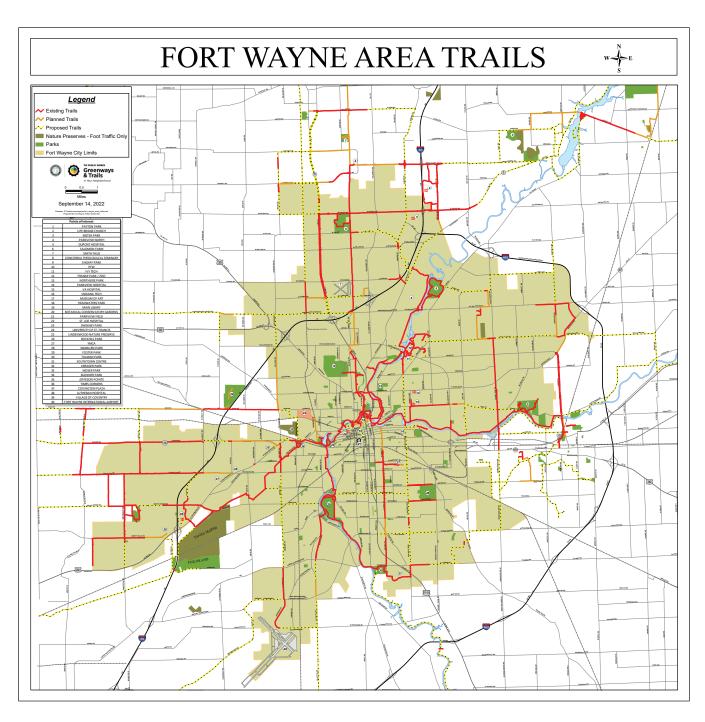
Fort Wayne has a substantial number of historic landmarks, Local Historic Districts and properties listed on the National Register of Historic Places. There are two National Historic Landmarks in Fort Wayne:

- Allen County Courthouse
- Chief Jean Baptiste de Richardville House

Completed Cultural Landscape Reports

The City of Fort Wayne has a number of historic parks. Cultural Landscape Reports have been completed for 8 of the parks listed below. These reports include documentation of the history of the parks as well as recommendations for their maintenance and improvement.

- Foster Park Completed in December 2007
- Lakeside Park Completed in August 2002
- McMillen Park Completed in December 2007
- Memorial Park Completed in August 2002
- Rudisill Boulevard Completed in December 2007
- Shoaff Park Completed in 2007
- Swinney Park Completed in August 2002
- Weisser Park Completed in 2007



Map 3: Fort Wayne Area Trails Map

TRANSPORTATION

Roadway Network

Allen County generally has a substantial transportation network including:

- Interstate 69 running north/south through the county center. This connects Allen County with Indianapolis to the south and Lansing, MI to the north.
- Interstate 469 which is a bypass loop around the south, east and north sides of Fort Wayne.
- US 30 passes east/west through the county. This continues westward to Northwest Indiana and eastward through the northern half of Ohio.
- US 24 passes southeast/northwest through the County. This "Fort to Port" corridor provides a route for freight to the Port of Toledo on Lake Erie.
- SR 3 passes north/south through Allen County.

The City of Fort Wayne benefits from this robust transportation network and it provides access to the park system.

Airports

Fort Wayne International Airport is a major economic resource for Fort Wayne.

- It is one of only a handful of airports in the Midwest with a 12,000-foot runway.
- Four commercial carriers provide direct flights from major cities throughout the United States, including Allegiant, American Airlines, United, and Delta.
- There are currently 13 non-stop flights including Orlando, Tampa, Atlanta, Dallas, Sarasota, Las Vegas, Philadelphia, Myrtle Beach, Chicago, Phoenix, Minneapolis, Fort Myers, and Charlotte.
- The Fort Wayne International Airport is a significant revenue source for the City of Fort Wayne.
- Total passenger volume has fluctuated in the last several years due to the ongoing implications of the Covid-19 pandemic. Total traffic has rebounded to approximately 700,000+ passengers in 2022.

Smith Field, located north of the city, is a secondary airport for private air traffic and a reliever airport for Fort Wayne International Airport. Smith Field was Fort Wayne's first municipal airport and was originally called Baer Field. The airport was dedicated in 1925.

Trails

Fort Wayne has also made significant improvements to trails, trail access, connectivity, as well as providing linkages between trails.

- Nearly 7 miles of the Pufferbelly Trail has been constructed.
- This trail will eventually extend from the northern edge of Allen County, pass through Huntertown, and connect to the Rivergreenway in Downtown Fort Wayne. This is part of a much larger 80 mile trail network that will link Pokagon State Park to Ouabache State Park.
- Towpath Trail in southwest Fort Wayne is within a mile of Fox Island County Park. A conceptual alignment for a connection to Fox Island has been proposed, but this highway and railroad infrastructure currently creates some barriers.

MAN-MADE INDUSTRY

Healthcare, manufacturing, and insurance have traditionally been the primary industries in the Fort Wayne Metropolitan Area.

Healthcare

The areas's hospitals form a regional medical hub that serves Allen County and the surrounding area.

- Demand for healthcare services has continued to increase alongside the area's population, particularly that of older citizens.
- Parkview Health System is headquartered in Fort Wayne and is Fort Wayne and Allen County's largest employer with nearly 9,000 employees.
- Lutheran Health Network is the third largest employer with over 4,000 employers.

Manufacturing

Dozens of manufacturing companies in the Fort Wayne area employ 100 people or more.

- General Motors is Fort Wayne and Allen County's second largest employer with over 4,300 employees. The GM Fort Wayne Assembly builds more than 1300 full-size trucks each day. The facility on Lafayette Center Road has over 4.6 Million square feet of floor area and covers 716 acres.
- BFGoodrich, manufacturer of rubber tires, has 1,500 employers in Fort Wayne.
- Dana Corp. is another automotive-based industry and has nearly 1,000 employees.
- Other manufacturing entities include Fort Wayne Metals, Master Spas, Dana Corp., Steel Dynamics, BAE Systems, and Raytheon.

Other Major Employers

- Sweetwater Sound is headquartered in Fort Wayne and has over 2,000 employees. This company employs numerous creatives, helping to create a strong arts & culture scene in Fort Wayne.
- Lincoln Financial Group was founded in Fort Wayne in 1905 as Lincoln National Life Insurance Company. The company grew to become one of the largest insurance companies in the country and was headquartered in Fort Wayne until 1998. The company is now headquartered in suburban Philadelphia. The company currently employs nearly 2,000 people in its Fort Wayne office.
- Vera Bradley, a handbag and accessory company, is headquartered in Fort Wayne and has over 600 employees. Like Sweetwater Sound, this company attracts employees from across the US and contributes to the arts & culture scene in Fort Wayne.
- Amazon has a major presence in Fort Wayne with over 1,500 employees.

CULTURE

Cultural Institutions

Various cultural institutions also help to define the community. These include the Allen County Public Library (with its notable genealogy department), the Fort Wayne Museum of Art, and the Fort Wayne Children's Zoo.

The Fort Wayne Civic Theatre performs a wide range of scripts, from Shakespeare to contemporary comedy. The Fort Wayne Museum of Art offers artworks from its own permanent collections as well as national traveling exhibitions, classes and lectures. Science Central is a hands-on interactive science center geared towards grade-schoolers. The Historic Embassy Theatre provides a classic venue for music, including the Fort Wayne Philharmonic Orchestra, theatre and film features.

Public Art

The City of Fort Wayne completed the "Art for All" plan in early 2020. This plan include strategies for community engagement through public art. The integration of art into public spaces and parks is a key part of implementation of the plan. There are three transformational values of art in public spaces described in the plan:

Economic Value

Enhancing the identity and character of Fort Wayne through public art directly supports cultural tourism and economic development strategies which can attract and retain residents.

Social Value

When people see themselves reflected in civic spaces, they have a sense of attachment that allows them to feel ownership and respect.

Cultural Value

Public art has the power to create uniqueness through the reflection of the local history and culture, which gives communities a sense of place and identity. Public art provides a visual mechanism for understanding other cultures and perspectives, creating social cohesion and encouraging civic engagement. Through the reinforcement of culture, public art acts as a catalyst for unity and social engagement.

The concepts and ideas present in the "Art for All" plan can potentially be implemented in partner communities such as Allen County and New Haven.

Burmese Immigrants

Fort Wayne and Allen County is home to the largest population of Burmese immigrants in the country. Burma is officially known as the Republic of the Union of Myanmar and is located in Southeast Asia, bordering China, Thailand, Laos, Bangladesh, and India.

The first Burmese immigrants came to Fort Wayne in the early 1990s to escape political turmoil. Today there are approximately 10,000 Burmese people living in Fort Wayne and Allen County. There are numerous restaurants, temples, and festivals that contribute to the strong presence of Burmese culture in Fort Wayne.

Professional Sports

Allen County professional sports offerings include:

- San Diego Padres affiliate Fort Wayne Tin Caps baseball team of the Single-A Midwest League
- Indianapolis Pacers affiliate the Fort Wayne Mad Ants basketball team in the NBA's G-league
- Edmonton Oilers affiliate the Fort Wayne Komet's hockey team in the Central Division of the Double-A East Coast Hockey League.

MAN-MADE, HISTORICAL, AND CULTURE FEATURE IMPLICATIONS

Parks for Quality of Life

The Fort Wayne Metro Area is growing and the park system will play a key role in contributing to the improvement of the overall quality of life for the area. The parks can be a selling point to keep existing residents in the area and attract new residents. It is also important to consider the needs of new populations that are moving into the area such as the Burmese population.

Parks also offer an opportunity to implement art in public spaces and cultural elements. Future parks should potentially include public art as a major amenity and building block.

Taking Advantage of Historical and Cultural Resources

With a wealth of historic sites, cultural landscapes, and a burgeoning public art program, the Fort Wayne Parks Department should take full advantage of these resources to improve and refine both park infrastructure as well as recreational program offerings.

3.5. SOCIAL AND ECONOMIC FACTORS

Fort Wayne, Indiana is the county seat of Allen County. Located in northeastern Indiana, the city is located just 18 miles from the Ohio border and 50 miles from the Michigan border. It is the second most populous city in Indiana behind Indianapolis and ranked in the top 100 most populous cities in the United States (76th). Fort Wayne was built in 1794 by the United States Army and developed from the original settlement known as Fort Miami, a trading post. Platted after its revitalization after the War of 1812, Fort Wayne experienced tremendous growth after completion of the Wabash and Erie Canal, along with the dawn of the railroad. Fort Wayne's economy in the 21st century is based upon distribution, transportation, and logistics; healthcare, professional, and business services; leisure and hospitality; and financial services.

All demographic data was obtained from Esri in September 2022. ESRI specializes in delivering the world's most powerful mapping and spatial analytics software available.

Population

Fort Wayne's population grew by 4.8% between the last two Census years. Projecting ahead, it is estimated Fort Wayne will add another 1.9% to its population by 2027.

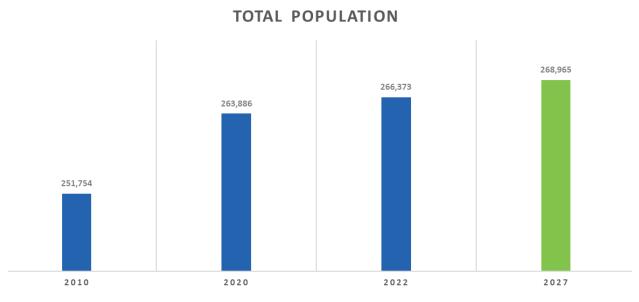


Figure 4: Fort Wayne Population

Age Segmentation

Fort Wayne's median age is 36.8 years old, below the state average of 37.8 and the US average of 38.8, but the city's population is aging. Almost one quarter (22%) of Fort Wayne's population is older than 60 years old; however, the largest age segment category continues to be those between 35-59 years old. Projecting ahead, Fort Wayne is expected to experience an aging trend, but middle aged residents are still expected to represent the largest portion of the overall population. There is also an expected (slight) increase in the youth population over the next five years.

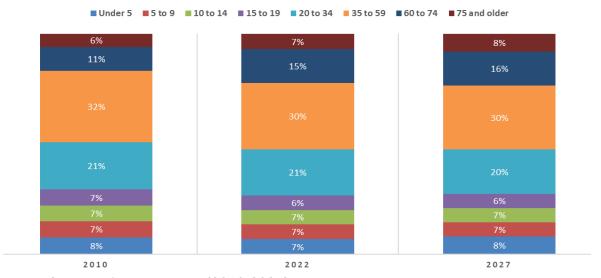


Figure 5: Age Segmentation Breakdown (2010-2027)

Race and Ethnicity

Fort Wayne experienced diversification between the last two Census years. Although the Black population percentage has remained consistent (and is projected to do so), there has been tremendous growth in Asian, Some Other Race, and Two or More Races populations. Projections indicate the city will continue diversifying as more residents move to the area. In terms of ethnicity, approximately 10.7% of the total population is recorded as Hispanic or Latino (up from 8% in 2010). It should be noted that ethnicity is recorded separately from race as people who identify their origin as Hispanic, Latino, or Spanish may be of any race.

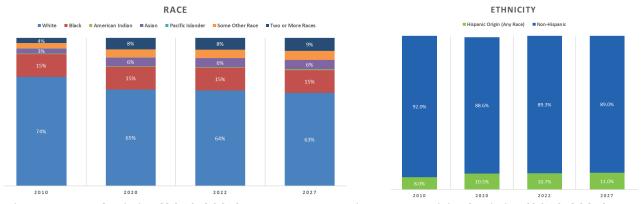


Figure 6: Race Statistics (2010-2027)

Figure 7: Ethnicity Statistics (2010-2027)

Household Characteristics

As community populations change, household compositions change as well. Specifically, the number of households, household sizes, and family sizes all change. Fort Wayne's number of households increased by approximately 6,500 between the last two Census years; however, average household size has decreased. This can be indicative of families moving to the area with fewer children, the Fort Wayne population aging and kids moving away, or other familial trends. Regardless, it is important to note household composition trends for Fort Wayne when planning for recreation amenities, facilities, and experiences.

Household Statistics							
Characteristic 2019 2020 2022 2							
Total Households	100,850	107,308	108,656	110,163			
Average Household Size	2.44	2.41	2.40	2.39			

Figure 8: Household Statistics (2010-2027)

Household Income

Fort Wayne's median household income is \$53,962, a figure slightly below the median household income for the entire state of Indiana (\$58,235); however, the city's median household income is projected to increase by 16.5% over the next five years. The largest household income category in Fort Wayne is the \$50,000-\$74,999 range. Projecting ahead, Fort Wayne's average household income is expected to increase. This trend is important when considering future spending power and willingness to pay for recreation services.

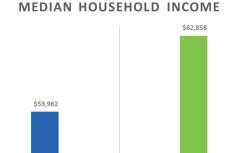


Figure 9: Median Household Income (2020-2027)

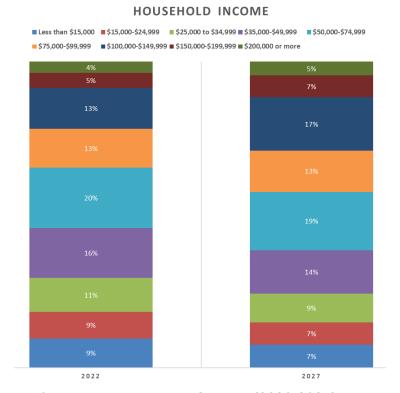


Figure 10: Household Income by Category (2020-2027)

Poverty

A grassroots movement including United Ways, corporations, nonprofits, and foundations from 23 states (and the District of Columbia) produces research that focuses on how to improve life across the country for Asset Limited, Income Constrained, Employed (ALICE) populations. ALICE represents the growing number of individuals and families who are working but are unable to afford the basic necessities of housing, childcare, food, transportation, health care, and technology.

Each ALICE Report uses standardized measurements to quantify the cost of a basic household budget in each county in each state, and to show how many households are struggling to afford it.

ALICE households earn more than the federal poverty level, but less than the basic cost of living for the county (the ALICE Threshold). For Allen County, 12% of households are in poverty, but 22% are considered ALICE households. Fort Wayne encompasses parts of seven townships: Aboite, Adams, Perry, Pleasant, St. Joseph, Washington, and Wayne. Combined, the average percentage of ALICE households is approximately 32%, a statistic is much larger than both the county and state average (22% and 24%, respectively).

Figure 11 shows Allen County's ALICE households by township (the seven within Fort Wayne are bolded). Four of the top-five Townships with the highest percentage of ALICE households are in Fort Wayne. This statistic reinforces the need for more assets, amenities, and opportunities within the urban center of the city and the department should be a leading partner in providing recreational services.

ALICE Households by Township				
Township	Percent of Households Below ALICE			
Aboite	17%			
Adams	47%			
Cedar Creek	17%			
Eel River	17%			
Jackson	19%			
Jefferson	30%			
Lafayette	15%			
Lake	27%			
Madison	25%			
Marion	23%			
Maumee	28%			
Milan	14%			
Monroe	33%			
Perry	14%			
Pleasant	26%			
Scipio	16%			
Springfield	29%			
St. Joseph	32%			
Washington	37%			
Wayne	52%			

Figure 11: Allen County's ALICE Households

Educational Attainment

Fort Wayne's largest educational attainment category for the population 25 years and older is a high school degree, followed by those with some college, but no degree. Approximately 10% of the population do not have a high school diploma.

Educational Attainment					
Level	2022				
Total Households	4.0%				
9th - 12th Grade, No Diploma	5.6%				
High School Graduate	25.0%				
GED / Alternative Credential	4.8%				
Some College, No Degree	20.0%				
Associate Degree	11.5%				
Bachelor's Degree	19.5%				
Graduate / Professional Degree	9.5%				

Figure 12: Educational Attainment Statistics (2022)

Disability Status

Almost half (48%) of all those older than 75 report having a disability. The percentage decreases for the 65-74 year old population with 26% reporting having a disability. These numbers reflect a high disability status for the Fort Wayne population as it ages, a fact that necessitates an increased focus on facility accessibility and providing recreation facilities and amenities with all abilities in mind.

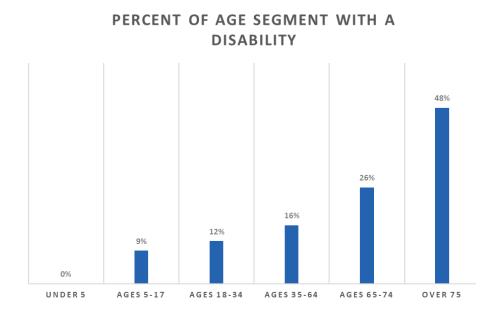


Figure 13: Disability Statistics (2022)

Employment

Fort Wayne's overall unemployment rate for those older than 16 years old is 2.4% which is below the state and national average (3.1% and 3.6%, respectively). Fort Wayne's largest employed age segment (25-54) is also the largest unemployed age segment overall; however, those older than 65 years old have the largest relative unemployment rate compared to their employment rate, a statistic that makes sense since most people reach retirement age at 65 or later.

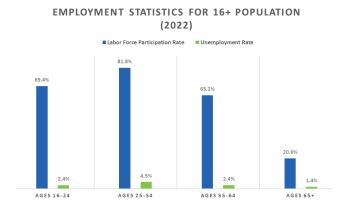


Figure 14: Employment Statistics (2022)

Industry and Occupation

Fort Wayne's top five leading industries combine to represent 60% of all industries within the city:

- Manufacturing (17%)
- Health Care/Social Assistance (15.8%)
- Retail Trade (12.1%)
- Accommodation/Food Service (7.8%)
- Educational Services (7.4%)

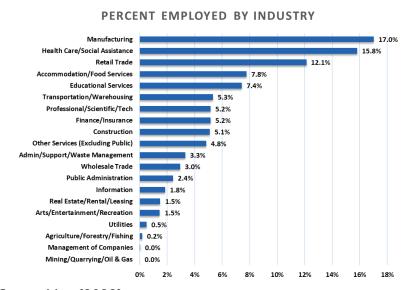


Figure 15: Industry Composition (2022)

Market Potential Index

Esri's Market Potential data measures the likely demand for a product of service in an area. A Market Potential Index (MPI) compares the demand for a specific product or service in an area with the national demand for that product or service. A value of more than 100 represents higher demand, and a value of less than 100 represents lower demand. For example, a service with a score of 125 translates into being 25% higher than the national average.

MPI scores were pulled for three categories:

- Exercise/Personal Health Activities
- Sport Activities
- Outdoor Activities

Exercise/Personal Health Activities

All recorded activities score below the national average. However, the activities with the highest scores include yoga, Zumba, and walking for exercise. When examining the expected population participation though, approximately 42% of the Fort Wayne population is expected to participate in those three activities (yoga – 9.9%, Zumba – 3.1%, and walking for exercise – 29.2%).

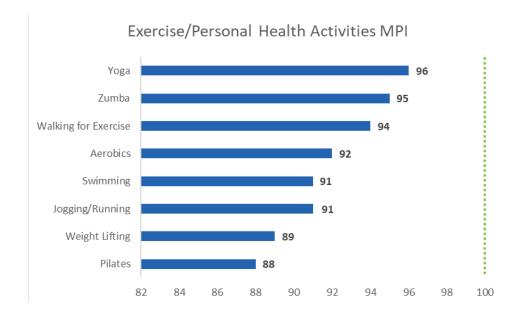


Figure 16: Exercise/Personal Health Activities MPI Scores for Fort Wayne

Sport Activities

Two sport activities score at or above the national average: volleyball and football. The lowest scoring activities include tennis and soccer. In general, the county's population is expected to participate in sport activities below comparable demographics across the United States. This information is important for the department because local park systems typically provide sports/athletics as a core program area. It may behoove the department to limit/adjust sports offerings and concentrate on other core program areas more such as family programming, social services, arts and culture, enrichment, and the like.

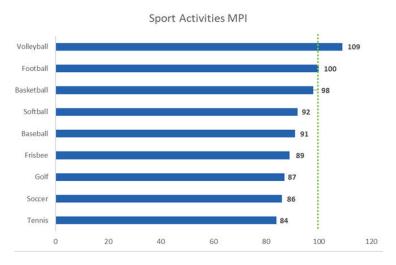


Figure 17: Sport Activities MPI Scores for Fort Wayne

Outdoor Activities

Fresh water fishing, canoeing/kayaking, power boating, and archery are the highest scored activities whereas mountain biking, hiking, and road cycling have the lowest scores. These trends support the notion of creating more water access and leveraging the new waterfront park and surrounding areas.

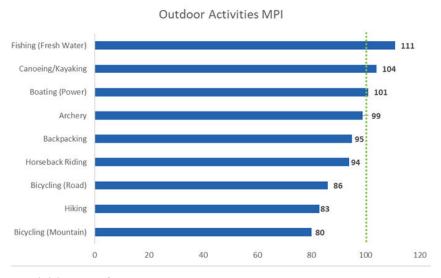


Figure 18: Outdoor Activities MPI Scores for Fort Wayne

Spending Potential Index (SPI)

Esri's U.S. Consumer Spending data is based on the latest Consumer Expenditure Surveys (CEX) from the Bureau of Labor Statistics. The Spending Potential Index (SPI) compares the average amount spent locally for a project to the average amount spent nationally. Like the MPI score, an index of 100 reflects the national average.

SPI scores were pulled for two categories:

- Entertainment/Recreation Fees and Admissions
- Sports, Recreation, and Exercise Equipment

Entertainment/Recreation Fees and Admissions

Fort Wayne residents exhibit below average SPI index scores for all recorded activities. Activities that receive the highest average amount spent annually include membership fees for social/recreation/health clubs, fees for recreational lessons, and fees for participant sports (excluding trips).

Entertainment / Recreation Fees and Admissions					
Activity	SPI	Average Amount Spent			
Admission to Sporting Events, excluding Trips	72	\$52.46			
Tickets to Theatre/Operas/Concerts	71	\$65.49			
Fees for Participant Sports, excluding trips	71	\$92.42			
Tickets to Parks or Museums	70	\$26.88			
Membership Fees for Social/Recreation/Health Clubs	70	\$198.49			
Fees for Recreational Lessons	64	\$102.40			

Figure 19: Entertainment/Recreation Fees and Admissions SPI Scores for Fort Wayne

Sports, Recreation, and Exercise Equipment

Fort Wayne residents exhibit below average SPI index scores for all recorded activities. Activities that receive the highest average amount spent annually include hunting and fishing equipment, exercise equipment and gear, and bicycles. These statistics indicate a lower proclivity to pay for various recreation equipment.

Sports, Recreation, and Exercise Equipment					
Activity	SPI	Average Amount Spent			
Hunting and Fishing Equipment	84	\$46.20			
Bicycles	73	\$24.52			
Other Sports Equipment	73	\$5.88			
Water Sports Equipment	72	\$6.85			
Exercise Equipment and Gear, Game Tables	70	\$43.66			
Camping Equipment	66	\$15.69			
Rental / Repair of Sports / Recreation / Exercise Equipment	66	\$2.15			
Winter Sports Equipment	56	\$4.69			

Figure 20: Sports, Recreation, and Exercise Equipment Scores for Fort Wayne

SOCIAL AND ECONOMIC FACTORS IMPLICATIONS

Serving a Melting Pot

Fort Wayne's population is characterized by diversity, wide age segment gaps, income disparities, and a changing workforce. Many changes have taken place within the city between the last two Census years and there does not appear to be signs of slowing. Multi-functional spaces and locations that define place, heritage, and culture will be paramount for park and recreation infrastructure investments (and re-investments). In terms of programming, there is a noticeable separation between the "have" and "have nots" as it relates to income. In general, SPI scores indicate a lower tolerance (and expectation) to spend on recreation goods and services. This is an important trend for Fort Wayne because recreation pricing must be attuned to community realities. Additionally, identifying funding sources in addition to program fees will be critical for system enhancements and development.

Accessibility

Like many communities, there is a strong need for ADA accessibility compliance in new and existing infrastructure. Typically, new infrastructure improvements adhere to ADA guidelines better with today's requirements and practices in place. ADA compliance issues typically relate to older infrastructure and bringing things "up to standard." With nearly half of the 75+ population and a quarter (26%) of the 65-74 population reporting having some sort of disability, and not to mention all other age groups reporting having a disability to some degree, improving the existing system will remain a large community need. Projects that remove barriers to access related to ambulatory accessibility, auditory accessibility, cognitive accessibility, and visual accessibility (among others) will continue to improve the service provision provided to the Fort Wayne community.

Connecting Equity with Staffing Levels

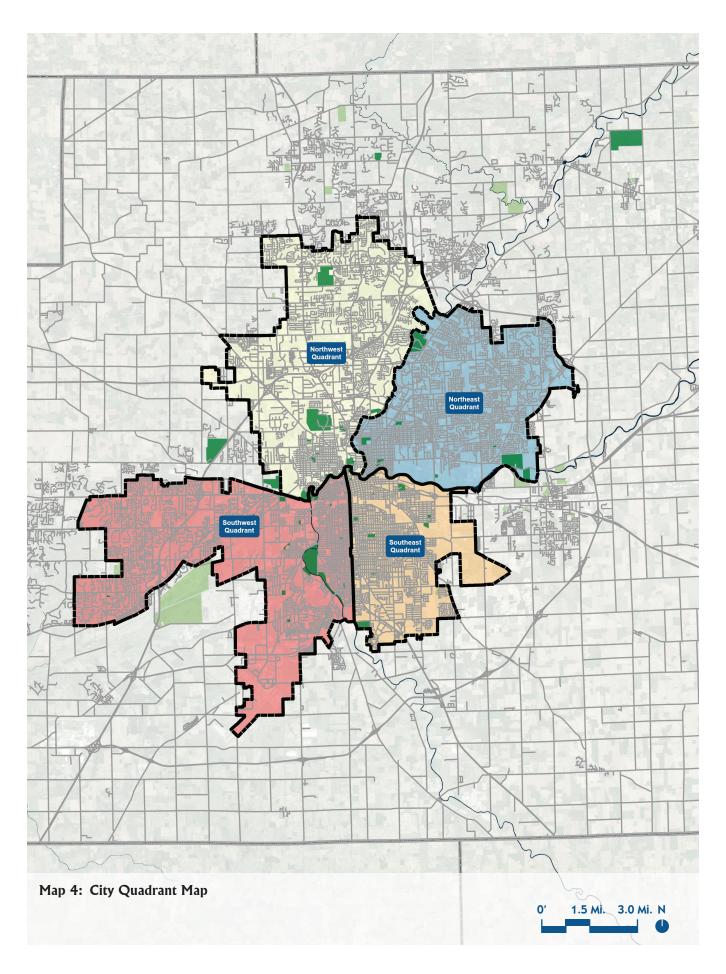
Given the fact the townships within Fort Wayne contain the largest concentration of ALICE households, there is a need to expand park access, focus on ADA and infrastructure improvements, increase connectivity and transportation methods, and develop additional programs and services to reach the surrounding population. This has direct implications for developing undeveloped park sites and creating a simultaneous strategy to revamp existing park amenities and features. Ensuring proper staffing levels for maintenance, operations, and programming will be of utmost importance over the next five years to ensure the department can continue enhancing recreation services.

	,	
PARK NAME		ACRES
Bob Arnold Northside Park	NE	37.5
Daryl B. Cobin Memorial Park	NE	6.2
Hanna's Ford	NE	.50
Jehl Park	NE	3.7
Klug Park	NE	2.0
Kreager Park	NE	223.6
Lakeside Park	NE	23.8
Lions Park	NE	14.4
Shoaff Park	NE	186.5
Bloomingdale Park E स W	NW	11.6
Boone Street Playlot	NW	.33
Brackenridge Park	NW	.38
Brookview Parkway	NW	11.6
Camp Allen Park	NW	3.5
Franke Park	NW	339.2
Franklin Park	NW	4.3
Gren Park	NW	5.9
Griswold Park	NW	.57
Hamilton Park	NW	16.5
Historic Old Fort	NW	1.5
Johnny Appleseed Park	NW	31.0
Lawton Park	NW	39.3
Little Turtle Memorial	NW	.13
Roosevelt Park	NW	1.5
Salomon Farm Park	NW	170.0
Superior Property	NW	1.40
Traders Point (RGW)	NW	4.5
Vesey Park	NW	19.8
Wells Street Park	NW	.11
Zeis Park	NW	.05
Bowser Park	SE	.92
Brewer Park	SE	5.1
Casselwood Park	SE	1.5
Community Center	SE	1.8
Courthouse Green	SE	1.1
East Central Park	SE	3.7

PARK NAME		ACRES
East Central Playlot	SE	1.0
(aka Eastside)	31	1.0
Freimann Square	SE	4.6
Hanna Homestead Park	SE	2.5
Headwaters Park	SE	30.0
Japanese Garden	SE	.11
Jennings Center	SE	.75
John Street Block Park	SE	.17
Lafayette Park	SE	1.8
McCormick Park	SE	9.0
McMillen Park	SE	168.2
Memorial Park	SE	42.0
Nuckols Memorial Park	SE	1.4
Old Fort Park	SE	.20
Promenade Park	SE	2.6
Rea Park	SE	5.5
Rea Property	SE	14.6
Reservoir Park	SE	13.1
Seiling Block Park	SE	.60
Summit Street Block Park	SE	.34
Tillman Park	SE	70.0
Turpie Playlot	SE	.62
Weisser Park	SE	20.0
Williams Park	SE	.74
Bass Playground	SW	.52
Botanical Conservatory	SW	4.7
East Swinney	SW	46.3
Foster Park	SW	254.9
Foster West	SW	22.0
Guildin Park	SW	8.2
Indian Village (Sears) Park	SW	10.5
Kettler Park	SW	6.3
Mason Drive LL Complex	SW	11.0
McCulloch Park	SW	4.1
Miner Playground	SW	1.8
Moody Park	sw	5.1
Noll Park	SW	9.2

PARK NAME		ACRES
Orff Park	SW	.02
Packard Park	SW	4.5
Psi Ote Park	SW	8.9
Rockhill Park	SW	27.8
Robert E. Meyers Park	SW	1.4
Ronald G. Repka Memorial Park	SW	3.3
Rudisill/Fairfield Park	SW	.01
Study Park	SW	5.0
Thieme Drive Overlook	SW	.10
Waynedale Gardens	SW	1.1
Waynedale Park	SW	8.0
West Central Playlot	SW	.09
West Swinney Park	SW	48.2
Buckner Farm Park	N/A	193.8
Hurshtown Reservoir	N/A	360.0
Lindenwood Nature Preserve	N/A	110.0
Thomas Property	N/A	14.4

Figure 21: List of Fort Wayne Parks



4.1. BENCHMARK COMPARISON

The National Recreation and Park Association (NRPA) compiles data from municipalities and parks and recreation agencies across the country annually. NRPA's Park Metrics provides insights into "average" statistics in terms of park land provided per 1,000 residents, trail miles, full-time equivalents (FTEs), budget allocation, and much, much more. This comparison provides a baseline understanding of Fort Wayne Parks & Recreation ("Fort Wayne") in terms of how it relates to agencies of similar scope. All metric standards represent the median statistic based on the NRPA's park and recreation agency performance benchmarking tool. It should also be noted that this process is self-selected, meaning park and recreation agencies choose to participate and upload their own information.

For each benchmark category, the median metric is presented based on agency characteristic. For the purposes of this benchmark, metrics for all cities, service population between 250,000-499,999 people, maintain 1,001-3,500 park acres, and have an overall agency budget over \$10 million are listed to provide additional lenses to view benchmark metrics.

Park Land and Trails

Fort Wayne aligns well with industry benchmarks for the number of residents per park, acres of park land per 1,000 residents, and miles of trail. In terms of the park system in general, Fort Wayne seems to align with similar agencies as it relates to the size and scope of the system.

LEVEL OF SERVICE

Metric	Fort Wayne	All Cities	250,000- 499,999 Population Served	1,001-3,500 Acres of Parks Maintained	Agency Budget \$10M+
Residents per Park	3,062	2,027	4,013	2,496	2,806
Acres of Park Land per 1,000 Residents	10.2	11.2	11.3	14.2	10.7
Miles of Trail	38.4*	15	59	29	42

Outdoor Facilities

Fort Wayne offers ball diamonds, basketball courts, community gardens, dog parks, football fields, outdoor ice rinks, playgrounds, and soccer fields that can be compared to NRPA industry benchmarks. It should be noted that NRPA separates ball diamonds into baseball and softball along with adult and youth. NRPA separates soccer fields by adult and youth as well. For the amenities that can be compared nationally, Fort Wayne's level of service is comparable for ball diamonds, basketball courts, playgrounds, and soccer fields. A lower level of service (comparably) is associated with community gardens, dog parks, football fields, and outdoor ice rinks. Fort Wayne, however, does offer more amenities than what can be benchmarked to NRPA metrics such as amphitheaters, splashpads, outdoor swimming pools, and park shelters (among other amenities).

The percentages in the chart on the following page represent the percentage of agencies that offer this type of outdoor facility/amenity based on the benchmark characteristic. The numbers in the chart represent the LOS metric (i.e., 1 facility/amenity for every X number of people).

Metric	Fort Wayne	All Cities	250,000- 499,999 Population Served	1,001-3,500 Acres of Parks Maintained	Agency Budget \$10M+
Baseball Diamond (Adult)	-	58%	69%	64%	68%
	-	20,000	46,000	34,000	34,300
Baseball Diamond (Youth)	35	83%	80%	86%	78%
	7,611	7,000	23,000	10,700	12,000
Basketball Courts	38	90%	89%	86%	87%
	7,010	7,000	11,200	8,300	8,600
Community Gardens	1	55%	58%	66%	69%
	266,373	29,000	112,000	53,000	51,200
Cricket Fields	-	15%	31%	24%	27%
	-	103,000	259,000	114,000	196,000
Dog Parks	2	75%	81%	86%	83%
	133,187	43,000	102,000	68,000	76,300
Field Hockey Fields	-	4%	2%	4%	6%
	-	38,600	-	67,000	57,400
Football Fields	4	40%	39%	44%	45%
	66,593	30,000	83,000	40,000	48,700
Lacrosse Fields	-	11%	13%	16%	15%
	-	36,300	207,000	48,700	49,300
Multi-Purpose Fields	-	70%	77%	71%	72%
(Natural)	-	9,500	15,900	10,700	13,300
Multi-Purpose Fields	-	21%	45%	28%	37%
(Synthetic)	-	46,000	129,000	54,000	63,000
Multiuse Courts	-	49%	53%	52%	55%
	-	16,500	51,800	25,300	29,300
Outdoor Ice Rink	2	18%	8%	24%	20%
	133,187	16,900	15,300	33,200	38,800
Overlay Fields	-	9%	8%	5%	11%
	-	21,400	25,800	13,200	31,000
Playgrounds	56	95%	92%	98%	95%
	4,757	3,400	7,200	4,200	4,600
Soccer Fields (Adult)	-	48%	47%	50%	52%
	-	14,000	32,000	14,700	17,800
Soccer Fields (Youth)	17	55%	41%	52%	49%
	15,669	7,400	29,000	10,500	12,700
Softball Diamond (Adult)	-	73%	61%	74%	73%
	-	13,300	24,800	20,000	20,100
Softball Diamond (Youth)	-	67%	48%	67%	63%
	-	11,700	39,900	15,300	21,000

Figure 22: Outdoor Facility Metrics

Indoor Facilities

In terms of indoor facilities that can be benchmarked to NRPA metrics, Fort Wayne offers community centers, indoor gyms, and a nature center. Comparatively speaking, Fort Wayne's level of service aligns most closely with other agencies that serve a similar population range but is lower than that of agencies with a similar budget and number of park acres maintained.

The percentages in the chart below represent the percentage of agencies that offer this type of indoor facility/ amenity based on the benchmark characteristic. The numbers in the chart represent the LOS metric (i.e., 1 facility/ amenity for every X number of people).

Metric	Fort Wayne	All Cities	250,000- 499,999 Population Served	1,001-3,500 Acres of Parks Maintained	Agency Budget \$10M+
Aquatics Centers	-	30%	32%	39%	40%
	-	57,300	139,000	97,000	97,400
Arenas	-	6%	5%	13%	9%
	-	68,200	-	68,900	109,000
Community Centers	2	64%	67%	68%	65%
	133,187	28,200	109,000	53,700	48,100
Indoor Ice Rinks	-	13%	13%	18%	19%
	-	56,100	255,000	48,400	84,700
Nature Centers	1	29%	64%	44%	58%
	266,373	102,000	285,000	115,000	210,000
Performance Amphitheaters	-	43%	52%	48%	49%
	-	64,800	298,000	101,000	125,000
Recreation Centers	4	71%	69%	73%	78%
(including gyms)	66,593	34,000	62,300	50,000	48,700
Senior Centers	-	50%	47%	54%	55%
	-	68,200	246,000	105,000	114,000
Stadiums	-	18%	31%	18%	24%
	-	78,300	265,000	103,000	186,000
Teen Centers	-	18%	23%	17%	23%
	-	74,600	312,000	107,000	142,000

Figure 23: Indoor Facility Metrics

Overall Quadrant Distribution

In addition to benchmark comparisons, a further delineation of Fort Wayne's park system can be expressed. Fort Wayne's park system is separated into four quadrants (NE, NW, SE, and SW) based on geography. These quadrants help provide Fort Wayne a more concentrated approach to system planning and development.

Parks and Acres							
Quadrant	Acres						
NE	10	858					
NW	22	1,013					
SE	27	385					
SW	28	450					

Figure 24: Parks and Acres by Quadrant

Currently, most park land acres are found in the northern planning areas (69%); however, the greatest

number of parks are in the southern planning areas (63%). Therefore, the parks in the SE and SW planning areas are approximately 14 and 16 acres in size on average, respectively whereas parks in the NE and NW planning areas are approximately 86 and 46 acres in size on average, respectively.

In terms of amenity distribution, there are noticeable differences with how playgrounds, soccer fields, tennis courts, and basketball courts are located throughout Fort Wayne.

Quadrant	NE	NW	SE	SW			
Major Outdoor Activites							
Amphitheaters	0	0	0	2			
Ball Diamonds	10	8	7	10			
Basketball Courts	7	4	20	7			
Community Gardens	0	0	0	1			
Disc Golf	2	1	1	1			
Dog Parks	0	1	0	1			
Football Fields	1	1	2	0			
Golf Courses	1	0	1	1			
Ice Rinks	1	0	1	0			
Pickleball Courts	11	6	8	11			
Playgrounds	9	11	20	16			
Shelters	11	10	11	15			
Soccer Fields	11	0	4	2			
Splash pads	1	2	1	3			
Swimming Pools	2	0	2	0			
Tennis Courts	20	1	16	15			
Major Indoor Amenitie	Major Indoor Amenities						
Community Centers	0	0	1	1			
Indoor Gyms	0	0	4	0			
Nature Centers	0	0	0	1			

Figure 25: Amenity Distribution

Section 4

Supply Analysis

STAFFING

The national median for the number of full-time equivalents (FTE) for all cities is 54, meaning the median city agency has approximately 112,320 staff hours available across full-time, part-time, and seasonal employees. Currently, Fort Wayne has nearly 200 FTE dedicated to its system when counting full-time bodies (135) and adding part-time and seasonal hours (~131,000). When combined, 200 FTE is higher than the industry benchmark for all cities but is in alignment with agencies with similar populations served and overall budget size. However, there is a large reliance on part-time and seasonal hours which can put a strain on staff recruitment, hiring, and retention. Additionally, when examining the FTE metric in a different way, Fort Wayne is potentially understaffed (comparatively speaking) based on the population breakdown of FTEs per every 10,000 residents.

Metric	Fort Wayne	All Cities	499,999	1,001-3,500 Acres of Parks Maintained	Agency Budget \$10M+
Full-Time Equivalents (FTEs)	197.95	54	202	114	176
FTEs per 10,000 Residents	7.4	10.1	5.8	9.0	9.9

Figure 26: Staffing Metrics

BUDGET METRICS

Fort Wayne's 2021 budget was approximately \$19.7 million. Comparatively speaking, Fort Wayne's annual operating expenditure is similar with the median figure for agencies serving a similar population size. When examining other operating metrics, Fort Wayne has a relatively low operating expenditure per capita; however, a much more comparable figure per acre and per FTE. When examining revenue, Fort Wayne generates a much lower amount per capita and as a result, has a much lower cost recovery percentage.

Metric	Fort Wayne	All Cities	250,000- 499,999 Population Served	1,001-3,500 Acres of Parks Maintained	Agency Budget \$10M+
Annual Operating Expenditures	\$19.7M	\$5.9M	\$20.5M	\$11.4M	\$22M
Operating Expenditures per Capita	\$74	\$104	\$59	\$88	\$117
Operating Expenditures per Acre	\$7,300	\$8,500	\$4,200	\$5,700	\$9,500
Operating Expenditures per FTE	\$100,000	\$103,000	\$98,000	\$102,000	\$119,000
Revenues per Capita	\$6	\$22	\$10	\$21	\$26
Revenue as a Percentage of Operating Expenditures (Cost Recovery)	8.5%	19%	22%	25%	23%

Figure 27: Budget Metrics

DISTRIBUTION OF OPERATING EXPENDITURES

When examining the distribution of operating expenditures, Fort Wayne is similar to agency medians. Personnel services (salaries, benefits, overtime, etc.) requires approximately 61% of all operating expenditures, and then followed by general operating expenses.

Metric	Fort Wayne	All Cities	250,000- 499,999 Population Served	1,001-3,500 Acres of Parks Maintained	Agency Budget \$10M+
Personnel Services	61%	56%	59%	58%	54%
Operating Expenses	38%	37%	35%	36%	37%
Capital Expense (Not In CIP)	0%	5%	3%	4%	5%
Other	1%	2%	3%	2%	4%

Figure 28: Distribution of Operating Expenditures

SOURCES OF OPERATING EXPENDITURES

In terms of sources for operating expenditures, Fort Wayne's distribution is much different than industry benchmark medians. Most agencies receive their largest support from the general fund, and Fort Wayne is no exception, but the large amount generated from the general fund is largely due to the low percentage of earned/generated income produced. However, it should be noted that earned/generated income opportunities are typically connected to facility investments, staffing levels, and the types of programs and services provided.

Metric	Fort Wayne	All Cities	250,000- 499,999 Population Served	1,001-3,500 Acres of Parks Maintained	Agency Budget \$10M+
General Fund Tax Support	84%	67%	61%	61%	59%
Earned/Generated Income	8%	20%	20%	22%	22%
Dedicated Levies	-	6%	8%	9%	8%
Other Dedicated Taxes	8%	3%	5%	3%	4%
Grants	-	2%	3%	2%	2%
Sponsorships	-	1%	1%	1%	.5%
Other	<1%	1%	2%	2%	4.5%

Figure 29: Sources of Operating Expenditures

CAPITAL BUDGET

Capital spending varies greatly from park agency to park agency. The national median statistic for capital improvement spending is approximately \$9.9 million over a five-year period for all cities. Projecting ahead, Fort Wayne is estimating a five-year CIP of \$15.1 million, an amount below the median for agencies of similar size and scope.

Metric	Fort Wayne		499,999	1,001-3,500 Acres of Parks Maintained	Agency Budget \$10M+
Five-Year Capital Budget Spending	\$15.1M	\$9.9M	\$32.1M	\$18.1M	\$27.8M

Figure 30: Capital Budget

TARGETS FOR CAPITAL EXPENDITURES

When looking at how the five-year CIP will be expended, most of the funds are slated for renovations (49%), and then followed by new development (23%). The "Other" category is large for Fort Wayne because a large master lease program contract (vehicles and equipment) is funded from the CIP each year. If removing the lease dollar amount, renovations would be 63% and new development would be 29%.

Metric	Fort Wayne	All Cities	250,000- 499,999 Population Served	1,001-3,500 Acres of Parks Maintained	Agency Budget \$10M+
Acquisition	5%	6%	8%	8%	6%
New Development	23%	29%	40%	35%	33%
Renovation	49%	58%	48%	52%	53%
Other	24%	7%	4%	5%	8%

Figure 31: Targets for Capital Expenditures

4.2. SUPPLY ANALYSIS DISCUSSION AND IMPLICATIONS

Level of Service

When looking at benchmark comparisons, Fort Wayne's level of service for many outdoor and indoor amenities is reasonable. A more granular examination of the park system's distribution provides a different perspective. In terms of pure numbers, there are noticeable differences in how facilities and amenities are distributed around the city. A further examination is warranted to understand each planning area's population characteristics, preferred travel methods, access to public transportation, trail system, and recreational pursuits. Further, a consideration for enhancing the CIP process to account for planning area differences may be warranted.

Earned Income

The ability for a public agency to help itself financially is gaining more and more traction. Currently, Fort Wayne's cost recovery is around 8%, a figure well below industry benchmark metrics. Earned income can help with staffing, operational costs, and capital projects. Additionally, having a more robust earned income strategy allows a public agency to ramp up operations and decrease operations appropriately based on economic conditions, public participation, agency financial goals, etc.

Capital Funding

Revenue generation depends a lot on the quality being received, experience provided, and degree of amenities/ goods/services meeting the expectations of users. Without appropriate capital investment, facilities and amenities will move quicker toward their end of lifecycle stages and will possibly affect earned income opportunities along the way. This poses a challenge to maintain the entire park system and expand and improve the park system by adding in new amenities, facilities, and experiences as the city grows.

Section 5 Accessibility

5.1. ADA TRANSITION PLAN

The Fort Wayne Parks and Recreation Department encompasses 87 parks and over 3,200 acres of land in the Fort Wayne Metropolitan area. Within these parks are a variety of facilities and amenities that provide active and passive recreational opportunities to citizens. While parks may contain similar features, most parks are unique to their locale. This provides an interesting and gratifying experience for park users. The Parks and Recreation Department strives to ensure residents and visitors are able to access services, programs, facilities and activities offered at the parks.

A self-evaluation has been prepared, identifying requirements for accessibility. This document is 164 pages and includes descriptions of park facilities and structure. It also includes maps of the various City of Fort Wayne Parks.

Priorities for improvements have been established focusing on those areas that are open to the general public. This includes parking lots, walks, pathways, park amenities, facilities, and those parts of buildings where the general public has access. The priorities provide a guide for reasonable, cost-effective development of improvement. While some improvements may be made with little capital investment, others will require planning and significant funding. A second phase of evaluations has been prepared identifying those areas and buildings having infrequent or no public access.

It is the goal of the Fort Wayne Parks and Recreation Department to make facilities, amenities, programs, and activities within the park system fully accessible in a reasonable amount of time. This will be largely dependent on a number of economic factors and future changes to the ADA Accessibility Guidelines (ADAAG) and Public Rights-of-Way Accessibility Guidelines (PROWAG) or other unforeseen requirements that would necessitate additional improvements to Park facilities. Should the public identify existing issues within a park, the Parks Department will promptly investigate a formal grievance filed according to the grievance procedures established by the City of Fort Wayne.

The results of the self-evaluation identify barriers at Park facilities. The degree of which these barriers limit accessibility and their priority for corrective action is subjectively categorized in five (5) levels. Using a grading scale A – F with A having all elements complying with the ADA standards to F having four or more barriers identified. These levels will be used to grade the effectiveness of prohibited access to facilities, areas, amenities and programs offered at the Parks and Recreation Department.

The Fort Wayne Parks and Recreation Department is committed to provide training for staff on the requirements of the ADA and make accommodations for employees with disabilities. The Transition Plan will be reviewed and updated periodically to ensure the Department is fully compliant with ADAAG and PROWAG standards.

The actual implementation of correcting barriers will be established by the administration. The corrective action will be scheduled based on the prioritization established per several categories including the seriousness of the barrier, number of barriers, location of barriers, complaints, new regulations, new standards, and availability of funding.

The Fort Wayne Parks and Recreation Department has prepared support information outlining current park amenities, aerial maps and planned ADA transition grid for future improvements. See appendix 4 for various exhibits related to the ADA transition plan.

A plan will be developed for Parks and facilities at the following locations:

SELF-EVALUATION REPORTS

Self-evaluation reports were completed for the following parks:

- Bass Playground
- Bloomingdale Park E&W
- Bob Arnold Northside Park
- Boone Street Play lot
- Botanical Conservatory
- Bowser Park
- Brackenridge Park
- Brewer Park
- Buckner Park
- Camp Allen Park
- Casselwood Park
- Community Center
- Courthouse Green
- Daryl B. Cobin Memorial
- East Central Park
- East Side Play lot
- East Swinney
- Foster Park
- Foster Park West
- Franke Park
- Franklin School Park
- Freimann Square
- Gren Park
- Griswold Park
- Guldlin Park
- Hamilton Park
- Hanna Homestead
- Hanna's Ford
- Headwaters Park
- Historic Old Fort
- Hurshtown Reservoir

- Indian Village Park
- Japanese Garden
- Jehl Park
- Jennings Center
- John Street Park
- Johnny Appleseed Park
- Kettler Park
- Klug Park
- Kreager Park
- Lafayette Park
- Lakeside Park
- Lawton Park
- Lindenwood Nature Preserve
- Lions Park
- Little Turtle Memorial
- Mason Drive LL Complex
- McCormick Park
- McCulloch Park
- McMillen Park
- Memorial Park
- Miner Playground
- Moody Park
- Noll Park
- Nuckols Park
- Old Fort Park
- Orff Park
- Packard Park
- Psi Ote Park
- Rea Park
- Reservoir Park
- Robert E. Meyers Park

- Rockhill Park
- Ronald Repka Park
- Roosevelt Park
- Rudisill/Fairfield Park
- Salomon Park
- Salon Plaza
- Seiling Park
- Shoaff Park
- Study Park
- Summit Street Park
- Superior Property
- Tillman Park
- Traders Point
- Turpie Play lot
- Vesey Park
- Waynedale Gardens
- Waynedale Park
- Weisser Park
- Wells Street Park
- West Central Park
- West Swinney Park
- Williams Park
- Zeis Park

Section 5 Accessibility

5.2. ACCESSIBILITY ACHIEVEMENTS

In recent years, Fort Wayne Parks Department together with Taylor's Dream and other local organizations built Indiana's first 'Boundless Playground.' 'Boundless Playground' is the leading non-profit developer of truly inclusive playgrounds where children of all abilities gain the important developmental and physical benefits of unstructured play. Taylor's Dream 'Boundless Playground' is located in Kreager Park off North River Road.

Fort Wayne Parks also completed a 1.0 mile loop trail at Lindenwood Nature Preserve that is wheelchair accessible.

The recently completed Promenade Park boasts paving colors, textures, and patterns developed in collaboration with local accessibility experts that aids in the navigation of persons of all abilities.

ACCESSIBILITY STATEMENT

The Fort Wayne Parks and Recreation Department encompasses 87 parks and over 3,200 acres of land in the Fort Wayne Metropolitan area. Within these parks are a variety of facilities and features that provide recreational opportunities to the area citizens. The Parks and Recreation Department strives to ensure that all residents and visitors are able to access all services, programs, facilities and activities that the department provides. The Department will promptly investigate any formal grievance filed according to the grievance procedures established by the City of Fort Wayne.

Recreation focuses on "inclusion" in all program areas. Reasonable accommodations are determined for individual special-need requests. Accommodations may include altering the program and/or one-on-one assistance offered by family, volunteer, or additional paid staff. Some programs are designed for disabled populations including kayaking, canoeing and "Special Needs Open Swim".

At the writing of this document, the department is working on adding a webpage to the main website that will include information about availability and location of accessible parks, programs, facilities, and services.

ACCESSIBILITY GOALS

It is the goal of the Fort Wayne Parks and Recreation Department to make all facilities, amenities, programs and activities within the park system fully accessible in a reasonable amount of time. This will be largely dependent on a number of economical factors and future changes to the ADA Accessibility Guidelines (ADAAG) and Public Rights-of-Way Accessibility Guidelines (PROWAG) or other unforeseen requirements that would necessitate additional improvements to Park facilities.

ACCESSIBILITY HISTORY

The Fort Wayne Parks and Recreation Department has committed to provide training for staff on the requirements of the ADA and make accommodations for employees with disabilities. The Transition Plan will be reviewed and updated periodically to ensure the Department is fully compliant with ADAAG and PROWAG standards.

The Department has partnered with Turnstone and the League for the Blind and Disabled for the development of the Boundless Playground in Kreager Park and additionally at Phase I of the Riverfront Development. The Department has also partnered with AWS and received a grant for the purchase of two accessible lifts for swimming pools. Projects have been added to each year's CIP to cover ADA improvements.

ACCESSIBILITY STRATEGY

The Fort Wayne Parks and Recreation Department has prepared a Strategic Plan that outlines the necessary steps to be fully compliant with the requirements of Title II of the Americans with Disability Act. A self-evaluation plan was conducted for the parks and facilities within them, as listed on the following page.

GRIEVANCE FORM

The grievance form and other materials are placed on the City of Fort Wayne Parks website.

ADA COORDINATOR

The City of Fort Wayne has an ADA Coordinator the City which is published on the City of Fort Wayne website. The contact information is listed below:

Heather K. Van Wagner
ADA Coordinator and Director of Risk Management
Citizens Square
200 East Berry Street, Suite 470
Fort Wayne, IN 46802

Phone: 260-427-1176

Heather.vanwagner@cityoffortwayne.org

ADA GRIEVANCE PROCEDURE – CITY OF FORT WAYNE

GRIEVANCE FORM

COMPLAINANT INFORMATION:
Name:
Address:
Daytime Phone:
Email:
LOCATION INFORMATION
Address (If Known):
Location Description:
NATURE OF GRIEVANCE
Sidewalk, Ramp
Crosswalk, Pedestrian Signal
Building Access:
Programming:
Other:
Describe the Grievance/Complaint Problem:
Date of Incident, If Applicable
FOR LOCAL /ADA COORDINATORS USE ONLY
Date Received:
Received by:
Date Assigned to Department Head/Who:
Date Returned from Department:
Date ADA Coordinator's Decision Mailed:
Date Appeal Received:

5.3. ACCESSIBILITY IMPLICATIONS

Universal Design and Accessibility should be a fundamental part of all future planning, design, and construction projects. This includes construction of new parks and facilities, as well as renovations and retrofits to existing parks and facilities. Universal Design and Accessibility goes beyond compliance with guidelines and codes; it is a design philosophy that supports the needs of all users, with and without disabilities.

There are several key considerations to creating an accessible park system that is integrated into the network of accessible amenities, systems, and services provided by the larger community.

ENHANCING ACCESSIBILITY WITHIN PARKS

All park pathways to the extent possible should be designed with accessibility in mind. These are fundamental to experiencing park itself and provide an accessible route to various features and amenities. Accessible routes must include a "firm and stable" pavement surface and ADA-compliant running slopes, cross-slopes, and pavement widths. If a paved path is less than 5' wide, then it should include passing spaces. The 2010 ADAAG Standards describes in detail how these accessible routes should be designed.

FEATURES AND AMENITIES

The provision of park amenities such as benches, tables, overlook decks, etc. should include fully accessible features within amenity areas. Most vendors provide ADA-Compliant alternatives for standard site furnishings. For example, a standard picnic table may have a variant that includes an extended overhang on one end to allow for wheelchair access. Accessible playground equipment should also be provided. These accessible park features also need to be connected the rest of the park's accessibility network through appropriate pavement surfaces and/or transportation networks.

CREATING AN INTERCONNECTED SYSTEM OF ACCESSIBILITY

When planning improvements or retrofits of parks, the larger community context should be considered. Where possible, these improvements should be coordinated with other City or County departments so that adjacent roadway and sidewalk systems can be integrated or upgraded in the future. For example, a roadway project that includes accessibility improvements could be coordinated with park construction projects to create a fully connected network of accessible routes within the park and the adjacent public rights-of-way. If a park has a limited number of accessible walkways that connect to adjacent rights-of-way, additional accessible park entrances may need to be added to increase functional access.

Transit service to park facilities should also be considered. This could include the siting of a transit stop within close proximity to a park entrance. An accessible route from this transit stop that connects into the park's accessible network should be an integral component.

Section 6 Public Participation

6.1. PUBLIC OPEN HOUSE

LOCATION & FORMAT

The planning team organized one public input meeting:

• Wednesday, October 26, 2022, 5:00-8:00 PM at Fort Wayne Parks and Recreation Community Center. The address is 233 W Main St, Fort Wayne, IN 46802.

The planning team organized a public input meeting on Wednesday, October 26, 2022. The public input meeting was designed to be a "free flow" meeting in which participants could provide input at their own pace. The Public Open House was advertised via social media, the City of Fort Wayne website, and flyers at various facilities. The flyer advertisement is shown at right. Held at the Fort Wayne Community Center, stations were set up across the room that allowed participants to:

- Provide comments for specific parks
- Indicate community needs for programs and facilities
- Allocate money to competing priorities
- Provide context as to what they participate in most often

A total of 40 members of the public participated during the three-hour timeframe. Meeting participants were also able to meet with Fort Wayne staff and engage in conversations about their feedback and/or ask questions. Community members from across the City of Fort Wayne attended the meeting, including some residents that live in Allen County outside the City of Fort Wayne.

KEY FINDINGS

Based on the meeting participants' feedback, the following are key takeaways:

Community Needs

Meeting participants indicated having facility needs for bike parks, paved trails, and nature trails the most. In terms of program and service needs, fitness and wellness programs, outdoor adventure programming, and gardening activities were at the top.



WE NEED YOUR INPUT!

5-YEAR PARKS & RECREATION **MASTER PLAN**



PLEASE ATTEND OUR

COMMUNITY OPEN HOUSE

Fort Wayne Community Center 233 West Main Street (free parking is available) Where:

Wednesday, October 26, 5-8 PM When:

Details: Come anytime between 5-8! We will have a series of activities to

> get your input on the future of Fort Wayne Parks. Completing all the activities will take about 20 minutes, but feel free to stay longer and

chat with the Planning Team.

Refreshments will be provided!

Park Visitation

Meeting participants indicated using trails, the River Greenway, the Children's Zoo, and sports facilities the most in the last 12 months. For specific parks, Franke Park, Lawton Park, and the Conservatory were most used.

Resource Allocation

When given the opportunity to spend \$100 across five competing priorities, meeting participants expressed the following order of importance:

- Improvements of existing parks and recreation facilities
- Maintenance of existing parks and recreation facilities
- Acquisition and development of pathways and greenways
- Acquisition of new park land and open space
- Development/construction of new facilities

6.2. COMMUNITY SURVEY

An online survey was available from October through December 2022. A total of 337 responses were received. Survey announcements were made via social media, websites, and conservations with staff and colleagues.

Key Findings

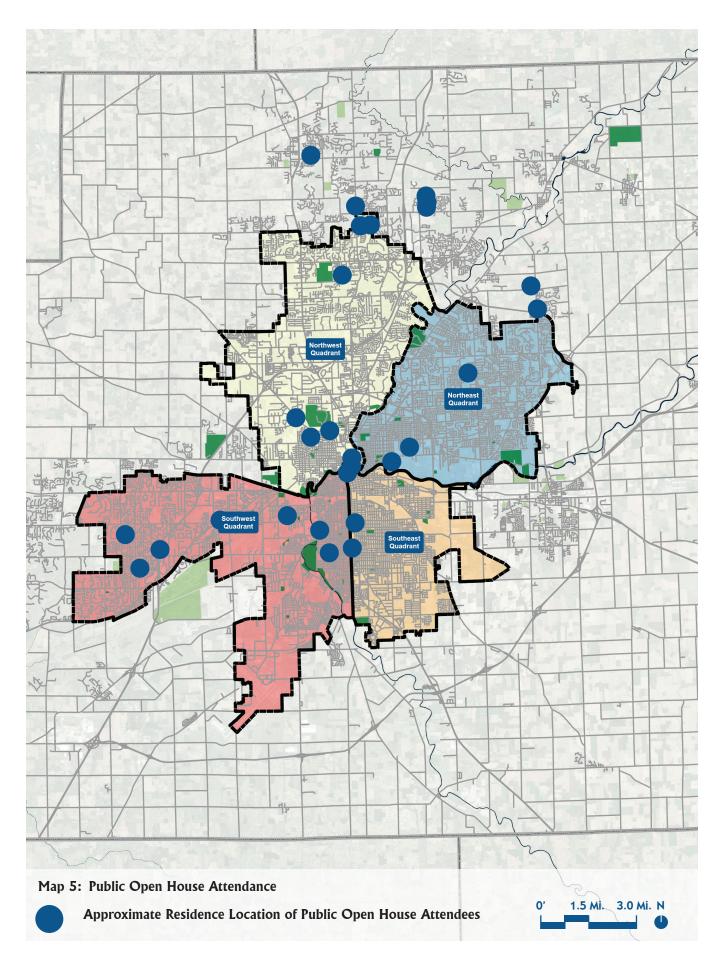
Based on survey information received, the following are key takeaways:

Most Used Parks, Facilities, and Amenities

Features used most often include trails, the River Greenway, Children's Zoo, playgrounds, sports facilities, and park pavilions.

Barriers to Use

Respondents were asked to indicate what prevents them from using Fort Wayne parks, recreation facilities, or programs more often. The top responses were no time to participate, I do not know what is being offered, facilities are not well maintained, facilities lack the right equipment, and too far from residence.



Section 6 Public Participation

Marketing and Communication

Respondents were asked to indicate their preferred ways to learn about parks, recreation programs, and park activities. The top responses were Facebook, Fort Wayne Parks website, Fun Times brochure, email, and facility/park signage.

Most Important Park Features and Programs/Services

Respondents indicated their most important facility features include nature trails, paved trails, natural areas and green space, bike parks, and playgrounds. The most important programs and services to provide include fitness and wellness programs, outdoor adventure programming, sports/athletics programs and leagues, environmental education programs, canoeing/kayaking/stand-up paddle boarding, and cultural enrichment and arts programs.

Resource Allocation

Survey respondents report a willingness to invest in improving and maintaining existing parks and recreation facilities almost twice as much as the next competing priority (acquisition and development of pathways and greenways).

Overall Satisfaction

Survey respondents were asked to rate their level of satisfaction for the overall value they receive from Fort Wayne Parks. On a five-point scale from very dissatisfied (1) to very satisfied (5), survey respondents report a weighted average of 3.9.

A total of

337

online survey responses were collected.

6.3. IMPLICATIONS

Focus Areas

Based on the public input received, there is a strong desire to maintain and improve the existing park system before developing new facilities. Additionally, residents report a strong desire to see an increased trail system network, a feature Fort Wayne Parks has grown tremendously over recent years. Additionally, the Covid-19 pandemic also revitalized the need for outdoor spaces and trails.

Barriers to Participation

A common barrier for public recreation participation is not knowing what is being offered and being too busy; however, the remaining barriers listed in the top-five provide critical context for Fort Wayne. First, residents indicate facilities are not well maintained and/or lack the right equipment. This sentiment has direct implications for the capital improvement program. Second, residents indicate parks are not close to their residence. This notion has implications for the dispersion of parks throughout the various quadrants along with access to safe trails and pathways and public transportation availability.

6.4. PUBLIC PRESENTATION OF FINDINGS

A public presentation of findings was held on March 9, 2023 at 10:00 AM. The meeting was held in City Council Chambers at Citizen's Square in Downtown Fort Wayne. This meeting was an agenda item of a regularly scheduled City of Fort Wayne Park Board Meeting and included a 15 minute presentation with an opportunity for public questions and comments. The meeting was open to the public and over 50 members of the public were in attendance. The meeting was also televised via public access television.

Section 7 Needs Assessment

7.1. INTRODUCTION

A needs assessment determines "gaps" between current conditions and desired conditions. An important tenet of a needs assessment is the accurate measurement of desired conditions so needs, or gaps, can be appropriately identified. A distinction must be made between "wants" and "needs." A community may want or desire a specific amenity, program, or experience, but determining the actual need may manifest a bit different from the stated want based on many factors including, but not limited to: economic realities, physical land restrictions or constraints, system growth based on phasing, and the like.

7.2. IDENTIFIED NEEDS

The Parks and Recreation Master Plan included a multi-pronged approach to its creation, including societal research, industry benchmarks, existing supply, public feedback, and consultant analysis and opinion. As a result, the following sections outline and discuss key needs for Fort Wayne Parks over the next five years.

OPERATIONAL INVESTMENT

There are several areas of identified need for Fort Wayne Parks as it relates to general department operations.

Staffing Levels

As evidenced by the staffing level comparison earlier in this document, Fort Wayne is understaffed based on the size of population served, the number of park acres maintained, and its overall agency budget. Moreover, there is a reliance on volunteer, seasonal, and part-time assistance to augment its full-time staff levels. Approximately, 32% of all hours attributed to the Fort Wayne parks system is from part-time, seasonal, or volunteer hours. With the changing landscape of non-full-time hiring, it is important for Fort Wayne to examine its mix of full-time and non-full-time workforce and create a strategy to transition non-full-time positions into full-time and/or permanent part-time positions to increase the likelihood of filling those positions. Additionally, transitioning positions to full-time and/or permanent part-time will decrease onboarding costs, personnel acquisition costs, and will increase overall institutional knowledge of the workforce due to increased longevity and consistency.

Missing Staff Function

As identified through the public engagement process, Fort Wayne residents are twice as willing to invest in improving and maintaining existing parks and recreation facilities compared to the next competing priority (acquisition and development of pathways and greenways). To better deliver this community expectation, a full-time position related to integrated facility management is warranted. This position should focus on system infrastructure management including, but not limited to, site assessments, geographic information system (GIS) data coordination and usability, capital replacement scheduling, lifecycle estimations, warranty claims, and related functions.

Maintenance Planning

A Maintenance Management Plan is recommended for the parks system. These types of plans drill-down to core functions, how maintenance tasks are being performed (what, when, where, and who), and provide a more holistic understanding of existing maintenance standards and needs for adjustments (if any). Additionally, this planning process can examine how personnel are being used and can help identify missing functions or recommended structural alignments. In summation, a Maintenance Management Plan will help tie operational costs to capital improvements when planning, forecasting, and developing.

GIS MANAGEMENT AND INTEGRATION

As part of the planning process, Fort Wayne GIS data has been refined to include updated point locations for the entire park system. There is a need to further maximize GIS data capabilities given previous operational support considerations identified in the Needs Assessment. First, GIS data should be updated to include condition assessments. Second, GIS data should be updated to include asset lifecycle management and replacement schedules. Third, GIS data should be updated to include all applicable warranty information. Fourth, GIS point data should be refined to indicate the type of specific amenity/facility as opposed to a broader category (e.g., "accessible playground" instead of "playground"). Finally, invest in mobile technology that allows staff to take photos which become instantaneously georeferenced.

REDEFINE LEVEL OF SERVICE

Traditionally, level of service (LOS) metrics have referred to a number of amenities, facilities, or park acres per 1,000 residents. Although this is good for benchmarking purposes (as shown earlier in this document), these LOS metrics can "fall short" of being truly helpful to each organization/system. Therefore, it is recommended to focus on the recreational value of assets and amenities that are tied to condition, lifecycle, access, quantity, and geospatial location. In addition to the needed integrated facility management staff function, pursuing alternate means of information and data collection is warranted.

First, more park systems are utilizing cell phone data to develop a more specific level of service for a given park or location. This information can be procured to include starting location, ending location, and basic user demographics. This means a park system can calculate actual location use (specific level of service) along with gaining a better understanding of willingness to travel and the overall draw of attendance. Second, changing the way existing reservation and facility use data is collected and analyzed is important. For example, looking at campground and facility use data by demographics and zip codes can be cross-referenced with length of stay, tourism attributes, economic spending, and more to provide greater insight to the impact park and recreation facilities (or the system as a whole) has on the local economy. This information can help with marketing and providing justifications to elected officials for funding and operational support (among other things).

Section 7 Needs Assessment

UTILIZE ADDITIONAL FUNDING SOURCES

Park and recreation systems have continued to expand and diversify the funding sources used to support the system. After examining Fort Wayne's funding sources, the following alternative funding mechanisms are provided for consideration.

Land Leases on Park Property

Leasing park land is not a new concept and, in fact, communities in Europe have leased portions of park land for many, many years before the concept has gained popularity in the U.S. The concept involves leasing land for retail recreation purposes along trails and within parks to support amenities such as restaurants, bike shops, and concession entities. The presence of support amenities helps attract and retain park/trail users. Additionally, the land lease typically includes a designated fee, and a percentage of gross, that the park system can utilize for operations and maintenance funding for that park/trail.

A popular example of land leasing is Indy Parks. Indy Parks manages a large section of the Monon Trail. Land ownership is not limited to the trail itself because Indy Parks owns space to either side. As a result, Indy Parks leases property to entities like the Broad Ripple Ice Cream Station that is mutually beneficial. Another example is Rick's Boatyard Restaurant at Eagle Creek Reservoir. The restaurant creates another destination facility for the parks system.

Naming Rights

Naming rights is another funding strategy that is not a new concept, but rather it is a strategy some public agencies tend to shy away from. This is most likely due to the perception public amenities are being "privatized." Although that is a reasonable concern, done in moderation and with discretion, naming rights have proven to be a useful tool for public park and recreation agencies. Municipalities seek naming rights for major attractions they manage now and in the future. Many municipalities across the United States have naming rights for various facilities and amenities such as outdoor pavilions, indoor recreation centers, sport fields, and event areas. Naming rights typically cover a percentage of the cost to develop the site (if new construction) and/or include an operational and maintenance endowment, or at least seed money (once constructed or for existing facilities).

Valpo Parks in Valparaiso is a good example for using naming rights for public facilities. First, when developing Central Park Plaza, Valpo Parks secured naming rights for the large outdoor/indoor event center now known as the William E. Urschel Pavilion and Indiana Beverage Activity Center, respectively. The naming rights included a multi-year agreement and maintenance and operations funding. Second, Family Express is a popular gas station chain prominent in northwest Indiana. As a result, several park shelters/pavilions within the park system are designed with the color palette of Family Express as a result of a naming right agreement.

Sponsorships

A common funding strategy used by many park and recreation agencies is pursuing sponsorships. Typical sponsorships come in the form of a title sponsor, presenting sponsor, associate sponsor, or food sponsor. Sponsorships can be developed based on the number of impressions a program, service, or event will receive. Sponsorships are usually applicable for core programs, special events, destination facilities, clinics, and youth-driven programs.

Holliday Park in Indianapolis recently created a summer concert series called Rock the Ruins. Holliday Park partnered with Forty5 Presents and the Vogue Theatre to promote the concert series. They, in turn, solicit sponsorships for the concert series.

LAND ACQUISITION

Every park system should have a land acquisition philosophy or strategy that helps guide the system's expansion. As presented earlier in this Needs Assessment, there is a need for increased staffing levels to maintain the existing system, let alone for an expanding system. As a result, the park department should not be acquiring land until the full-time equivalent (FTE) is at a higher and more acceptable level. In the interim, land acquisitions should focus on donations, land swaps, bequeaths/planned giving, and enhancing existing park properties as appropriate. More attention should be given to developing park land in the northeast planning quadrant because it has the fewest number of parks and developed acres.

SITE PLANNING

Fort Wayne has recently begun developing Neighborhood Master Plans, but there is no money earmarked for implementation. To build community advocacy and facilitate continued trust between local government and residents, it will be important to identify an implementation schedule and associated funding to make each Neighborhood Master Plan a reality. As mentioned earlier, all capital improvements should also be correlated with operations and maintenance planning projections for staffing, tools and materials, and other direct/indirect costs.

Section 8

New/Existing Facilities Location Map

8.1. NEW PARKS & FACILITIES

The next five years will include various improvements to existing parks. The 2023-2027 timeframe will include several major projects.

DOWNTOWN PARK DEVELOPMENT

The second phase of Promenade Park will be constructed in the next five years. Planning of future phases is underway with implementation to be completed as funds are available.

LAND ACQUISITION AND CONSTRUCTION OF NORTHWEST AND NORTH AREA PARK

The northwest corner and north area of the City of Fort Wayne lack public open space. The funding for land acquisition and construction for two parks is planned for the next five years. Specific locations or property has not been determined at this time.

8.2. IMPROVEMENTS TO VARIOUS PARKS

RIVERGREENWAY DEVELOPMENT

A major goal for the next five years is to continue to build out and improve the Rivergreenway throughout the City. This includes the following:

- Repairs to Lawton & Roosevelt bridges
- Repave asphalt paths
- Replace decking
- Remove the shelter at Griswold
- Stripe centerline on pathway
- Replace various handrails
- Open up view sheds along path

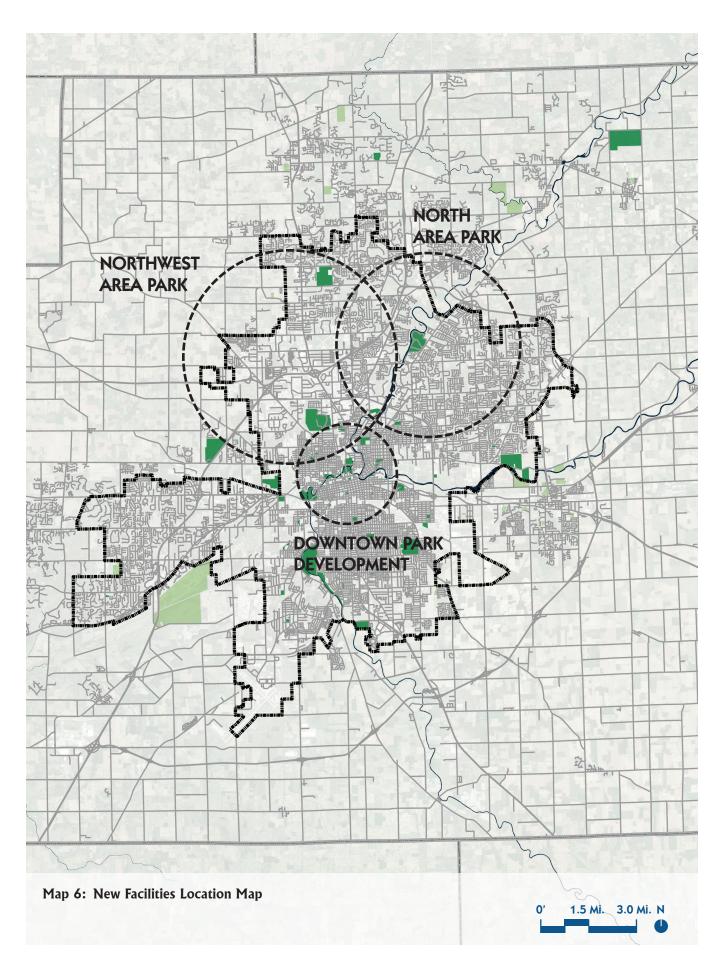
OTHER IMPROVEMENTS

Various maintenance and minor additions to all parks will be completed over the next five years. This will include the following:

- Various parks replacement of various park furnishings
- Various parks renovations to monuments not previously listed
- Major repairs to Wells Street Bridge including structural repairs, new decking, and repainting.

DETAILED CAPITAL IMPROVEMENT PLANS

Part B of the document includes a detailed listing of all planned capital improvements for each park.



Section 9

Priorities and Strategic Action Schedule

9.1. PROGRESS REPORT

2018

- Freimann Square Plaza Lighting Improvements
- Botanical Conservatory Reloc/Install Showcase Playground to Johnny Appleseed Park
- McMillen Community Center Roof Improvement
- Various Parks Paving Improvements
- Foellinger Theatre Basement Renovation Project
- Reservoir Sidewalk and Seawall Improvement
- Salomon Learning Center Expansion
- Old Fort Bank Stabilization Project
- Shoaff New Restroom/Shelter
- Packard Futsal Court Project
- Various Parks Playground Improvements

2019

- Foster Golf Cart Path Improvement
- Hamilton Batting Cages
- Waynedale Gardens New Playground
- Klug Playground Improvements
- Hamilton Playground Improvements
- Various Parks Paving Improvements
- McMillen Pool Site Improvements
- Bowser Playground Improvements
- Promenade Trubble Brewing Space Renovation

2020

- Promenade Park Construction
- Promenade Park Holiday Lighting
- Botanical Conservatory Connector Project
- Jennings Center LED Lighting Improvements
- Conklin Roof Improvements
- Playground Improvements
- Homestead Renovation Project
- Spy Run Creek Improvements Phase 1
- Bloomingdale Park Riparian Improvements
- Downtown Containerized Floral Displays
- Kreager Park Soccer Field Irrigation Project
- Botanical Conservatory Roof Improvements
 Phase 1
- Memorial Park Pavilion Terrace Improvements
- Memorial Park Monument Sign
- Promenade Park New Playground Restroom
- Salomon Farm New Covered Bridge
- Franklin Park Pavilion Roof Improvements

- Botanical Conservatory Roof Improvements Phase 2
- Promenade Park Storage Building
- McMillen Park Basketball Court Mural
- Reservoir Park Parking Lot Rain Garden

2021

- Northside and McMillen Pools Site Improvements
- Downtown Containerized Floral Displays
- Various Parks CARES Act Improvements
- Kettler Pavilion Open-Air Shelter Improvements
- Various Parks ADA Sidewalk Improvements
- Buddy Bench Installation
- Taylor's Dream Shelter Installation
- Promenade Park New Restroom Construction
- Botanical Conservatory New Entrance Sculpture
- Weisser Park Playground Improvements
- McMillen Park Golf Cart Path Improvement

2022

- Wells Street Bridge Improvements
- Community Center Roof Replacement
- Kettler Park Pavilion Interior Improvements
- Taylor's Dream Playground Safety Surface Improvements
- Franke Park Playground Improvements
- Jennings Center Playground Improvements
- Northside Park Disc Golf Project
- Foster Park Playground Improvements
- Northside Park Playground Improvements
- Olen J. Pond Restoration
- Swinney Log House Roof Improvements
- Cooper Center Roof Improvements
- Lakeside Arbors Improvements
- Cooper Center Kitchen Improvements
- Lakeside Park Sidewalk Improvements
- Reservoir Park Basketball Court Mural
- Foster Park Pavilion #3 Renovation
- Various Parks Pickleball Court Construction

9.2. PARKS AND PROGRAMS MAINTENANCE ISSUES:

The Fort Wayne Park Maintenance Division conducts an annual park assessment program. Through this program, each park is assessed for maintenance issues and is given an assessment rating from 1 to 5, with a rating of 5 needing the highest priority of maintenance. The results of this inspection are compiled into a spreadsheet that is used to determine project needs for the current year.

Maintenance Plan with NRPA Maintenance Levels Per Site:

Each park in the Fort Wayne Parks Department has different levels of maintenance requirements. The FWPD adheres to NRPA Maintenance Standards which assigns levels of maintenance from 1 to 6, with level 1 being the highest amount of maintenance required to level 6 being the lowest.

List of Amenities in each park: A spreadsheet is maintained which itemizes each park with its amenities in the FWPD. See attached the park assessments in part B.

New Facilites:

- Promenade Park
- McKinnie Commons
- Powell Park

Section 9

Priorities and Strategic Action Schedule

9.3. CAPITAL IMPROVEMENTS

Part B of the document includes a detailed listing of all planned capital improvements for each park.

9.4. GENERAL BUDGET EXPENDITURES

The following capital improvement program budget includes improvements to various parks and facilities as well as their associated funding sources.

2022-	2026 Capital Improvement Pro	gram					
	FUNDING SOURCE CODE:						
	PS-Private Source						
	PT-Property Tax						
	ST-State Source						
ITEM #	PROJECT TITLE & DESCRIPTION	Funding					
IIEM #	PROJECT TITLE & DESCRIPTION	Source	2023	2024	2025	2026	2027
4	Master Lease Program - Trucks, Light Duty Vehicles & Equipment	PT	700,000	700,000	700,000	700,000	700,000
1	Annual payment for the purchases of	of vehicles a	nd equipment	through the M	aster Lease Pro	ogram.	
	ADA Improvements	PT	60,000	60,000	60,000	60,000	60,000
2	ADA Improvements include buildings, restroom renovations, and site pathways						
	Computer Equipment	PT	30,000	30,000	30,000	30,000	30,000
3	Computers and point of sales hardware. This also includes software licenses for various users to be a more web based provider.						
	Office Equipment	PT	10,000	10,000	10,000	10,000	10,000
4	Office equipment in various locations and other miscellaneous equipment.						
	Betterments & Additions	PT	360,000	350,000	350,000	440,000	440,000
5	Betterments and Additions include: renovations to facilities including roofs, bridges, mechanical, HVAC and various other improvement projects.						

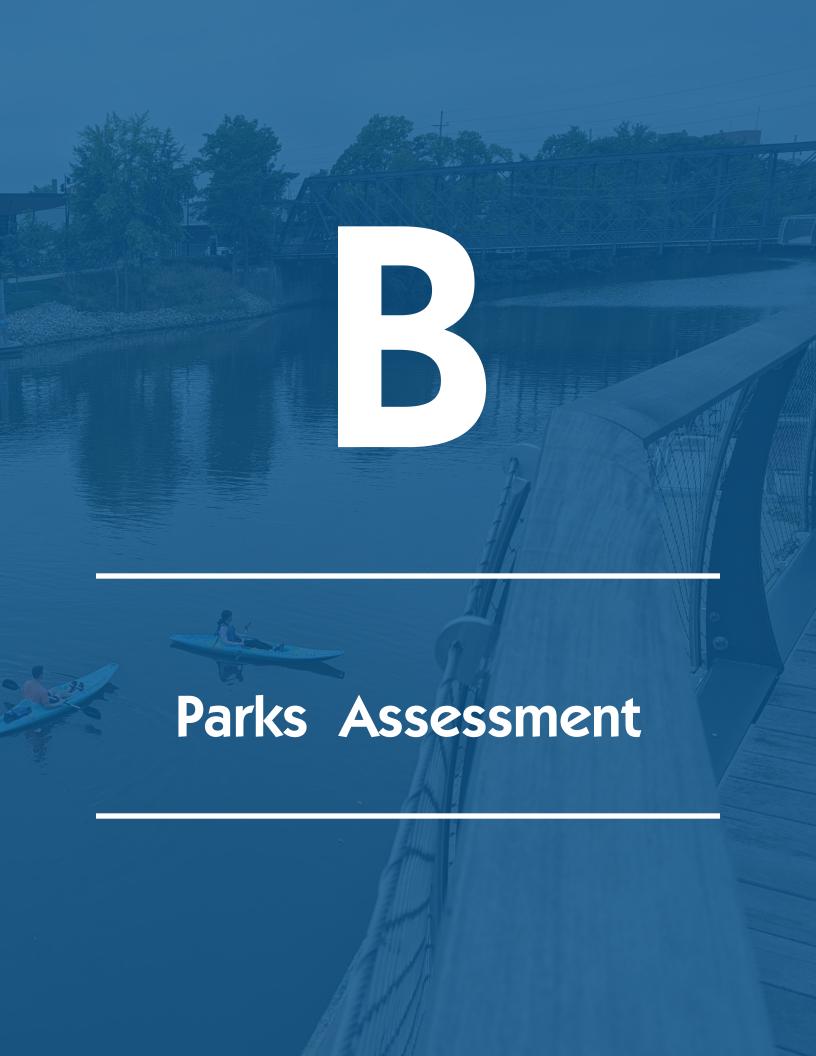
ITE 1. #	TEN # DROJECT TITLE SO DESCRIPTION				Expenditure		
ITEM #	PROJECT TITLE & DESCRIPTION	Source	2023	2024	2025	2026	2027
	Resurfacing Roads\Parking Lots\ Tennis Courts\Basketball Courts	PT	390,000	380,000	360,000	440,000	440,000
6	Resurfacing roadways, parking lots, greenways, and golf courses.	sidewalks,	pathways, and	athletic courts	including park	king lots in parl	KS,
	Playground Site Equipment-Various	PT	80,000	100,000	100,000	100,000	100,000
7	Parks	PS	25,000	25,000	25,000	25,000	25,000
,	Removal and replacement of aging p	olay equipm	ent, structures	and safety sur	facing in parks	•	
	Landscaping Parks & Boulevards	PT	60,000	60,000	60,000	60,000	60,000
8	Landscape plantings to include foun boulevards.	dation, gard	den plant mate	rial replacemen	its, and new p	lantings in park	s and on
	Various Parks - Park Signage	PT	30,000	30,000	30,000	30,000	30,000
9	Various Parks replacement of the exinew park monument signage	isting signa	ge in parks. Im	provements in	clude new upd	ated directiona	l signage and
	Street Tree (EAB - Emerald Ash Borer Treatment)	PT	30,000	30,000	30,000	30,000	30,000
10	Treatment of over 1,000 mature ask treatment system of the same trees					. This is an ong	going
	Court Too Novel	PT	100,000	100,000	100,000	100,000	100,000
11	Street Tree Planting	ST	25,000	25,000	25,000	25,000	25,000
	This is an ongoing program to plant new street trees in the city replacing those trees that were removed by the EAB and natural mortality.						by the EAB
	Street Tree Planting (Citizen Request Match)	PT	35,000	35,000	35,000	35,000	35,000
12	This is an ongoing program to plant new street trees. Funding to combine with homeowner contribution that was previously paid out of Council District Match.						that was
	Park Tree Planting (Canopy	PT	45,000	45,000	45,000	45,000	45,000
	Recovery & EAB)	PS	20,000	20,000	20,000	20,000	20,000
13	25,000 25,000 25,000 25,000						

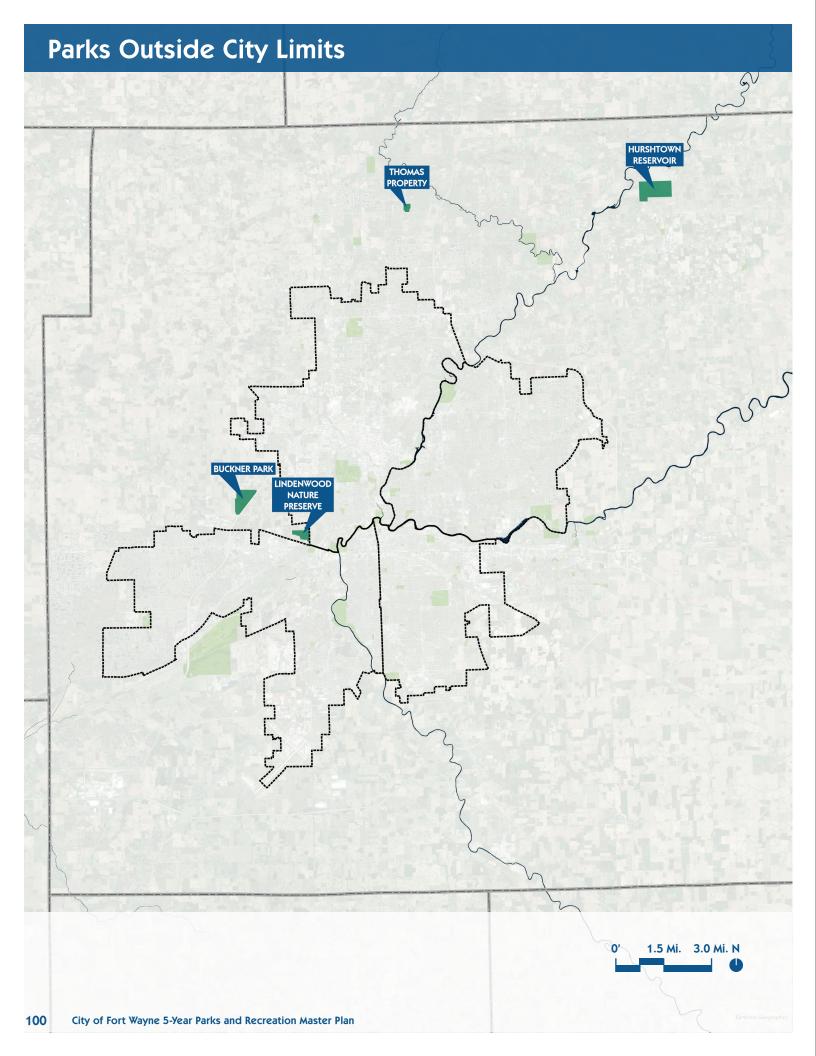
Section 9 Priorities and Strategic Action Schedule

TT: 1. //	DDO IEST TITLE S. DESCRIPTION	Funding			Expenditure		
ITEM #	PROJECT TITLE & DESCRIPTION	Source	2023	2024	2025	2026	2027
	Botanical Conservatory - Glass Replacement	PT	50,000	50,000	50,000	50,000	50,000
14	Botanical Conservatory continual glass replacement for removal and replacement of roof glass over the showcase, tropical and arid houses.					howcase,	
	Various Parks - Shelter/Pavilion Renovations	PT	40,000	40,000	60,000	60,000	60,000
15	Various Parks renovations to shelter new shelter at Brewer Park.	rs and pavili	ons. 2022 Inc	ludes \$100,00	00 to be put to	oward the cons	struction of a
	Various Parks - Site Furnishing Replacement	PT	30,000	30,000	30,000	30,000	30,000
16	Various Parks replacement of site fu containers, etc.	rnishings in	cluding bench	es, bleachers, p	oicnic tables, g	rills, bike racks	s, trash
17	Various Parks - Energy Conservation	PT	50,000	50,000	50,000	50,000	50,000
17	Energy conservation program throughout the parks looking at replacement of equipment and fixtures that would provide more efficient and less energy usage.					t would	
18	Community Center Roof Replacement (Phase II)	PT	-	-	1	-	-
	Phase two of the replacement of the	roofing sy	stem of the Co	mmunity Cent	er located dov	vntown.	
	Kreager Park - Safety Surfacing of Taylor's Dream (2021 Project)	PT	-	-	-	-	-
19	Replacement of the safety surfacing the amount of foot traffic will cause			/ground. Life e	xpectancy of t	his type of mat	terials plus
	Kreager Park - Soccer Fields	PT			200,000	200,000	200,000
20	The creation of new soccer fields at	Kreager Pa	rk. Expanding	more soccer of	portunities to	the communit	y.
	Land Acquisition	PT	250,000	250,000		-	
21	Land acquisition to property adjacent to existing park land. Whenever there is an opportunity to acquire contiguous land the department evaluates those potential opportunities					contiguous	
22	Memorial Park - Various Improvements	PT	-	-	-		
Improvements to Memorial Park based on recommendations from Memorial Park Task Force.				ce.			
	Monument Restoration	PT	50,000	50,000	50,000	50,000	50,000
23	Monument restoration to various monuments failing.	onuments t	hroughout the	park system. l	Restoration is	needed prior to	o the

ITEM #	DROJECT TITLE ST DESCRIPTION	Funding			Expenditure		
ITEM #	PROJECT TITLE & DESCRIPTION	Source	2023	2024	2025	2026	2027
24	Neighborhood Facilities - Improvements and Renovations	PT	50,000	50,000	50,000	50,000	50,000
24	Various neighborhood facilities imp spaces, furnishings, and improveme						exterior
25	Recreation Facilities - Improvements and Renovations	PT	50,000	50,000	50,000	50,000	50,000
23	Various recreation facilities improve golf courses, and tennis courts.	ments and I	renovations inc	cluding but not	limited to bal	l diamonds, so	occer fields,
26	Salomon Farm - Master Plan Implementation	PT	50,000	50,000	50,000	50,000	50,000
	Salomon Farm implementation of pl	nase I of the	planned impr	ovements base	d on the Mast	er Plan for the	park.
27	Salomon Farm - Various Maintenance	PT	50,000	50,000	50,000	50,000	50,000
	Salomon Farm funds intended for va	arious maint	tenance needs	on the barns a	nd buildings.		
28	Foster Park Golf Course Improvements	PT	-	-	-	180,000	180,000
	Improvements to the Foster Park go	lf course an	d irrigation sy	stem.			
29	Swinney Park - Mechanic Street Bridge Improvements	PT	300,000	300,000	-	-	-
	Structural and aesthetic improvement	nts to the M	lechanics Stree	t Pedestrian Bi	idge in Swinn	ey Park.	
30	Botanical Conservatory HVAC Improvements	PT	-	-	350,000	-	-
	Improvements to the HVAC system	at the Foel	linger-Freimanı	n Botanical Co	nservatory.		
	Childrens Zoo Improvements	PT	100,000	100,000	100,000	100,000	100,000
31	Improvements to the Children's Zoo that is part of our agreement with the Zoological Society. This includes infrastructure, structural, electrical for the site and buildings.					des	
Subtot	tals						
	PT (Property Tax)		3,000,000	3,000,000	3,000,000	3,000,000	3,000,000
	ST (State Source)		25,000	25,000	25,000	25,000	25,000
	PS (Private Source)		45,000	45,000	45,000	45,000	45,000
Total			3,070,000	3,070,000	3,070,000	3,070,000	3,070,000





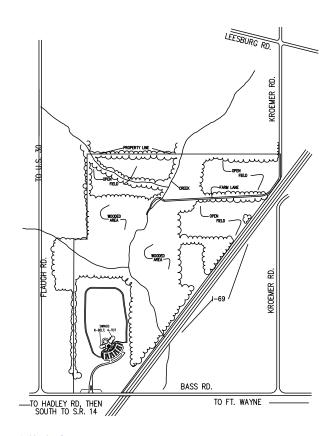


Park Name	Quadrant	Address	Acres
Buckner Farm Park	Outside	6114 Bass Rd, Fort Wayne, IN 46818	193.8
Hurshtown Reservoir	Outside	16000 Roth Rd, Grabill, IN 46741	360.0
Lindenwood Nature Preserve	Outside	600 Lindenwood Ave, Fort Wayne, IN 46808	110.0
Thomas Property	Outside	1825 Gump Rd E, Fort Wayne, IN 46845	14.4

General Projects D	escription	Priority Level	Cost
Rivergreenway	Repairs to Lawton, Roosevelt bridges	1	\$80,000.00
Rivergreenway	Repave asphalt paths	1	\$200,000.00
Rivergreenway	Replace decking on various boardwalks	1	\$50,000.00
Rivergreenway	Remove the shelter at Griswold	2	\$15,000.00
Rivergreenway	Stripe centerline on pathway	2	\$10,000.00
Rivergreenway	Replace various handrails	1	\$25,000.00
Rivergreenway	Open up view sheds along path	1	\$100,000.00
Various Parks	Replacement of various park furnishings	1	\$600,000.00
Various Parks	Renovations to monuments not previously listed	2	\$200,000.00



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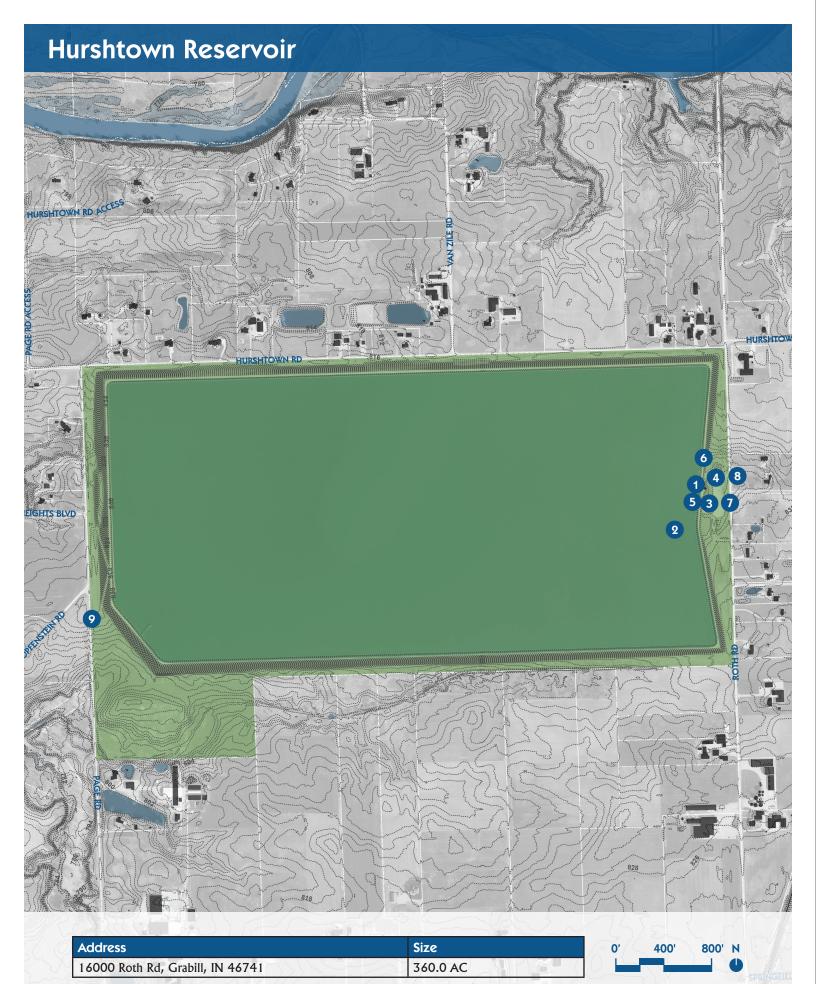


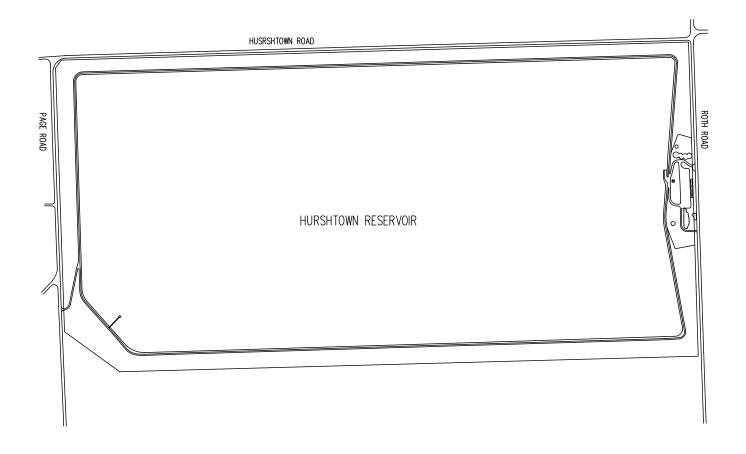
PARK FEATURES AND AMENITIES

Label	Feature	Description
1	Natural Open Space	
2	Pavilion/Shelter	
3	Playground	
4	Playground	
5	Picnicking	
6	Restroom	
7	Restroom	
8	Splashpad	
9	Trails/Path	
10	Parking	
11	Vehicular Entrance	

CAPITAL IMPROVEMENT PROJECTS

Project Desrciption	Priority Level	Cost
New pavilion, roadway, infrastructure	1	\$4,000,000.00
Nature Center, roadway, pond, pathways, bridges	1	\$7,500,000.00
Playground Shelters	2	\$300,000.00
Nature trails development	2	\$300,000.00
Parking lot repaving	2	\$75,000.00





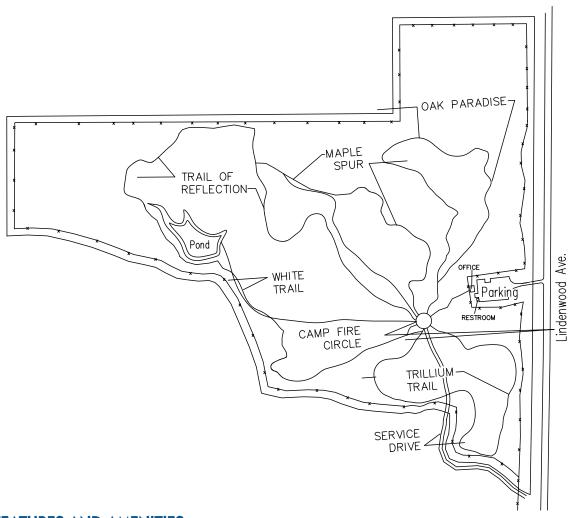
PARK FEATURES AND AMENITIES

Label	Feature	Description
1	Boating	
2	Fishing	
3	Picnicking	
4	Restroom	
5	Restroom	
6	Trails/Path	
7	Parking Lot	
8	Vehicular Entrance	
9	Pedestrian Entrance	

CAPITAL IMPROVEMENT PROJECTS

Project Desrciption	Priority Level	Cost
Floating dock system	1	\$45,000.00





PARK FEATURES AND AMENITIES

Label	Feature	Description
1	Natural Open Space	
2	Pavilion/Shelter	
3	Restroom	
4	Boating/Sailing	
5	Trails/Path	
6	Parking Lot	
7	Vehicular Entrance	

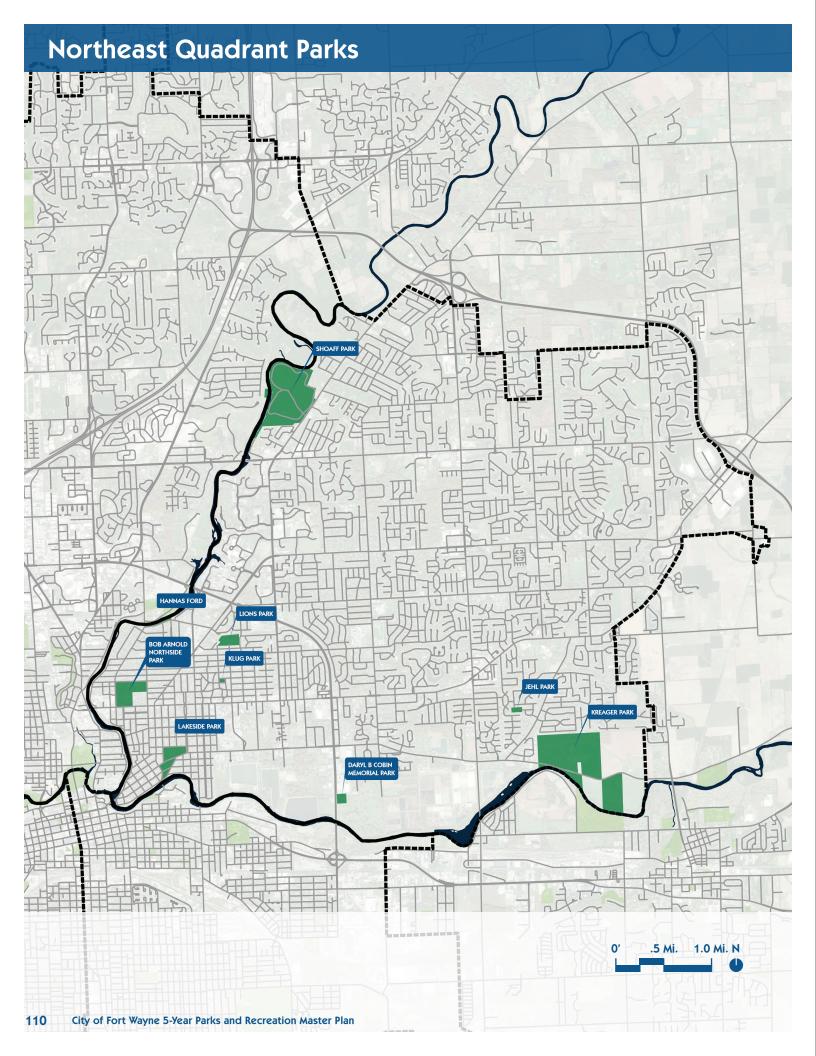
CAPITAL IMPROVEMENT PROJECTS

Project Desrciption	Priority Level	Cost
Various Boardwalk Improvements	1	\$20,000.00
Various Fence Improvements	1	\$80,000.00
Dredge and shore improvements	2	\$200,000.00
Fishing pier renovations	1	\$30,000.00
Parking lot lighting conversion to LED	2	\$50,000.00

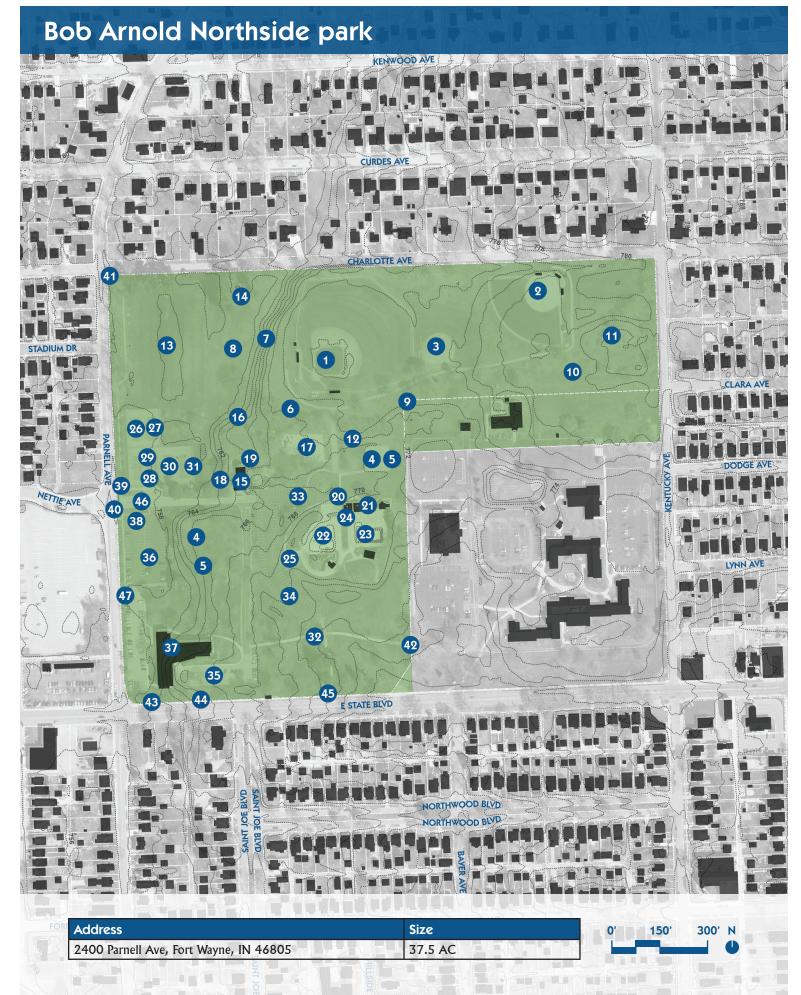


Label	Feature	Description
1	Vehicular Entrance	
2	Building	Existing Residential Structure

Project Desrciption	Priority Level	Cost
Various Boardwalk Improvements	1	\$20,000.00
Various Fence Improvements	1	\$80,000.00
Dredge and shore improvements	2	\$200,000.00
Fishing pier renovations	1	\$30,000.00
Parking lot lighting conversion to LED	2	\$50,000.00

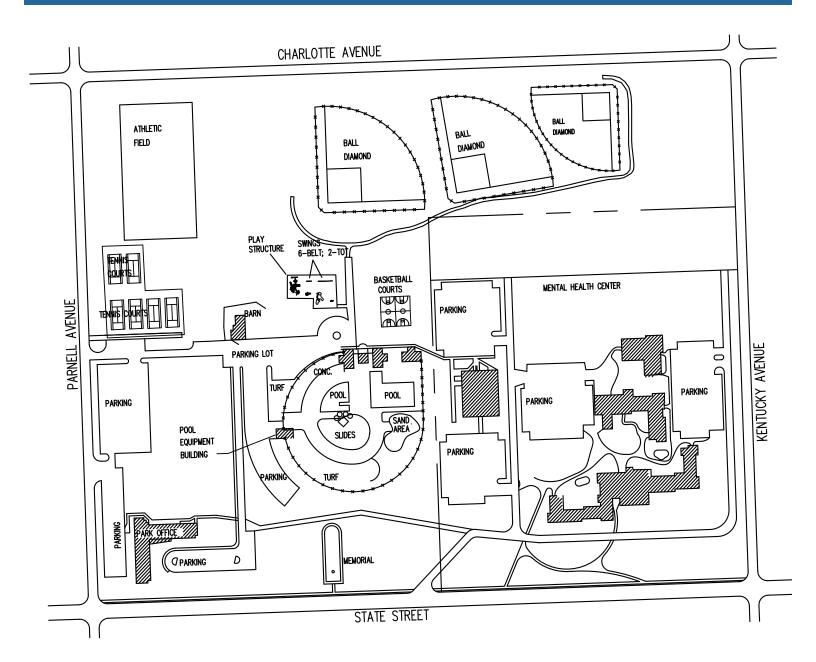


Park Name	Quadrant	Address	Acres
Bob Arnold Northside Park	NE	2400 Parnell Ave, Fort Wayne, IN 46805	37.5
Daryl B. Cobin Memorial Park	NE	742 N Coliseum Blvd, Fort Wayne, IN 46805	6.2
Hanna's Ford	NE	1200 St Joe River Dr, Fort Wayne, IN 46805	.50
Jehl Park	NE	1801 Kendawa Dr, Fort Wayne, IN 46815	3.7
Klug Park	NE	2202 Charlotte Ave., Fort Wayne, IN 46805	2.0
Kreager Park	NE	7225 N River Rd, Fort Wayne, IN 46815	223.6
Lakeside Park	NE	1401 Lake Ave, Fort Wayne, IN 46805	23.8
Lions Park	NE	3299 Carew St, Fort Wayne, IN 46815	14.4
Shoaff Park	NE	6401 St Joe Rd, Fort Wayne, IN 46835	186.5



Label	Feature	Description
1	Ball Diamond	
2	Ball Diamond	
3	Ball Diamond	
4	Disc Golf	Disc Golf Hole 1
5	Disc Golf	Disc Golf Hole 2
6	Disc Golf	Disc Golf Hole 3
7	Disc Golf	Disc Golf Hole 4
8	Disc Golf	Disc Golf Hole 5
9	Disc Golf	Disc Golf Hole 6
10	Disc Golf	Disc Golf Hole 7
11	Disc Golf	Disc Golf Hole 8
12	Disc Golf	Disc Golf Hole 9
13	Athletic Field	
14	Natural Open Space	
15	Pavilion/Shelter	
16	Picnicking	
17	Playground	
18	Restroom	
19	Restroom	
20	Restroom	
21	Restroom	
22	Swimming Pool	
23	Swimming Pool	
24	Swimming Pool	
25	Building	Pool Equipment Building
26	Tennis Court	
27	Tennis Court	
28	Tennis Court	
29	Tennis Court	
30	Tennis Court	
31	Tennis Court	
32	Trails/Path	
33	Parking	
34	Parking	
35	Parking	
36	Parking	

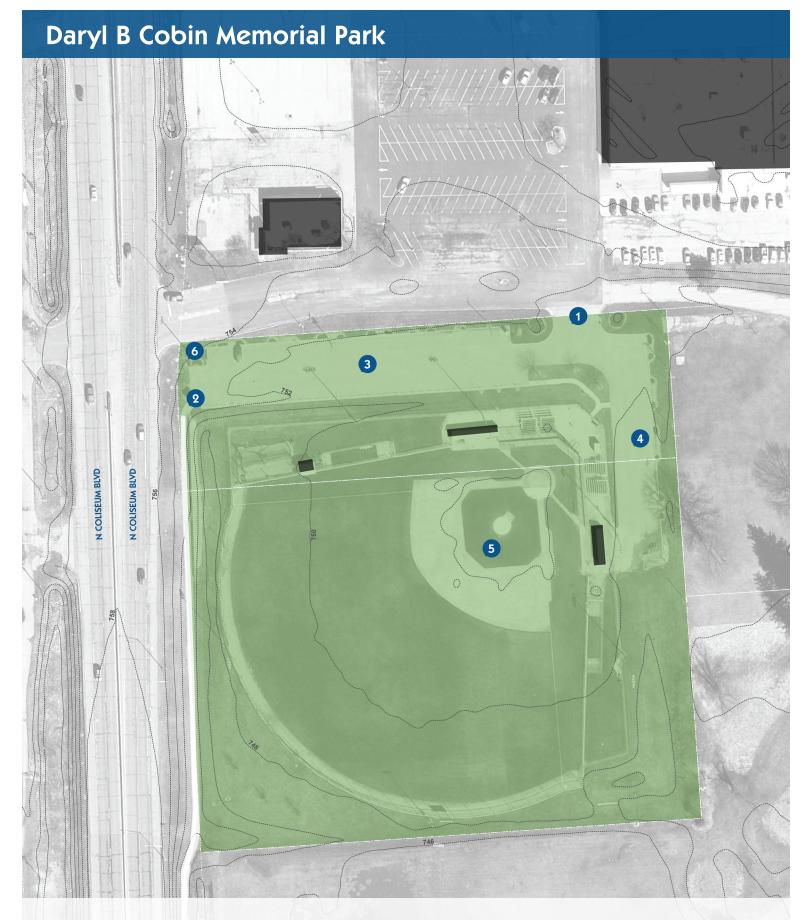
Bob Arnold Northside Park (Continued)



PARK FEATURES AND AMENITIES (CONTINUED)

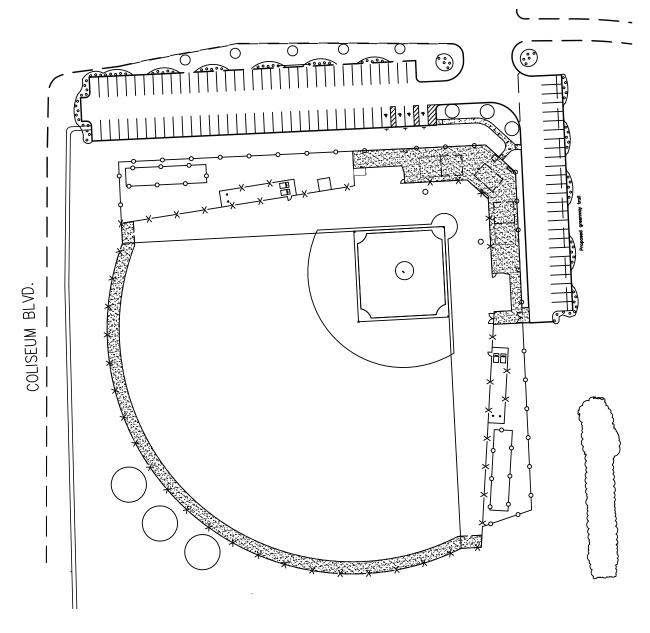
37	Building	
38	Green Park ID Sign	
39	Pedestrian Entrance	
40	Pedestrian Entrance	
41	Pedestrian Entrance	
42	Pedestrian Entrance	
43	Pedestrian Entrance	
44	Pedestrian Entrance	
45	Pedestrian Entrance	
46	Vehicular Entrance	
47	Vehicular Entrance	

Project Desrciption	Priority Level	Cost
Monument repairs	2	\$50,000.00
Ball diamond fencing replacement	1	\$60,000.00
Parking lot lighting to LED	2	\$80,000.00
Ball diamond parking lot	1	\$125,000.00
Additional walking trails	2	\$125,000.00



Address	Size	
742 N Coliseum Blvd, Fort Wayne, IN 46805	6.2 AC	





Label	Feature	Description
1	Vehicular Entrance	
2	Pedestrian Entrance	
3	Parking	
4	Parking	
5	Ball Diamond	
6	Green Park ID Sign	

Project Desrciption	Priority Level	Cost
Carrington Field Restroom Building	2	\$450,000.00

Hannas Ford

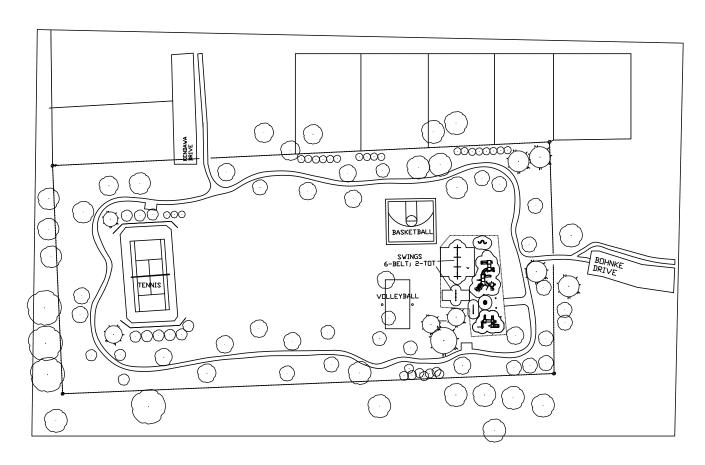


Address	Size
1200 St Joe River Dr, Fort Wayne, IN 46805	0.50 AC



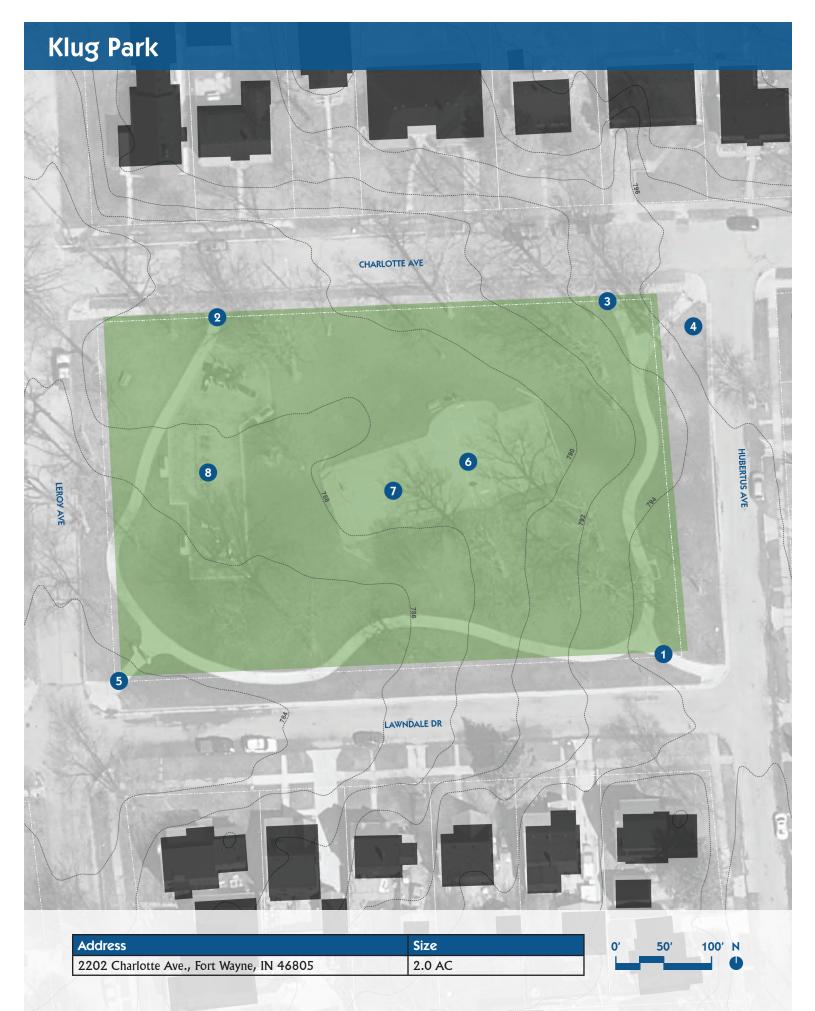
Label	Feature	Description
1	Natural Open Space	

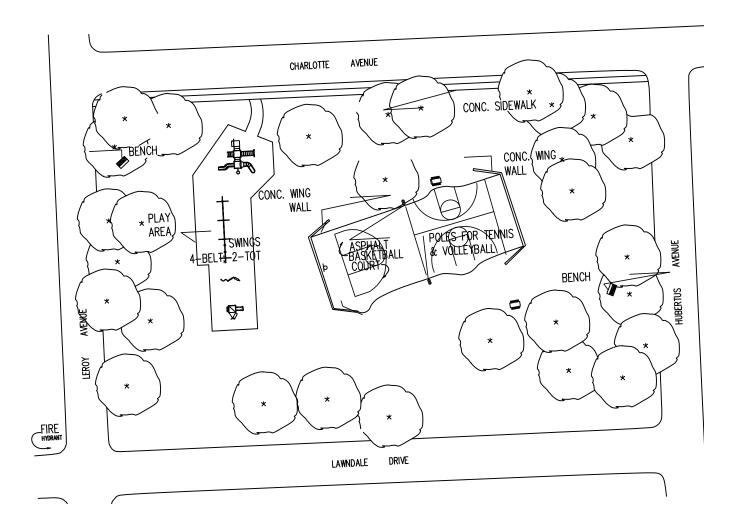




Label	Feature	Description
1	Basketball	
2	Natural Open Space	
3	Picnicking	
4	Playground	
5	Tennis Court	
6	Trails/Paths	
7	Trails/Fitness	
8	Green Park ID Sign	
9	Pedestrian Entrance	
10	Pedestrian Entrance	

Project Desrciption	Priority Level	Cost
Resurface pathway	1	\$30,000.00
Tennis court fencing	2	\$15,000.00
Playground improvements	1	\$150,000.00





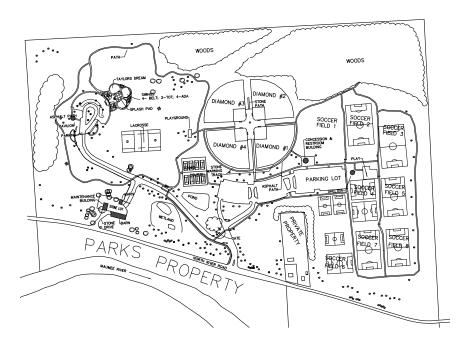
Label	Feature	Description
1	Pedestrian Entrance	
2	Pedestrian Entrance	
3	Pedestrian Entrance	
4	Pedestrian Entrance	
5	Pedestrian Entrance	
6	Basketball	2 Half Courts
7	Basketball	1 Half Court
8	Playground	Swings, a slide, and various play equipment

Project Desrciption	Priority Level	Cost
Basketball court reconstruction	1	\$250,000.00
Build new soccer fields (at homes)	1	\$400,000.00









	. .	
Label	Feature	Description
1	Ball Diamond	Ball Diamond 1
2	Ball Diamond	Ball Diamond 2
3	Ball Diamond	Ball Diamond 3
4	Ball Diamond	Ball Diamond 4
5	Natural Open Space	
6	Pavilion/Shelter	
7	Pavilion/Shelter	
8	Pavilion/Shelter	
9	Pavilion/Shelter	
10	Picnicking	
11	Playground	
12	Playground	
13	Playground	
14	Restroom	
15	Restroom	
16	Restroom	
17	Restroom	
18	Rivergreenway	
19	Athletic Field	Soccer Field 1
20	Athletic Field	Soccer Field 2
21	Athletic Field	Soccer Field 3
22	Athletic Field	Soccer Field 4
23	Athletic Field	Soccer Field 5
24	Athletic Field	Soccer Field 6
25	Athletic Field	Soccer Field 7

Kreager Park (West) 10 27 29 30 31 32 33 34 35 36 746 MORTH RIVER RD **Address** Size

223.6 AC

7225 N River Rd, Fort Wayne, IN 46815

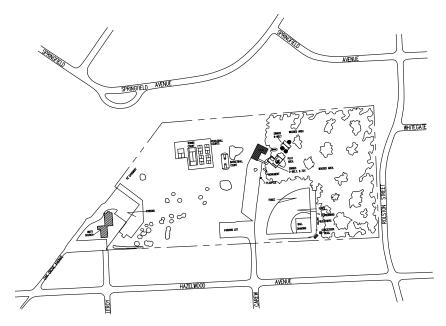
PARK FEATURES AND AMENITIES (CONTINUED)

Label	Feature	Description
26	Athletic Field	Soccer Field 8
27	Athletic Field	Lacrosse Field
28	Swimming Pool/Splashpad	Splashpad
29	Tennis Court	
30	Tennis Court	
31	Tennis Court	
32	Tennis Court	
33	Tennis Court	
34	Tennis Court	
35	Tennis Court	
36	Tennis Court	
37	Trails/Path	
38	Trails/Fitness	
39	Parking	
40	Parking	
41	Pedestrian Entrance	
42	Pedestrian Entrance	
43	Pedestrian Entrance	
44	Pedestrian Entrance	
45	Pedestrian Entrance	
46	Vehicular Entrance	
47	Vehicular Entrance	
48	Green Park ID Sign	
49	Building	Maintenance Facility

Project Desrciption	Priority Level	Cost
Basketball court reconstruction	1	\$250,000.00
Build new soccer fields	1	\$400,000.00
Replace 2 soccer fields with synthetic turf	1	\$1,800,000.00
Additional shade structures over play equipment	1	\$25,000.00
Improvements to baseball diamond fencing	1	\$60,000.00
Repave all pathways	1	\$400,000.00
Convert parking lot lighting to LED	2	\$125,000.00
Convert irrigation system to inground	1	\$250,000.00
Replace soccer goals	1	\$80,000.00
Repave all roadways and parking lots	1	\$450,000.00
Monument sign	2	\$35,000.00
Color coat and crack repair to tennis courts	1	\$80,000.00







Label	Feature	Description
1	Ball Diamond	
2	Basketball Court	
3	Natural Open Space	
4	Pavilion/Shelter	
5	Playground	
6	Restroom	
7	Restroom	
8	Tennis Court	
9	Pickleball Court	
10	Pickleball Court	
11	Pickleball Court	
12	Pickleball Court	
13	Pickleball Court	
14	Parking	
15	Green Park ID Sign	
16	Pedestrian Entrance	
17	Vehicular Entrance	

Project Desrciption	Priority Level	Cost
Various drainage improvements in park	1	\$10,000.00
Ball diamond fencing repair	1	\$15,000.00
Tennis courts resurfacing	2	\$40,000.00

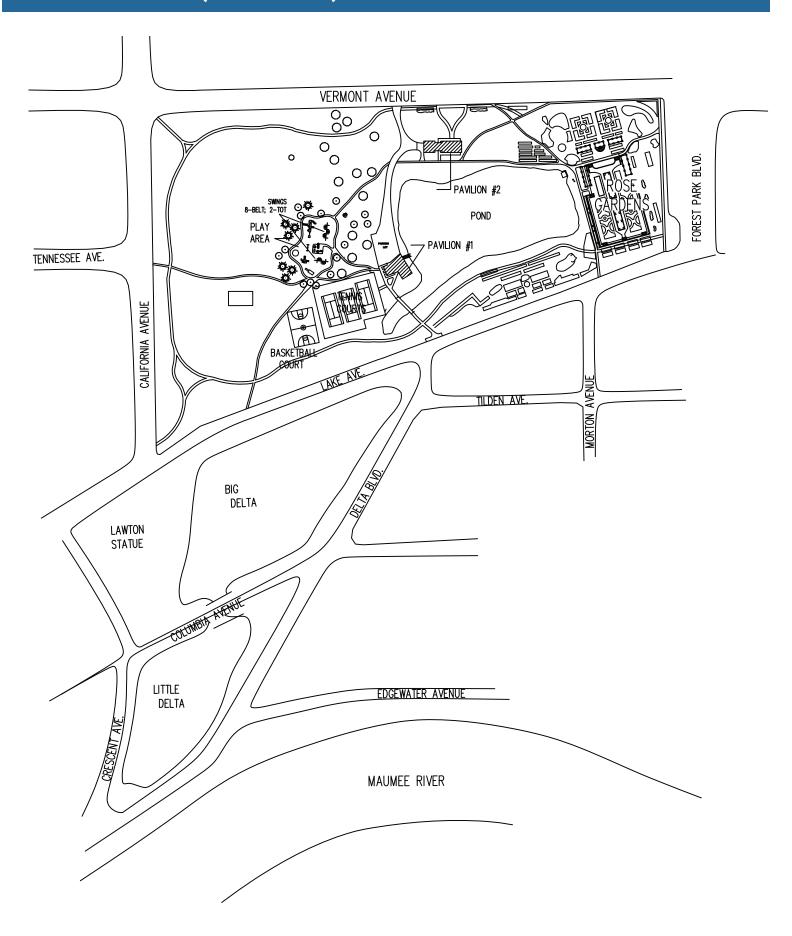






Label	Feature	Description
1	Boating/Sailing	
2	Fishing	
3	Floral Display	
4	Ice Skating	
5	Natural Open Space	
6	Pavilion/Shelter	Pavilion 1
7	Pavilion/Shelter	Pavilion 2
8	Picnicking	
9	Playground	
10	Restroom	
11	Restroom	
12	Restroom	
13	Restroom	
14	Rivergreenway	
15	Tennis Court	
16	Pickleball	
17	Pickleball	
18	Pickleball	
19	Pickleball	
20	Pickleball	
21	Pickleball	
22	Trails/Path	
23	Parking	
24	Green Park ID Sign	
25	Pedestrian Entrance	
26	Pedestrian Entrance	
27	Pedestrian Entrance	
28	Pedestrian Entrance	
29	Pedestrian Entrance	
30	Pedestrian Entrance	
31	Pedestrian Entrance	
32	Pedestrian Entrance	

Lakeside Park (Continued)



PARK FEATURES AND AMENITIES (CONTINUED)

Label	Feature	Description
33	Pedestrian Entrance	
34	Pedestrian Entrance	
35	Pedestrian Entrance	
36	Pedestrian Entrance	
37	Pedestrian Entrance	
38	Pedestrian Entrance	
39	Pedestrian Entrance	
40	Vehicular Entrance	

Project Desrciption	Priority Level	Cost
CLR recommendations for new facilities and/or amenities	2	\$2,850,000.00
Various walkway improvements	1	\$75,000.00
Dredge and shore improvements Delta ponds	1	\$600,000.00
Replace north pond fountain	1	\$30,000.00
Drainage, turf repair, shrub bed	1	\$12,000.00
Pavilion 1 & 2 kitchen renovations	1	\$80,000.00
Convert lighting to LED	2	\$40,000.00
Renovations to monument	2	\$60,000.00

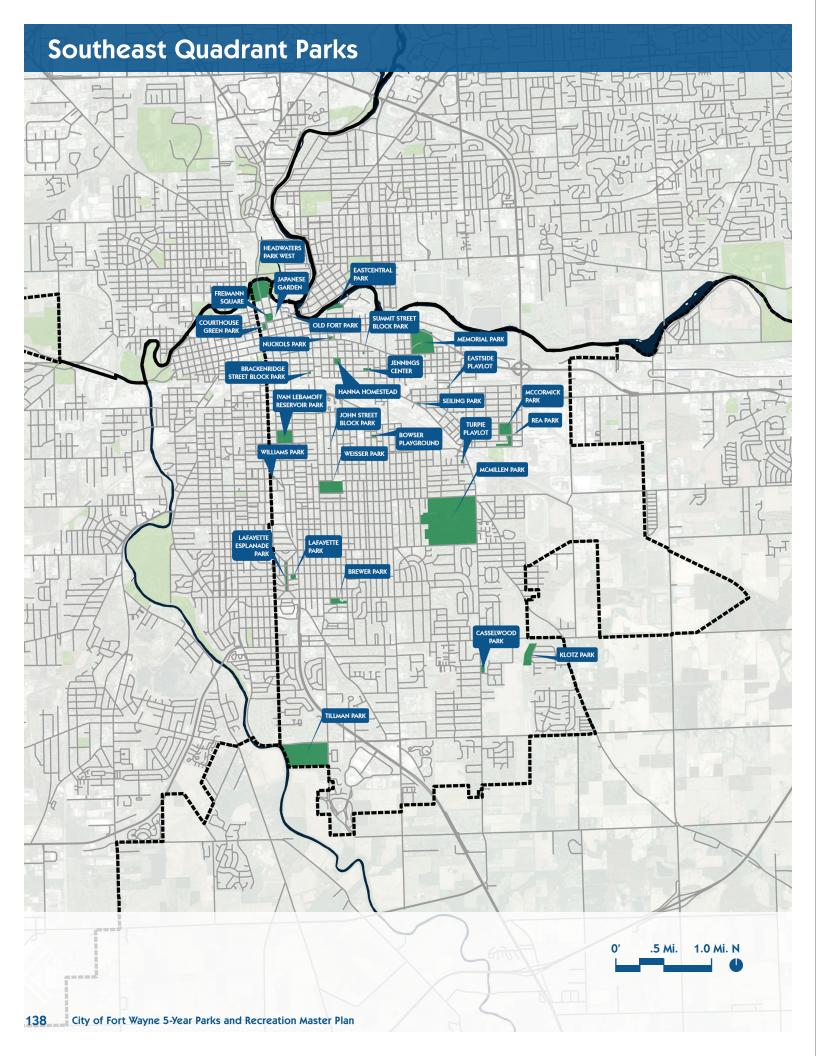


Label	Feature	Description
1	Ball Diamond	
2	Basketball	
3	Boating/Sailing	
4	Disc Golf	
5	Fishing	
6	Fishing	
7	Golf Course	
8	Natural Open Space	
9	Pavilion/Shelter	
10	Pavilion/Shelter	
11	Pavilion/Shelter	
12	Playground	
13	Restroom	
14	Restroom	
15	Restroom	
16	Restroom	
17	Athletic Field	
18	Athletic Field	
19	Tennis Court	
20	Tennis Court	
21	Tennis Court	
22	Tennis Court	
23	Trails/Path	
24	Parking	
25	Parking	
26	Parking	
27	Parking	
28	Pedestrian Entrance	
29	Vehicular Entrance	
30	Building	Golf Clubhouse

Shoaff Park (Continued)



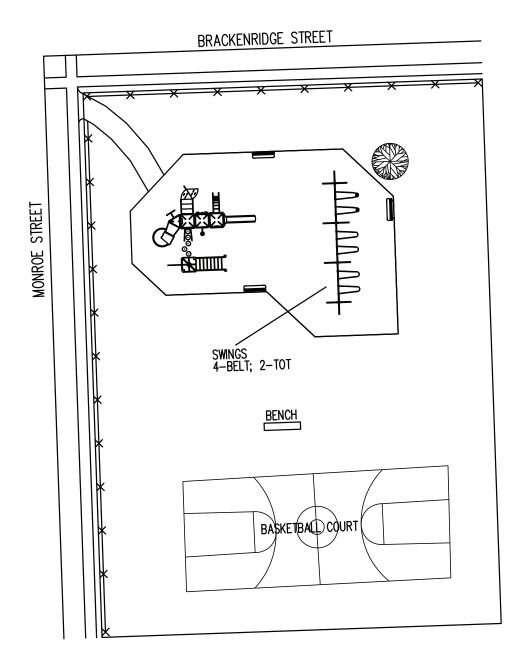
Project Description	Priority Level	Cost
Parking lots lighting to LED	2	\$65,000.00
Resurface roadways and parking lots	1	\$350,000.00
Resurface basketball court	1	\$15,000.00
Dredge pond	1	\$250,000.00
Conklin paint ceilings in both restrooms and interior	1	\$10,000.00
Rental house improvements	2	\$40,000.00
Driving range asphalt improvements	1	\$20,000.00
Riverlodge renovations	1	\$60,000.00
Riverlodge gutters need to be painted	2	\$5,000.00
New walking path	1	\$400,000.00
Riemanschneider barn floor, roof, walls, foundation	2	\$315,000.00
Golf cart path renovations	1	\$60,000.00
Golf staging shed renovations	1	\$\$20,000.00
CLR recommendations for new facilities and/or amenities	2	\$1,800,000.00
New golf clubhouse	2	\$1,500,000.00



Park Name	Quadrant	Address	Acres
Bowser Park	SE	2410 Winter St, Fort Wayne, IN 46803	.92
Brackenridge Park	SE	602 E. Brackenridge St, Fort Wayne, IN 46802	.38
Brewer Park	SE	800 E. Pettit Avenue Avenue	5.1
Casselwood Park	SE	6215 Hessen Cassel Rd, Fort Wayne, IN 46816	1.5
Community Center	SE	233 W Main St, Fort Wayne, IN 46802	1.8
Courthouse Green	SE	720 S Clinton St, Fort Wayne, IN 46802	1.1
East Central Park	SE	600 Coombs St, Fort Wayne, IN 46803	3.7
East Central Playlot (aka Eastside)	SE	2735 Reynolds St, Fort Wayne, IN 46803	1.0
Freimann Square	SE	201 E Main St, Fort Wayne, IN 46802	4.6
Hanna Homestead Park	SE	1000 Lewis Street, Fort Wayne, IN 46803	2.5
Headwaters Park	SE	333 S Clinton St, Fort Wayne, IN 46802	30.00
Ivan Lebanoff Reservoir Park	SE	2300 S Clinton St, Fort Wayne, IN 46803	13.10
Japanese Garden	SE	303 E Main St, Fort Wayne, IN 46802	.11
Jennings Center	SE	1330 McCulloch St, Fort Wayne, IN 46803	.75
John Street Park	SE	2538 John St, Fort Wayne, IN 46803	.17
Lafayette Park	SE	Glencoe and Lafayette Espl.	1.8
McCormick Park	SE	3530 Harvester Ave, Fort Wayne, IN 46803	9.0
McMillen Park	SE	3901 Hessen Cassel Rd, Fort Wayne, IN 46806	168.2
Memorial Park	SE	2301 Maumee Ave, Fort Wayne, IN 46803	42.0
Nuckols Park	SE	901 E Jefferson Blvd, Fort Wayne, IN 46803	1.4
Old Fort Park	SE	Clay Street & East Main Street, Fort Wayne, IN 46802	.20
Promenade Park	SE	202 W. Superior Street, Fort Wayne, Indiana	2.6
Rea Park	SE	3700 Pontiac St, Fort Wayne, IN 46803	5.5
Rea Property	SE	3600 Pontiac St, Fort Wayne, IN 46803	14.6
Reservoir Park	SE	2300 S Clinton St, Fort Wayne, IN 46803	13.1
Seiling Park	SE	2200 New Haven Ave, Fort Wayne, IN 46803	.60
Summit Street Block Park	SE	1430 Summit St, Fort Wayne, IN 46803	.34
Tillman Park	SE	600 E Tillman Rd, Fort Wayne, IN 46816	70.0
Turpie Playlot	SE	2904 Turpie St, Fort Wayne, IN 46806	.62
Weisser Park	SE	3000 Hanna St, Fort Wayne, IN 46806	20.0

Brackenridge Park E BRACKENRIDGE ST 3



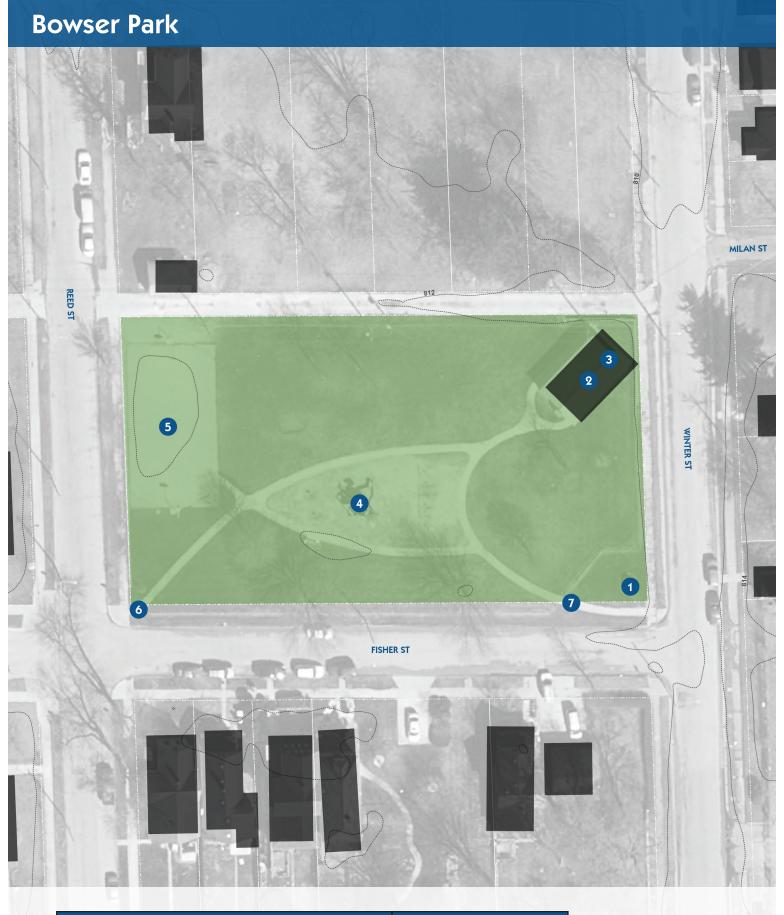


Label	Feature	Description
1	Playground	
2	Basketball Court	
3	Pedestrian Entrance	

Project Desrciption	Priority Level	Cost
Playground surfacing replacement	1	\$75,000.00
Basketball court resurfacing	1	\$30,000.00
Site furniture replacement	2	\$12,500.00

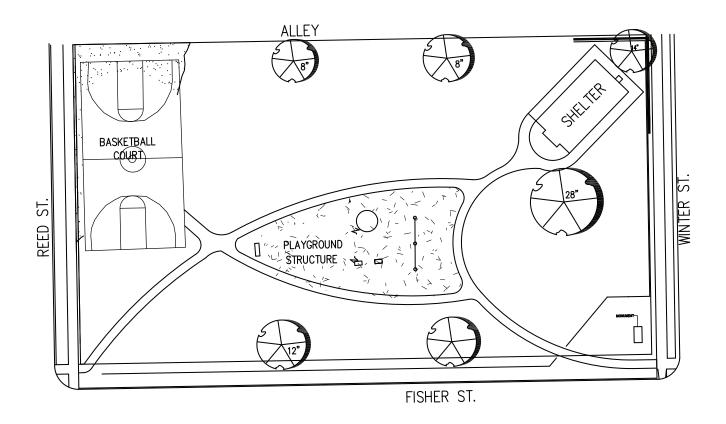


Label	Feature	Description
1	Park Entrance	
2	Park Entrance	
3	Playground	
4	Basketball Court	
5	Basketball Court	
6	Monument Sign	
7	Picnic Area	









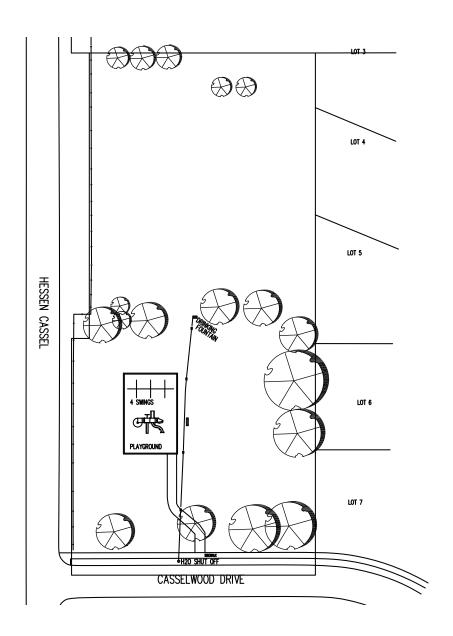
Label	Feature	Description
1	Bowser Park monument sign	
2	Picnic shelter	
3	Restrooms	
4	Playground structure	
5	Basketball court	
6	Pedestrian entrance	
7	Pedestrian entrance	

Project Desrciption	Priority Level	Cost
Basketball court resurfacing	1	\$30,000.00
Fencing issues along alley	2	\$6,000.00
Perimeter fence replacement	2	\$12,000.00
Pavilion roof replacement	1	\$20,000.00
Pavilion tuckpointing	1	\$6,000.00

Casselwood Park STARDALE DR HESSEN CASSEL RD SUNDALE DR

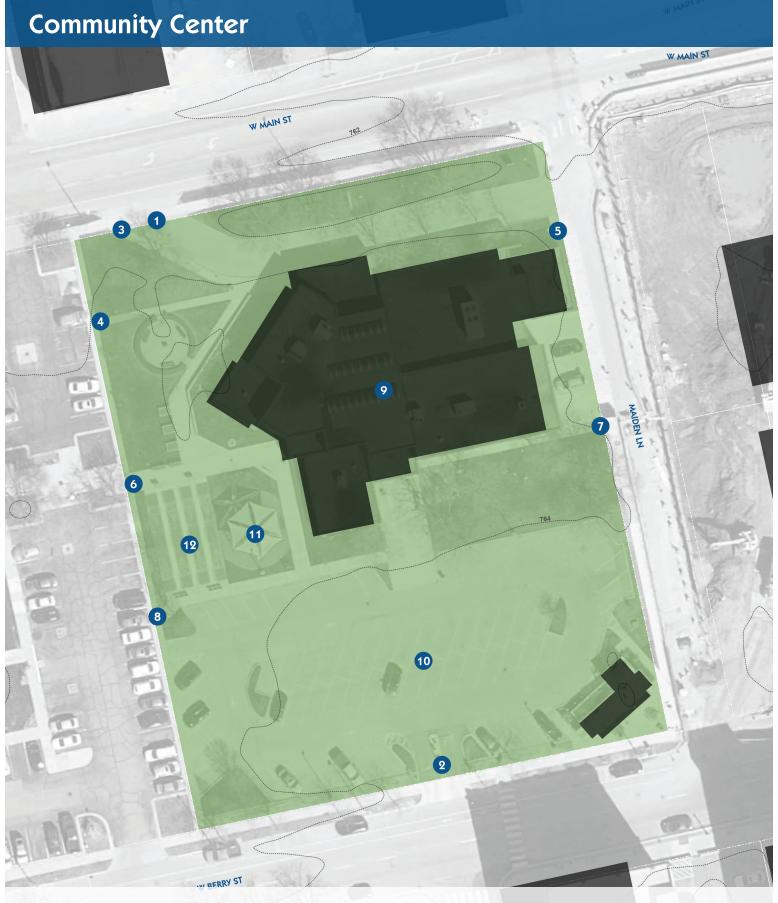
Address	Size
6215 Hessen Cassel Rd, Fort Wayne, IN 46816	1.5 AC

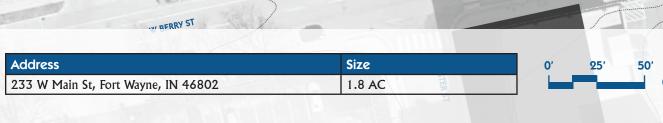


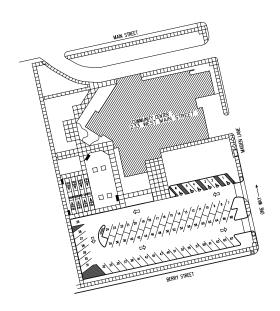


Label	Feature	Description
1	Pedestrian Entrance	
2	Playground	
3	Picnic Area	
4	Green Park ID Sign	

Project Desrciption	Priority Level	Cost
Open air shelter	2	\$75,000.00
Replace sidewalk	1	\$10,000.00
Playground equipment improvements	1	\$80,000.00
New drinking fountain near playground	2	\$10,000.00







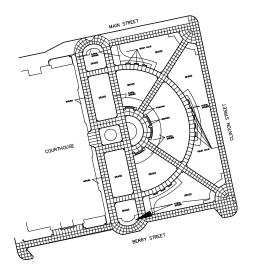
Label	Feature	Description
1	Vehicular entrance	
2	Vehicular entrance	
3	Pedestrian entrance	
4	Pedestrian entrance	
5	Pedestrian entrance	
6	Pedestrian entrance	
7	Pedestrian entrance	
8	Pedestrian entrance	
9	Community Center	Includes 4 Restrooms
10	Parking	
11	Shade structure	
12	Bocce court	

Project Desrciption	Priority Level	Cost
Masonry repairs to exterior	1	\$15,000.00
Carpeting replacement - Phase 2	1	\$80,000.00
Improvements to ADA doors	1	\$35,000.00
Replace 2 rooftop units	1	\$450,000.00
Window blind replacement	2	\$50,000.00
Replace lighting with LED	2	\$50,000.00
Shuffleboard shade structure	1	\$50,000.00
West side drainage on building	1	\$50,000.00
Sidewalk repairs and replacement throughout	1	\$15,000.00

Courthouse Green E MAIN ST E MAIN ST W MAIN ST 19 W MAIN ST 5 16 10 9 14 21 2 E BERRY ST 000 W BERRY ST

Address	Size
720 S Clinton St, Fort Wayne, IN 46802	1.1 AC

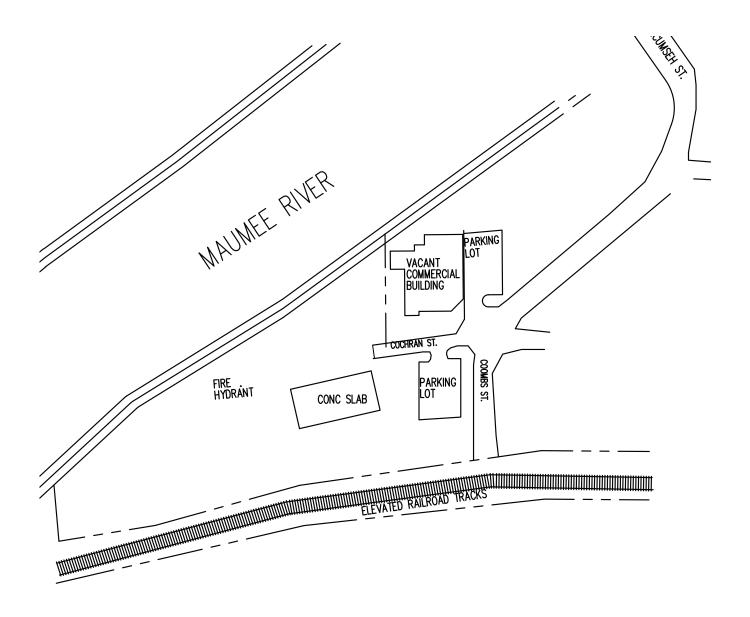




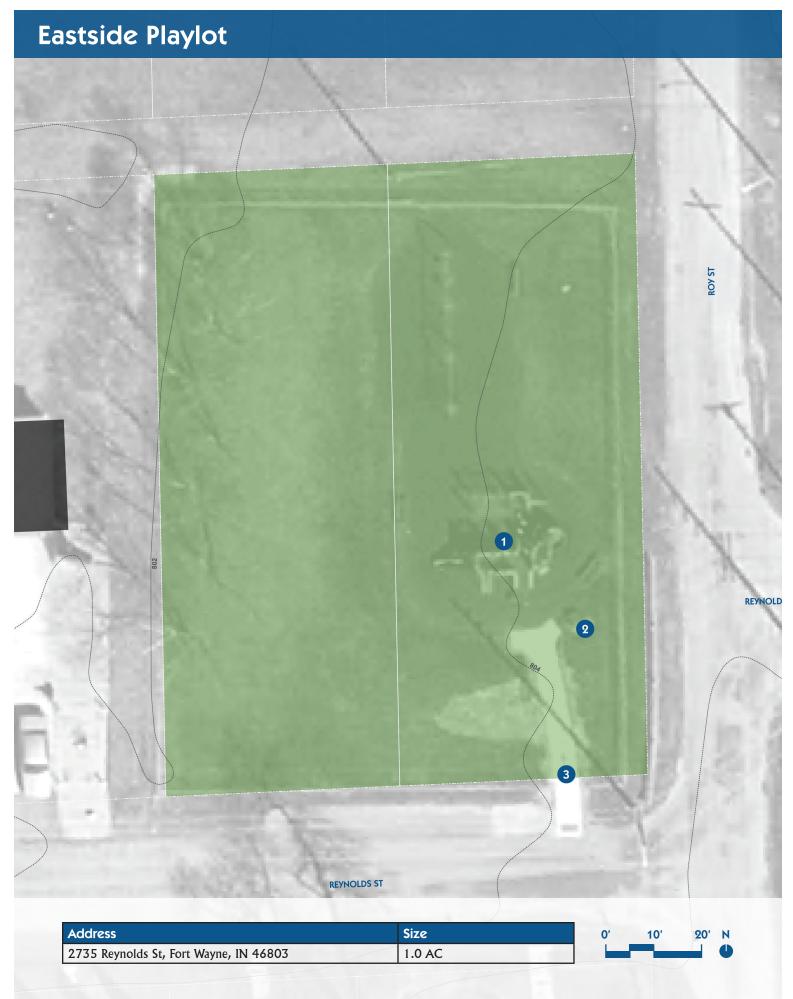
Label	Feature	Description
1	Pedestrian entrance	
2	Pedestrian entrance	
3	Pedestrian entrance	
4	Pedestrian entrance	
5	Water Feature	
6	Water Feature	
7	Water Feature	
8	Water Feature	
9	Water Feature	
10	Water Feature	
11	Water Feature	
12	Public Art / Memorial	
13	Public Art / Memorial	
14	Public Art / Memorial	
15	Floral Display	
16	Floral Display	
17	Floral Display	
18	Floral Display	
19	Floral Display	
20	Floral Display	
21	Floral Display	

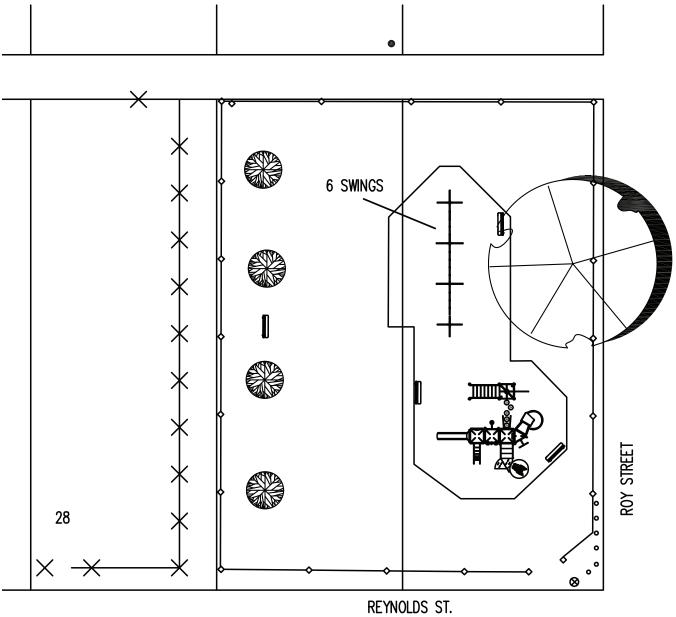
Project Desrciption	Priority Level	Cost
Concrete sidewalks	1	\$75,000.00

East Central Park COCHRANE ST LIBERTY ST



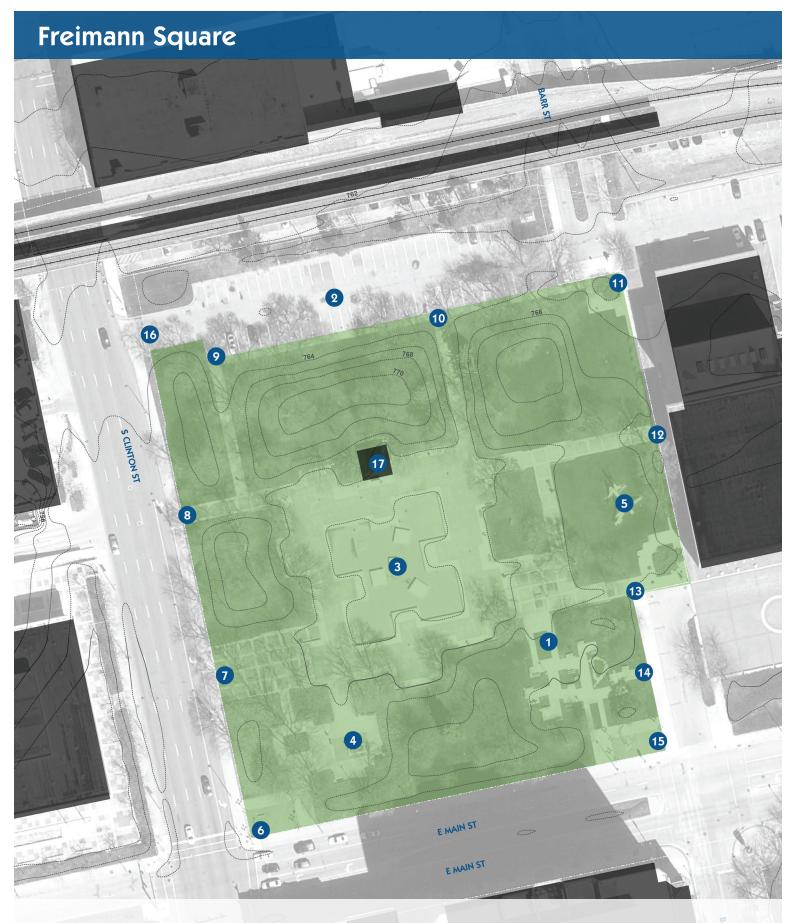
Label	Feature	Description
1	Natural Open Space	
2	Green Park ID Sign	





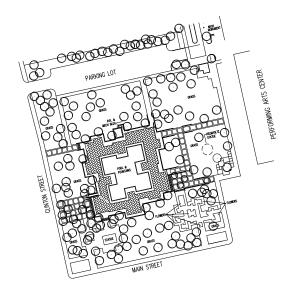
Label	Feature	Description
1	Playground	
2	Green Park ID Sign	
3	Pedestrian Entrance	

Project Desrciption	Priority Level	Cost
Fencing replacement	2	\$10,000.00
Playground resurfacing	1	\$80,000.00



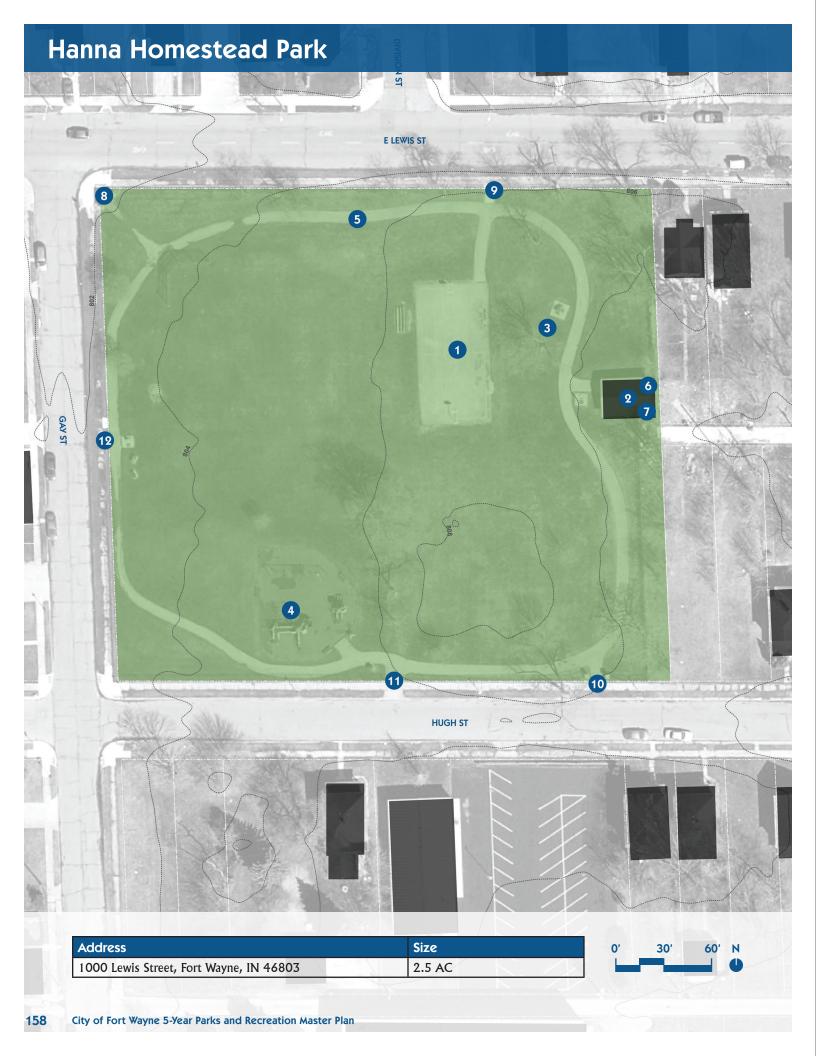
Address	Size
201 E Main St, Fort Wayne, IN 46802	4.6 AC

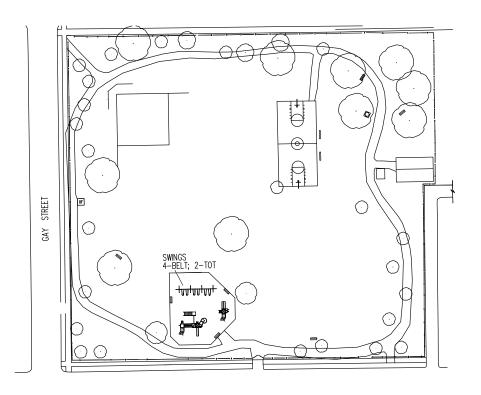




Label	Feature	Description
1	Floral Display	
2	Water Feature	
3	Pedestrian Entrance	
4	Public Art / Memorial	
5	Public Art / Memorial	
6	Pedestrian Entrance	
7	Pedestrian Entrance	
8	Pedestrian Entrance	
9	Pedestrian Entrance	
10	Pedestrian Entrance	
11	Pedestrian Entrance	
12	Pedestrian Entrance	
13	Pedestrian Entrance	
14	Pedestrian Entrance	
15	Pedestrian Entrance	
16	Building	
17	Vehicular Entrance	

Project Desrciption	Priority Level	Cost
Update lighting in park	1	\$120,000.00
Update mechanical and electrical	1	\$150,000.00
Improvements to stamped concrete	1	\$100,000.00
Parking lot improvements	1	\$60,000.00





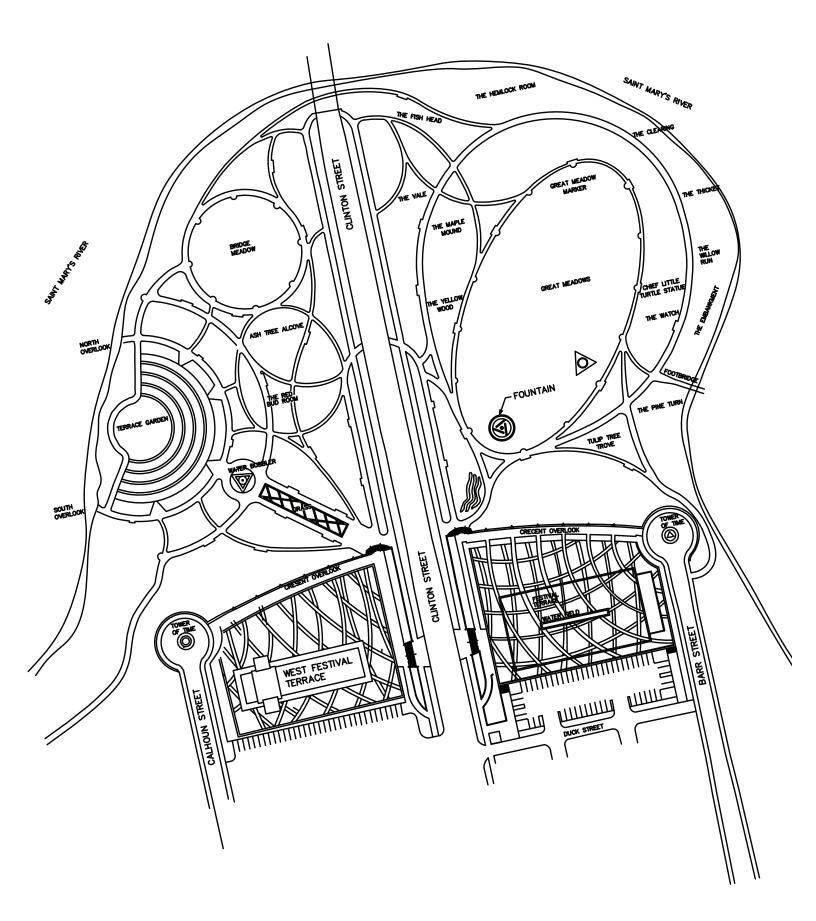
Label	Feature	Description
1	Basketball	
2	Pavilion / Shelter	
3	Picnicking	
4	Playground	
5	Trails / Path	
6	Restroom	
7	Pedestrian Entrance	
8	Pedestrian Entrance	
9	Pedestrian Entrance	
10	Pedestrian Entrance	
11	Pedestrian Entrance	
12	Pedestrian Entrance	

Project Desrciption	Priority Level	Cost
Playground surface replacement	1	\$80,000.00
New picnic shelter with restrooms	1	\$350,000.00
Remove ball diamond backstop	2	\$5,000.00
Resurface basketball court	1	\$30,000.00
Resurface pathway	1	\$40,000.00

Headwaters Park N CALHOUN ST 10 20 19 13 14 18 12 **Address** Size 30.0 AC 333 S Clinton St, Fort Wayne, IN 46802

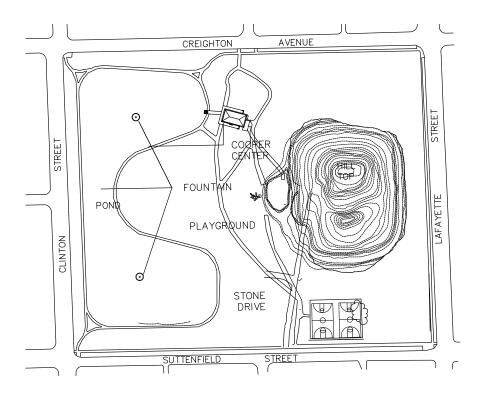
Label	Feature	Description
1	Floral Display	
2	Natural Open Space	
3	Pavilion / Shelter	
4	Pavilion / Shelter	
5	Picnicking	
6	Restroom	
7	Restroom	
8	Restroom	
9	Restroom	
10	Rivergreenway	
11	Trails / Path	
12	Parking	
13	Public Art / Memorial	Hamilton Women Monument
14	Public Art / Memorial	Little Turtle Memorial
15	Pavilion / Shelter	
16	Pedestrian Entrance	
17	Pedestrian Entrance	
18	Pedestrian Entrance	
19	Pedestrian Entrance	
20	Pedestrian Entrance	
21	Pedestrian Entrance	

Headwaters Park (Continued)



Project Desrciption	Priority Level	Cost
Bank stabilization project	1	\$350,000.00
Various site improvements	1	\$250,000.00
Sidewalk setting needs repair	1	\$225,000.00
Landscape - removal of invasive	1	\$150,000.00
Bowl shelter - lighting, fog, d.f.	2	\$65,000.00
Parking lot lighting to LED	2	\$40,000.00

Ivan Lebamoff Reservoir Park E CREIGHTON AVE 13 12 10 E TABER ST 832 E SUTTENFIELD ST Size **Address** 2300 S Clinton St, Fort Wayne, IN 46803 13.1 AC 164



Label	Feature	Description
1	Basketball	
2	Basketball	
3	Fishing	
4	Natural Open Space	
5	Pavilion / Shelter	
6	Picnicking	
7	Playground	
8	Trails / Path	
9	Green Park ID Sign	
10	Parking	
11	Pedestrian Entrance	
12	Pedestrian Entrance	
13	Pedestrian Entrance	
14	Pedestrian Entrance	
15	Vehicular Entrance	

Project Desrciption	Priority Level	Cost
Need new lot on the north side	1	\$300,000.00
Pond fountain replacement	2	\$45,000.00

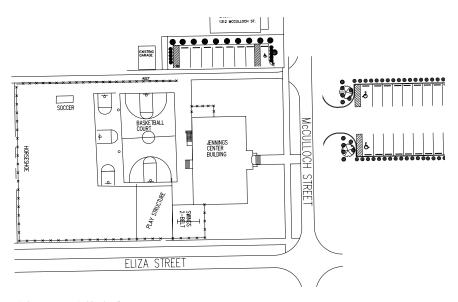


Address	Size
303 E Main St, Fort Wayne, IN 46802	0.11 AC



Label	Feature	Description
1	Floral Display	
2	Pedestrian Entrance	

Jennings Center **HUGH ST** 12 8 13 10 **MCCULLOCH ST ELIZA ST Address** Size 1330 McCulloch St, Fort Wayne, IN 46803 0.75 AC

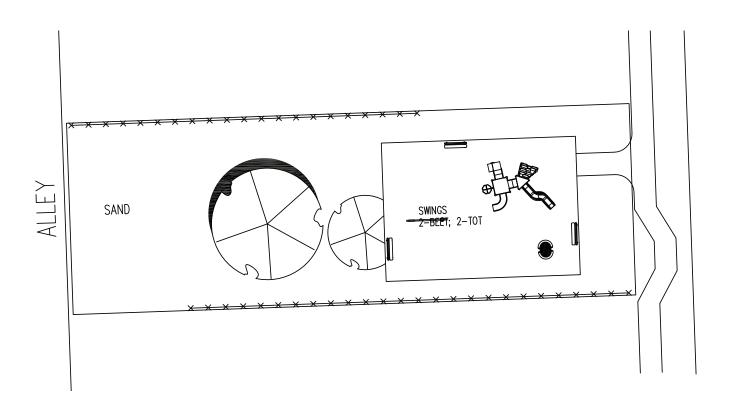


Label	Feature	Description
1	Basketball	
2	Playground	
3	Building	
4	Restroom	
5	Restroom	
6	Restroom	
7	Restroom	
8	Parking	
9	Parking	
10	Pedestrian Entrance	
11	Pedestrian Entrance	
12	Pedestrian Entrance	
13	Vehicular Entrance	
14	Vehicular Entrance	

Project Desrciption	Priority Level	Cost
Install new HVAC system	1	\$500,000.00
Metal staircase	1	\$45,000.00
Alley improvements	1	\$50,000.00
Fencing improvements	1	\$20,000.00
Interior improvements	1	\$100,000.00
Roof improvements	1	\$75,000.00
Perimeter fence replacement	2	\$10,000.00



Address	Size	0,	10'	20
2538 John St, Fort Wayne, IN 46803	0.17 AC			

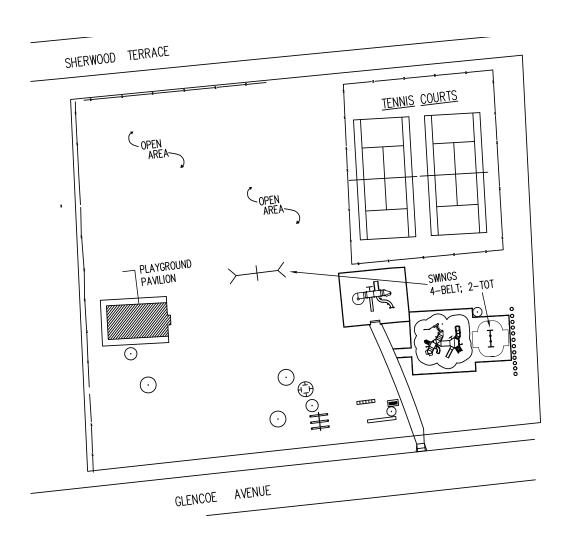


Label	Feature	Description
1	Playground	
2	Green Park ID Sign	
3	Pedestrian Entrance	

Project Desrciption	Priority Level	Cost
Playground surfacing	1	\$60,000.00
Playground equipment improvements	1	\$40,000.00
Playground replacement	1	\$80,000.00

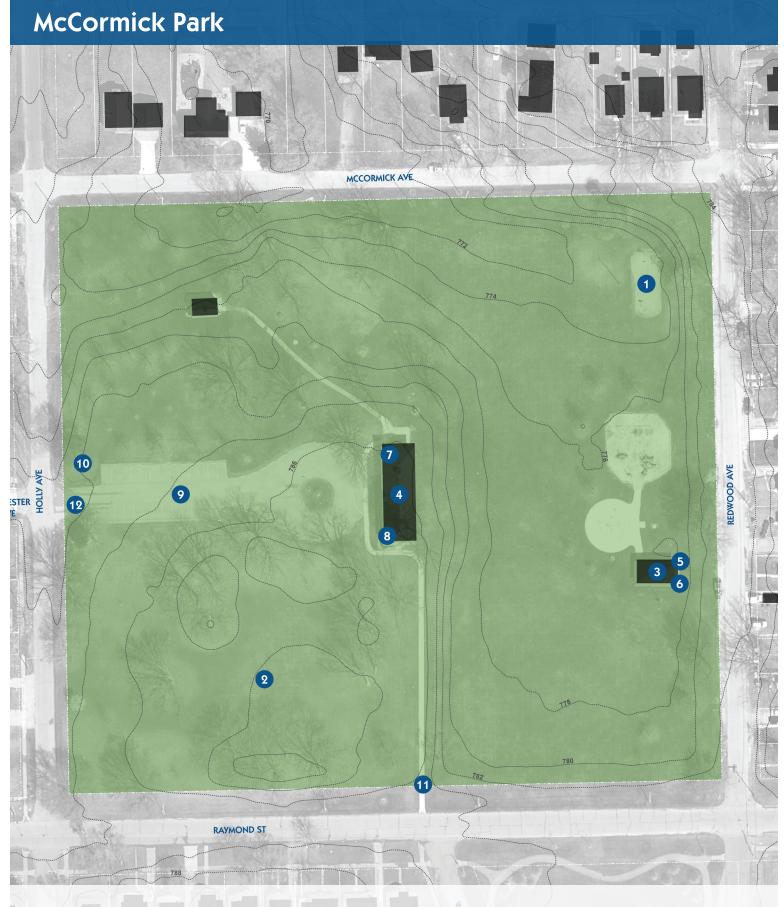
Lafayette Park & Esplanade CONGRESS AVE SEMINOLE CIR S CORNELL E SHERWOOD TER RWOOD TER GLENCOE AVE



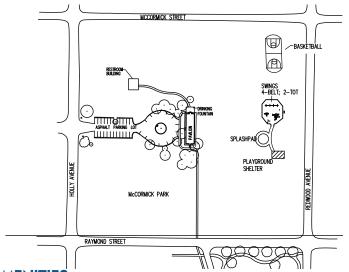


Label	Feature	Description
1	Pavilion / Shelter	
2	Picnicking	
3	Playground	
4	Tennis Court	
5	Tennis Court	
6	Green Park ID Sign	
7	Pedestrian Entrance	

Project Desrciption	Priority Level	Cost
New city sidewalks in right-of-way	1	\$25,000.00
Color coat and crack repair to tennis courts	1	\$25,000.00
Tennis court fencing	1	\$40,000.00
Park trail development	1	\$30,000.00
Replace perimeter fencing	2	\$10,000.00

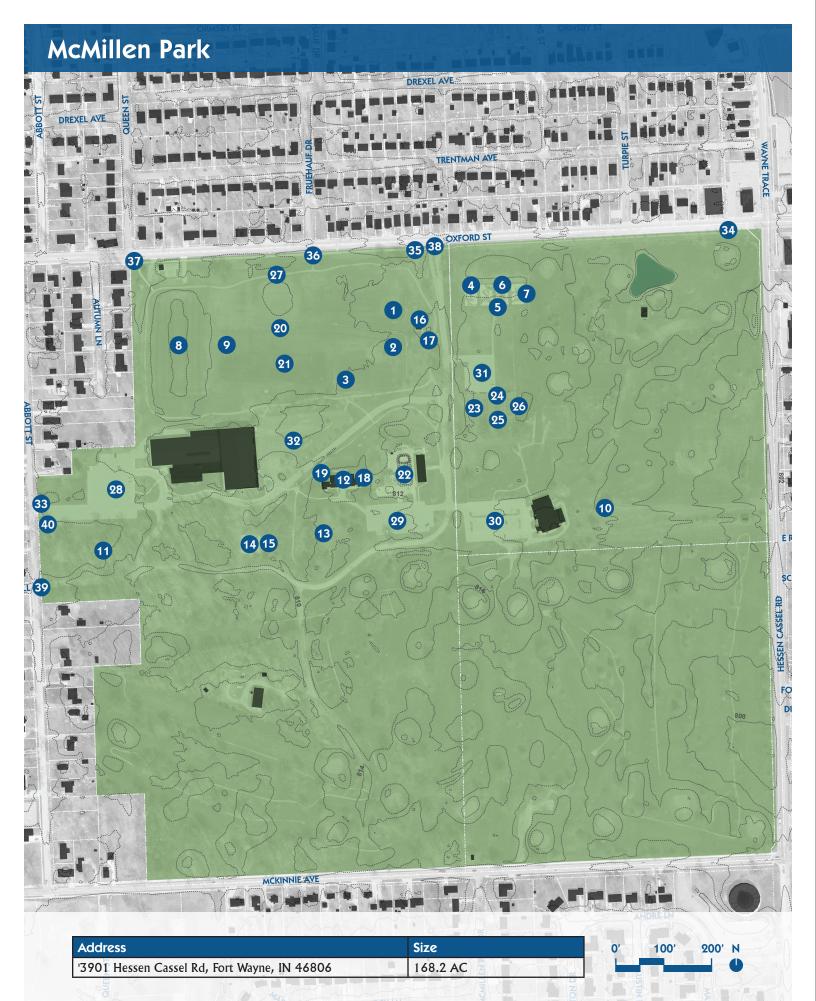






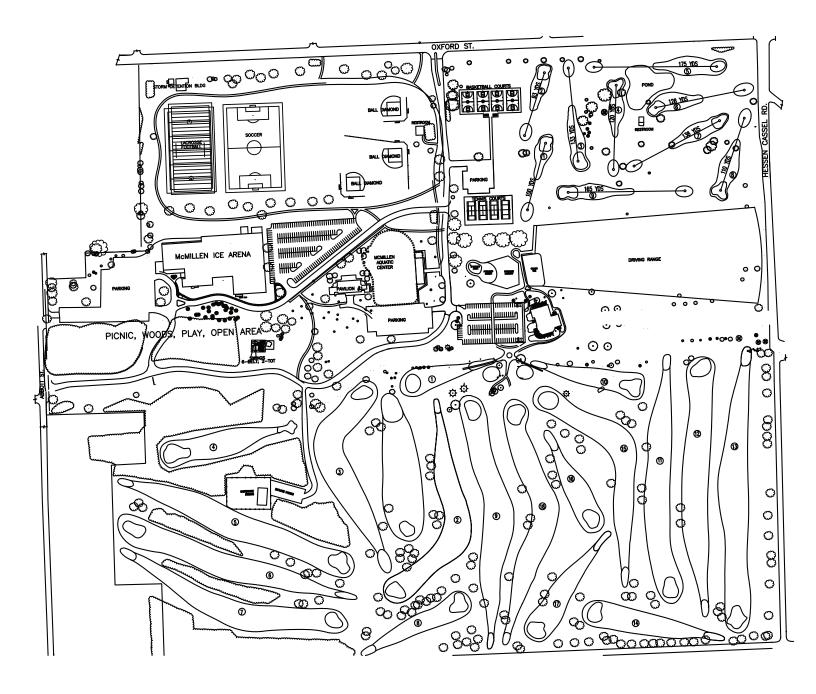
Label	Feature	Description
1	Basketball	
2	Natural Open Space	
3	Picnicking	
4	Picnicking	
5	Restroom	
6	Restroom	
7	Restroom	
8	Restroom	
9	Parking	
10	Green Park ID Sign	
11	Pedestrian Entrance	
12	Vehicular Entrance	

Project Desrciption	Priority Level	Cost
Restroom building replacement	1	\$250,000.00
Parking along Redwood	1	\$200,000.00
New pathway between pavilion and playground	1	\$150,000.00
Tuck point brick and GFI	1	\$12,000.00
Electrical upgrades service panel add blanks - shelter	1	\$25,000.00
Playground improvements	1	\$80,000.00
Repave basketball courts	1	\$30,000.00
Sidewalk replacement	1	\$25,000.00
Parking lot repaving	1	\$45,000.00
Parking lot lighting to LED	2	\$30,000.00



Label	Feature	Description
1	Ball Diamond	
2	Ball Diamond	
3	Ball Diamond	
4	Basketball	
5	Basketball	
6	Basketball	
7	Basketball	
8	Football / Rugby	
9	Football / Rugby	
10	Golf Course	
11	Natural Open Space	
12	Vehicular Entrance	
13	Picnicking	
14	Playground	
15	Playground	
16	Restroom	
17	Restroom	
18	Restroom	
19	Restroom	
20	Athletic Field	
21	Athletic Field	
22	Swimming Pool	
23	Tennis Court	
24	Tennis Court	
25	Tennis Court	
26	Tennis Court	
27	Trails / Path	
28	Parking	
29	Parking	
30	Parking	
31	Parking	
32	Parking	

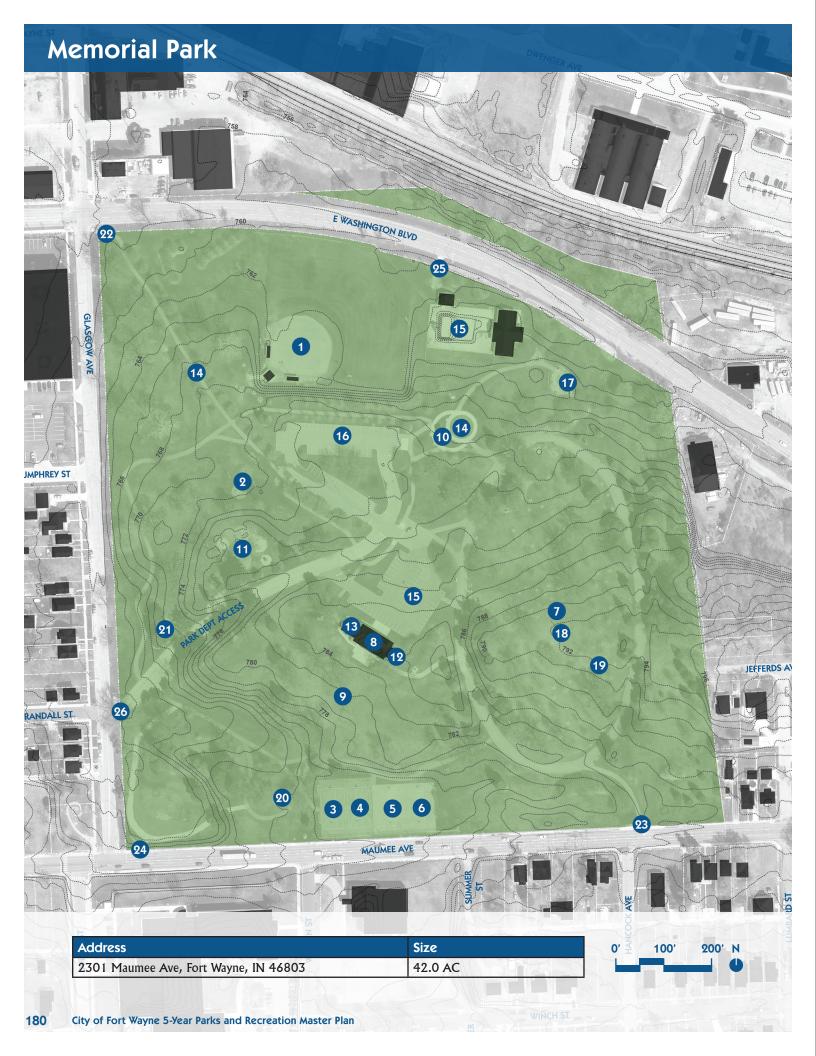
MCMillen Park (Continued)



PARK FEATURES AND AMENITIES (CONTINUED)

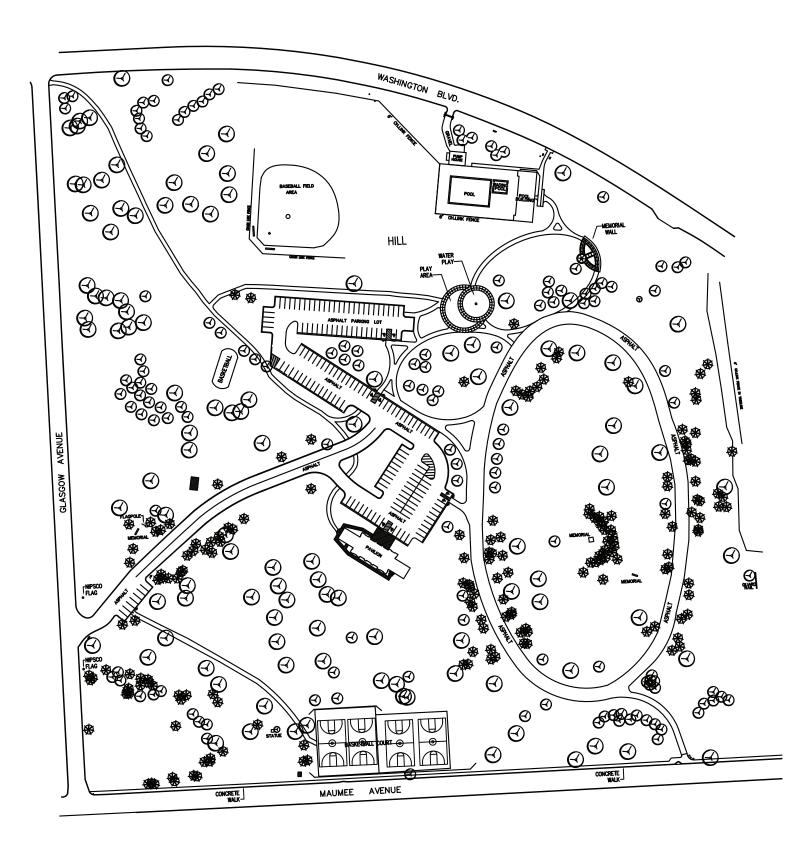
33	Green Park ID Sign	
34	Pedestrian Entrance	
35	Pedestrian Entrance	
36	Pedestrian Entrance	
37	Pedestrian Entrance	
38	Vehicular Entrance	
39	Vehicular Entrance	
40	Vehicular Entrance	

Project Desrciption	Priority Level	Cost
Basketball court resurfacing	2	\$120,000.00
Tennis court color coating	1	\$40,000.00
Pavilion renovations	1	\$25,000.00
Aquatic center improvements	1	\$200,000.00
Golf maintenance HVAC, interior lighting	1	\$13,800.00
Pump house roof, HVAC	2	\$15,000.00
Asphalt improvements to cart paths	1	\$150,000.00
New carpet in Jerry Fox room	1	\$20,000.00
Parking lot lighting to LED	2	\$100,000.00
Sewer improvements	1	\$100,000.00
Rugby field site improvements	1	\$300,000.00
Improvements and updates to bath house	1	\$60,000.00
Baseball RR repairs	1	\$7,500.00
CLR recommendations for new facilities and/or amenities	2	\$1,500,000.00



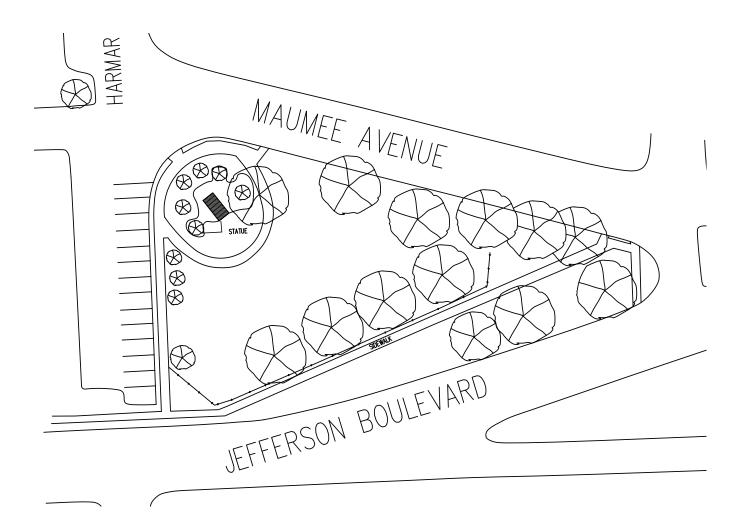
Label	Feature	Description
1	Ball Diamond	
2	Basketball	
3	Basketball	
4	Basketball	
5	Basketball	
6	Basketball	
7	Natural Open Space	
8	Pavilion / Shelter	
9	Picnicking	
10	Playground	
11	Playground	
12	Restroom	
13	Restroom	
14	Trails / Path	
15	Parking	
16	Parking	
17	Public Art / Memorial	Memorial Wall
18	Public Art / Memorial	Memorial - Birdboy Monument
19	Public Art / Memorial	Allen County Vietnam Veterans Memorial
20	Public Art / Memorial	Olen J. Pond Memorial Statue
21	Public Art / Memorial	Doughboy and Sailor Memorial
22	Pedestrian Entrance	
23	Pedestrian Entrance	
24	Pedestrian Entrance	
25	Vehicular Entrance	
26	Vehicular Entrance	

Memorial Park (Continued)



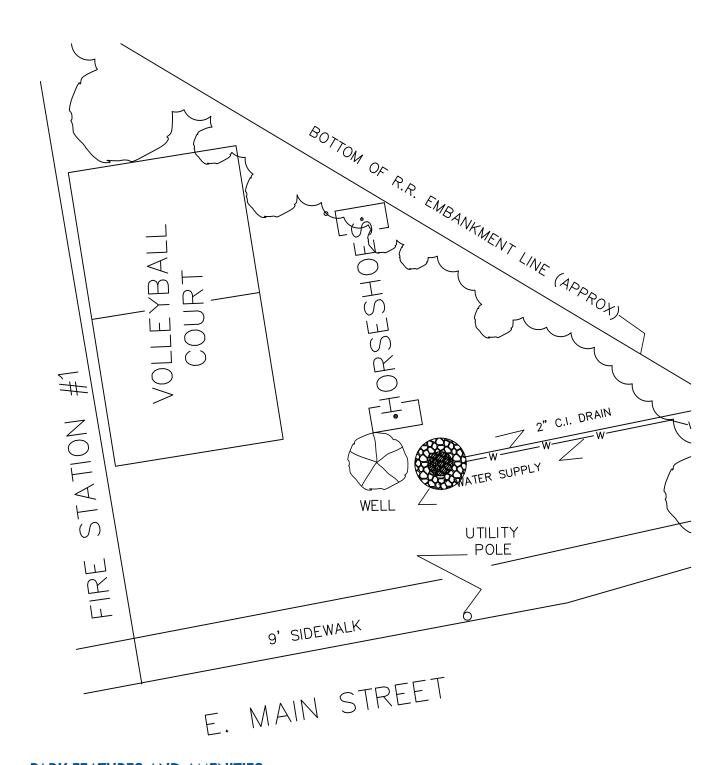
Project Desrciption	Priority Level	Cost
Basketball court lighting improvements	1	\$250,000.00
Restoration of all other monuments	1	\$200,000.00
Basketball fence replacement	1	\$150,000.00
Pool fence replacement	1	\$12,000.00
Ball diamond fencing replacement	1	\$25,000.00
Parking lot lighting to LED	1	\$80,000.00
Playground improvements	1	\$30,000.00
Splash pad improvements	1	\$25,000.00
CLR recommendations for new facilities and/or amenities	1	\$45,000.00





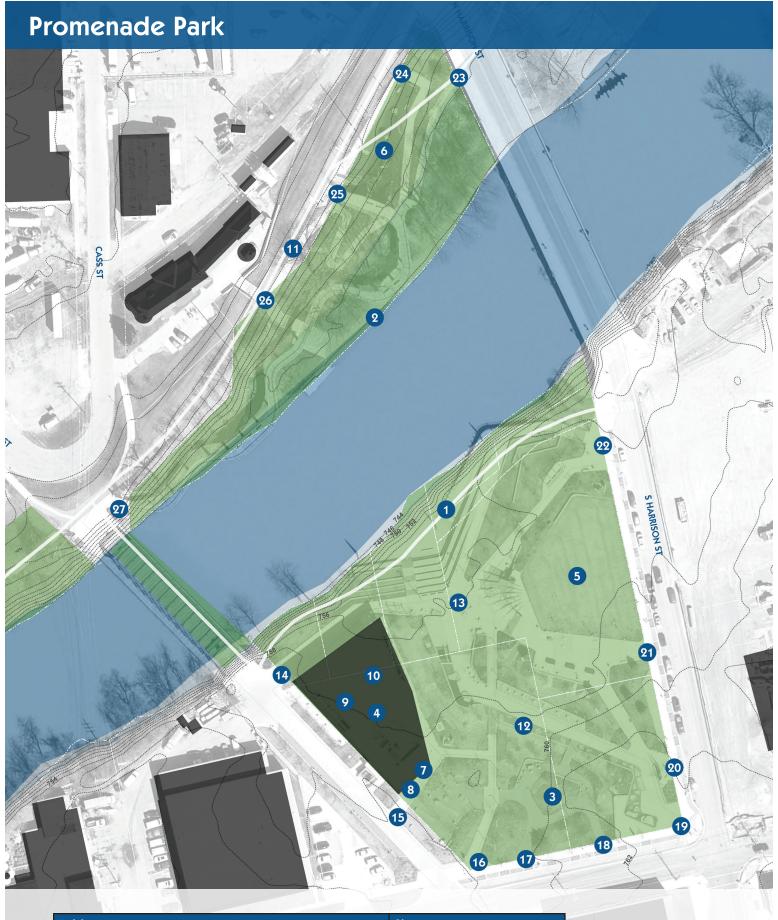
Label	Feature	Description
1	Floral Display	
2	Public Art/Memorial	East Central Monument
3	Public Art/Memorial	John Nuckols Memorial
4	Green Park ID Sign	
5	Pedestrian Entrance	
6	Pedestrian Entrance	
7	Pedestrian Entrance	





Label	Feature	Description
1	Public Art/Memorial	Well
2	Volleyball	

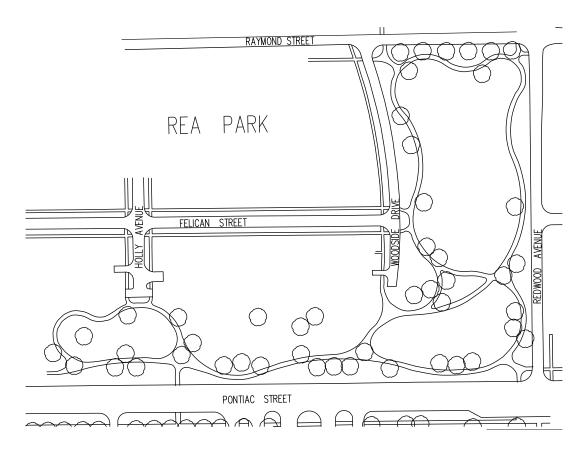
Project Desrciption	Priority Level	Cost
Well monument repairs - masonry	1	\$6,500.00





Label	Feature	Description
1	Boating / Sailing	
2	Fishing	
3	Floral Display	
4	Pavilion / Shelter	
5	Picnicking	
6	Playground	
7	Restroom	
8	Restroom	
9	Restroom	
10	Restroom	
11	Rivergreenway	
12	Swimming Pool	
13	Trails / Path	
14	Pedestrian Entrance	
15	Pedestrian Entrance	
16	Pedestrian Entrance	
17	Pedestrian Entrance	
18	Pedestrian Entrance	
19	Pedestrian Entrance	
20	Pedestrian Entrance	
21	Pedestrian Entrance	
22	Pedestrian Entrance	
23	Pedestrian Entrance	
24	Pedestrian Entrance	
25	Pedestrian Entrance	
26	Pedestrian Entrance	
27	Pedestrian Entrance	





Label	Feature	Description
1	Natural Open Space	
2	Picnicking	
3	Athletic Field	
4	Trails / Path	
5	Green Park ID Sign	
6	Pedestrian Entrance	
7	Pedestrian Entrance	
8	Pedestrian Entrance	
9	Pedestrian Entrance	
10	Pedestrian Entrance	
11	Pedestrian Entrance	
12	Pedestrian Entrance	
13	Pedestrian Entrance	
14	Pedestrian Entrance	

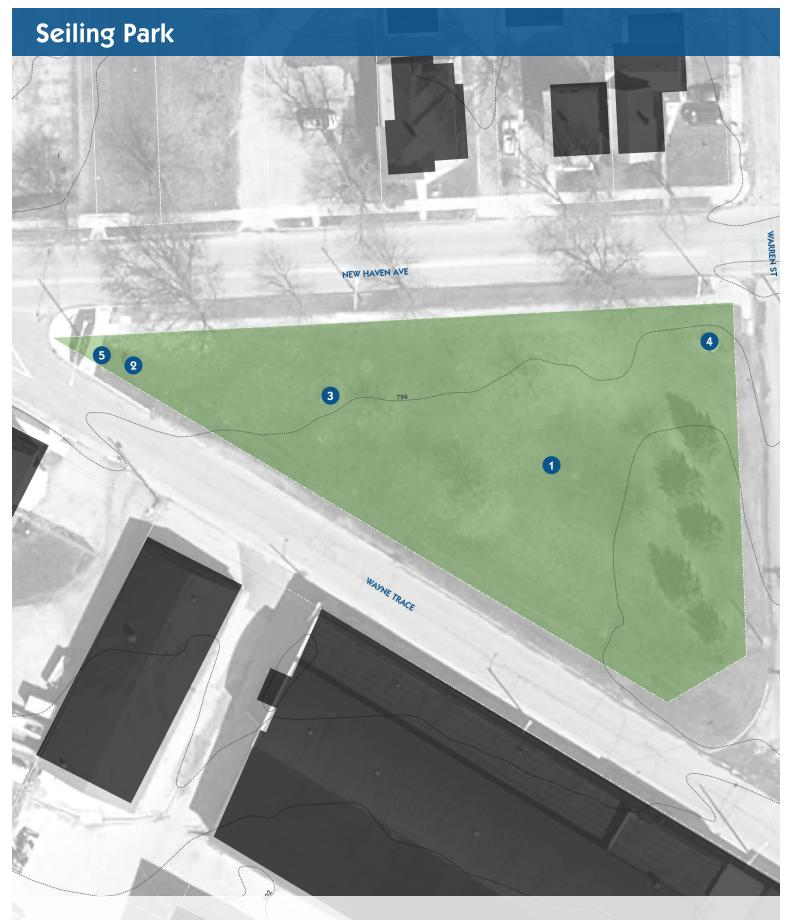
Project Desrciption	Priority Level	Cost
Pathway resurfacing	1	\$40,000.00



Address	Size
3600 E. Pontiac St, Fort Wayne, IN 46803	14.58 AC

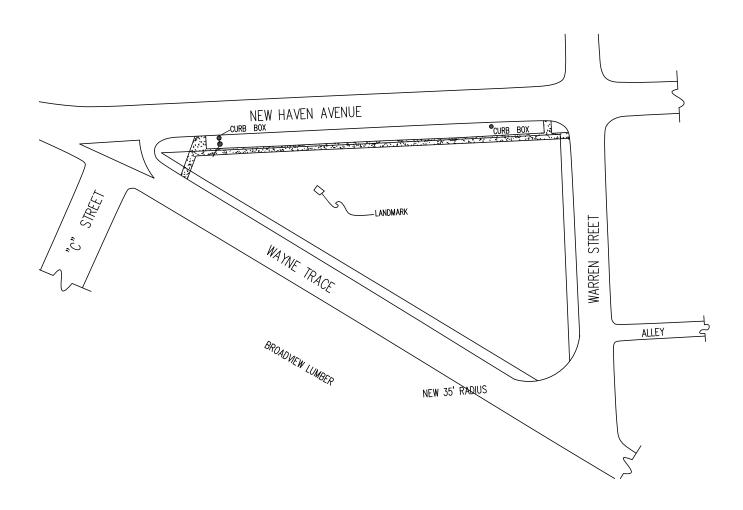


Label	Feature	Description
1	Building	
2	Parking	
3	Vehicular Entrance	
4	Vehicular Entrance	



Address	Size
2200 New Haven Ave, Fort Wayne, IN 46803	0.60 AC





Label	Feature	Description
1	Picnicking	
2	Green Park ID Sign	
3	Public Art / Monument	Seiling Park Monument
4	Seating Element	Specialty Bench
5	Pedestrian Entrance	

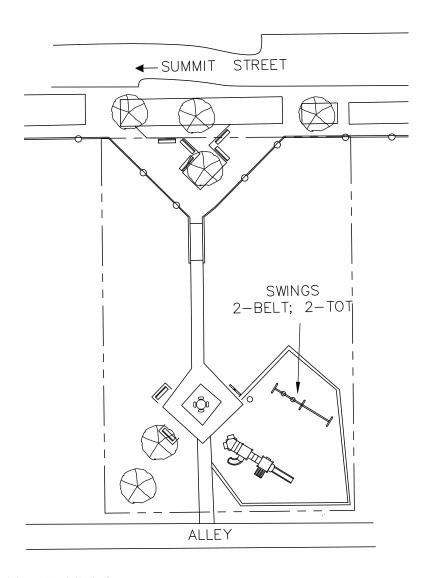
Project Desrciption	Priority Level	Cost
Sidewalk replacement	1	\$30,000.00

Summit Street Block Park



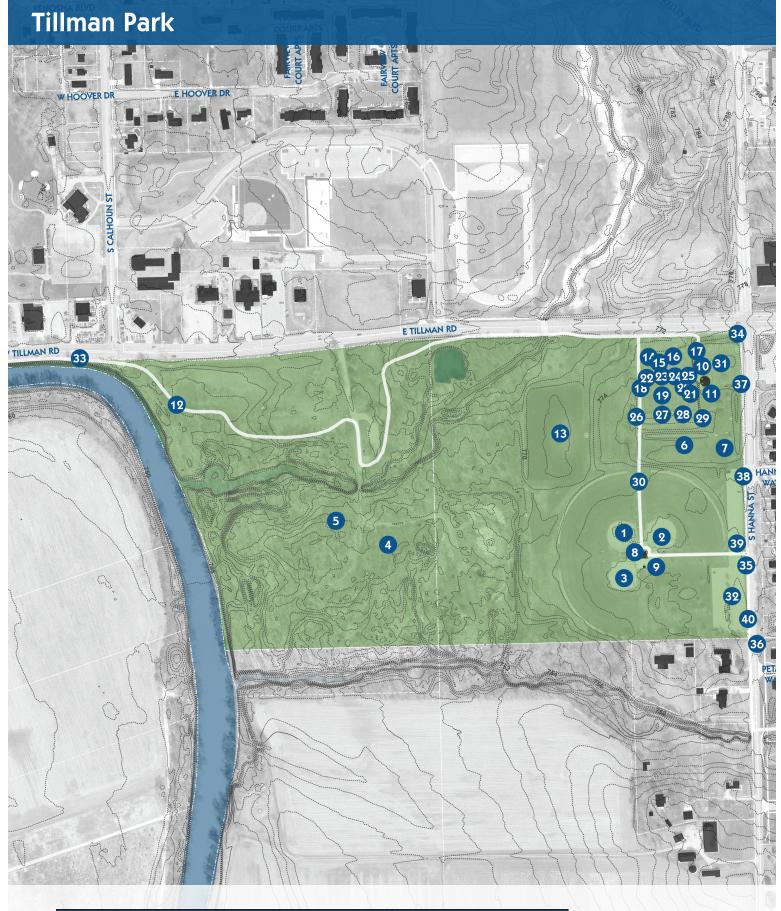
Address	Size
1430 Summit St, Fort Wayne, IN 46803	0.34 AC





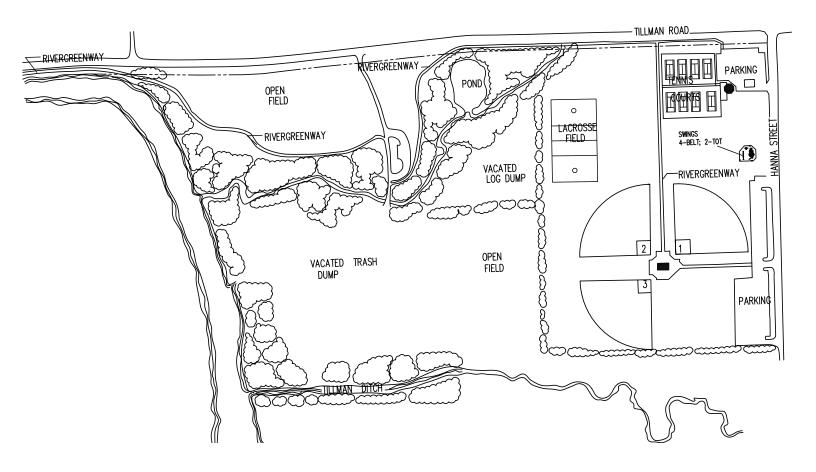
Label	Feature	Description
1	Picnicking	
2	Playground	
3	Green Park ID Sign	
4	Seating Element	
5	Seating Element	
6	Pedestrian Entrance	
7	Pedestrian Entrance	
8	Pedestrian Entrance	

Project Desrciption	Priority Level	Cost
Playground equipment improvements	1	\$40,000.00
Concrete sidewalk improvements	1	\$25,000.00



Label	Feature	Description
1	Ball Diamond	
2	Ball Diamond	
3	Ball Diamond	
4	Disc Golf	
5	Natural Open Space	
6	Picnicking	
7	Playground	
8	Restroom	
9	Restroom	
10	Restroom	
11	Restroom	
12	Rivergreenway	
13	Tennis Court	
14	Tennis Court	
15	Tennis Court	
16	Tennis Court	
17	Tennis Court	
18	Tennis Court	
19	Tennis Court	
20	Tennis Court	
21	Tennis Court	
22	Pickleball	
23	Pickleball	
24	Pickleball	
25	Pickleball	
26	Pickleball	
27	Pickleball	
28	Pickleball	
29	Pickleball	
30	Trails / Path	
31	Parking	
32	Parking	

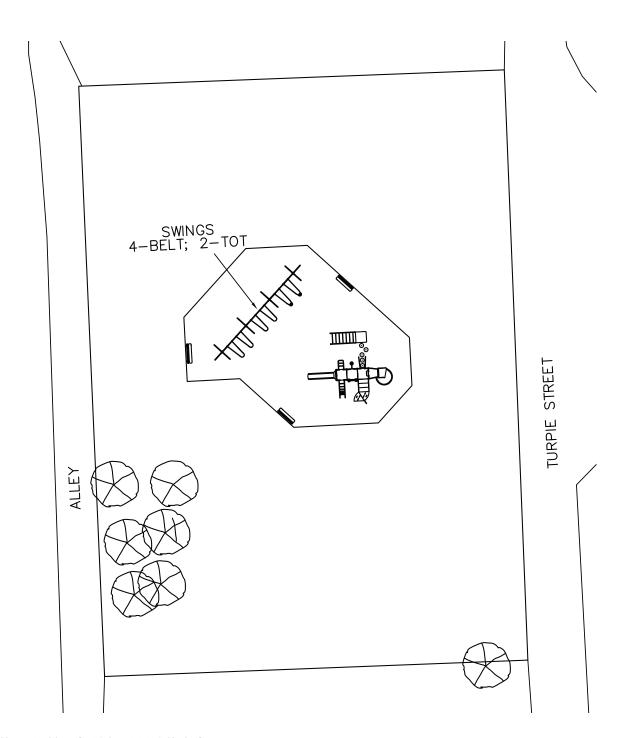
Tillman Park (Continued)



Label	Feature	Description
33	Pedestrian Entrance	
34	Pedestrian Entrance	
35	Pedestrian Entrance	
36	Pedestrian Entrance	
37	Vehicular Entrance	
38	Vehicular Entrance	
39	Vehicular Entrance	
40	Vehicular Entrance	

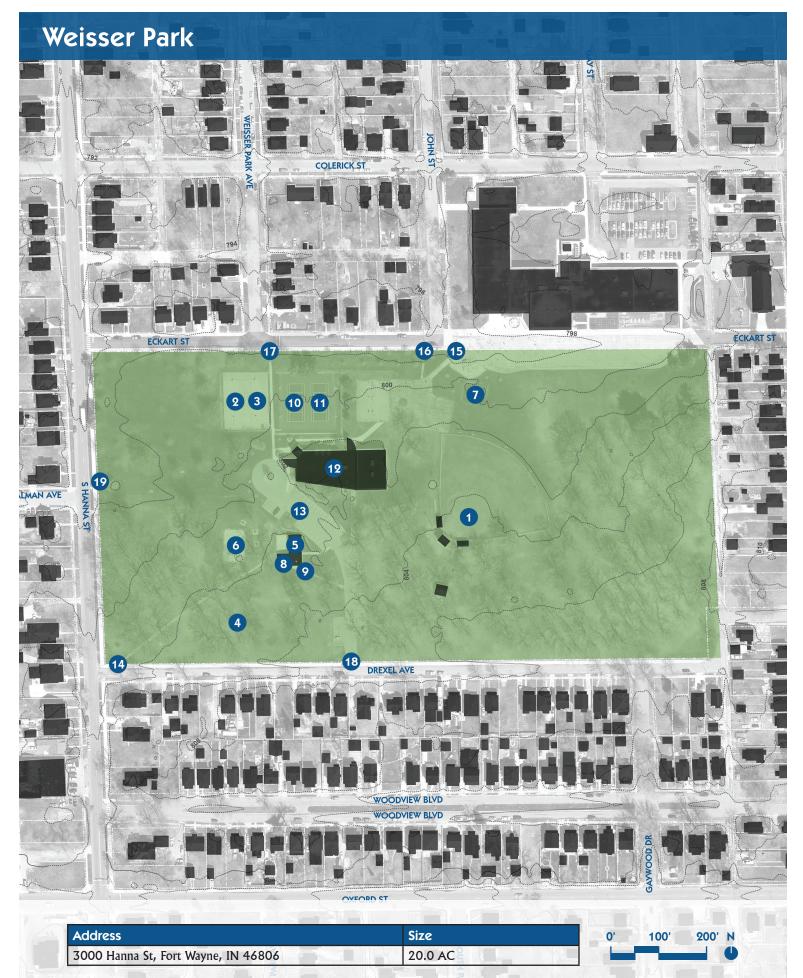
Project Desrciption	Priority Level	Cost
Parking lot lighting to LED	2	\$50,000.00
Ball diamond lighting improvements	1	\$425,000.00
Ball diamond backstop replacements	1	\$70,000.00
Resurface parking lots and drive	1	\$120,000.00
Playground improvements	1	\$80,000.00
Playground surfacing	1	\$80,000.00
Steward McMillen Tennis Center renovations	1	\$300,000.00
Softball restroom building renovations	2	\$30,000.00
Tennis center building renovations	2	\$35,000.00

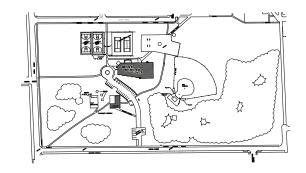
Turpie Playlot Address Size 2904 Turpie St, Fort Wayne, IN 46806 0.62 AC



Label	Feature	Description
1	Playground	
2	Picnicking	
3	Green Park ID Sign	

Project Desrciption	Priority Level	Cost
Playground replacement	1	\$120,000.00

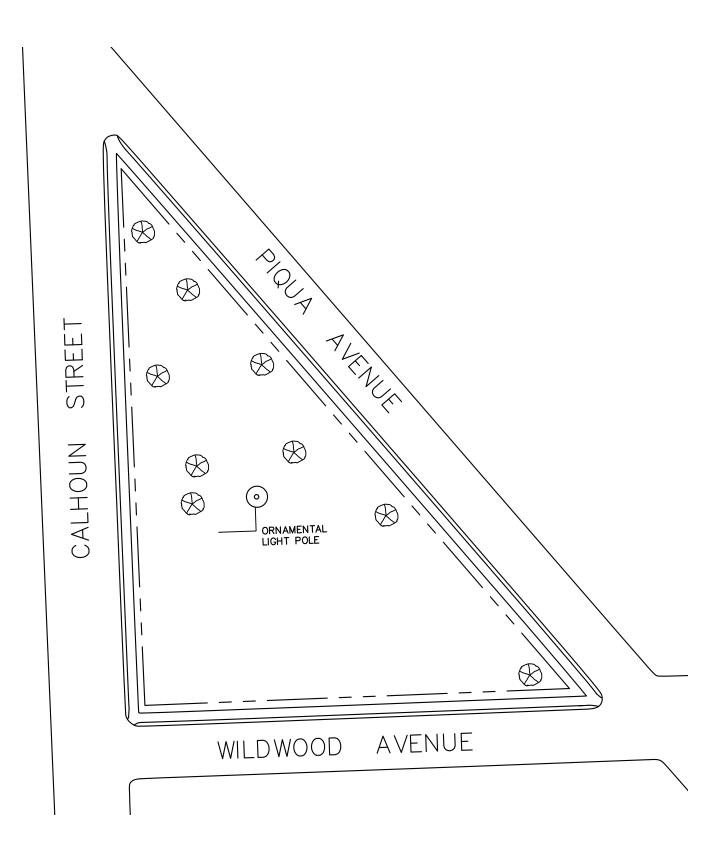




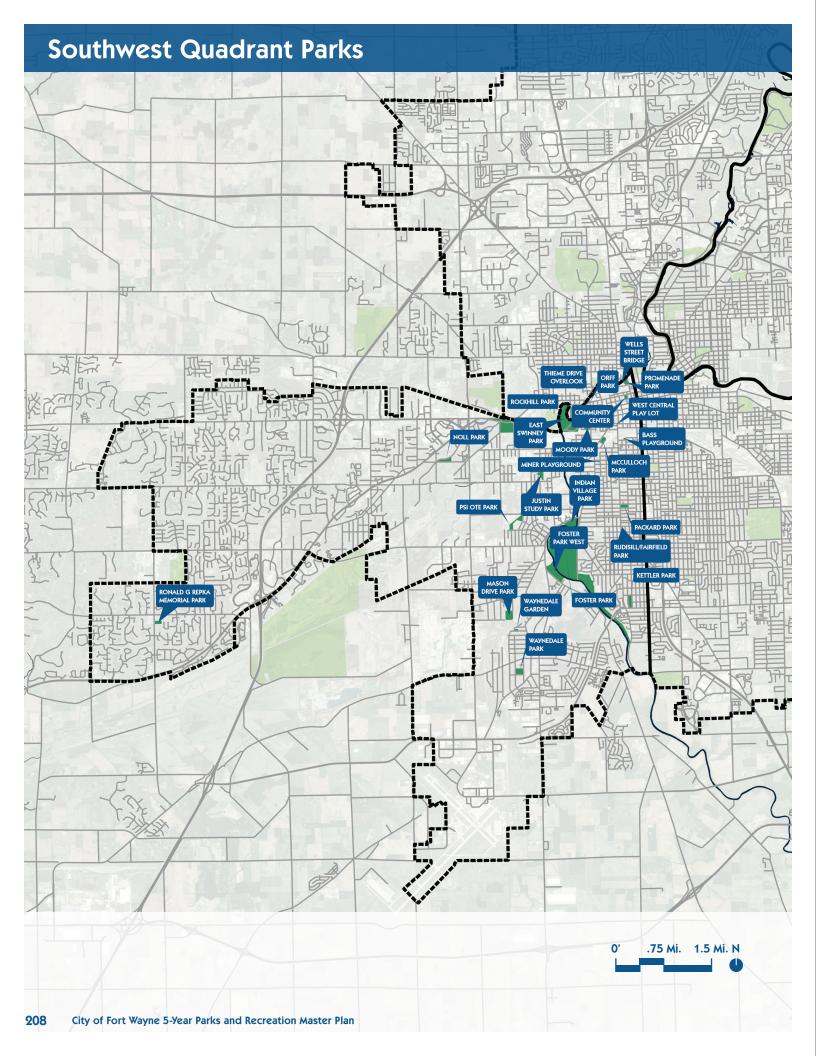
Label	Feature	Description
1	Ball Diamond	
2	Basketball	
3	Basketball	
4	Natural Open Space	
5	Pavilion/Shelter	
6	Playground	
7	Playground	
8	Restroom	
9	Restroom	
10	Tennis Court	
11	Tennis Court	
12	Building	Weisser Park Youth Center
13	Parking	
14	Pedestrian Entrance	
15	Pedestrian Entrance	
16	Pedestrian Entrance	
17	Pedestrian Entrance	
18	Vehicular Entrance	
19	Green Park ID Sign	

Project Desrciption	Priority Level	Cost
Recreation center interior improvements	1	\$60,000.00
Seal and stripe parking lot	1	\$15,000.00
Ball diamond fencing	1	\$40,000.00
Resurface basketball court	1	\$60,000.00
Concession stand	2	\$75,000.00
Sidewalk improvements	1	\$40,000.00
CLR recommendations for new facilities and/or amenities	2	\$750,000.00



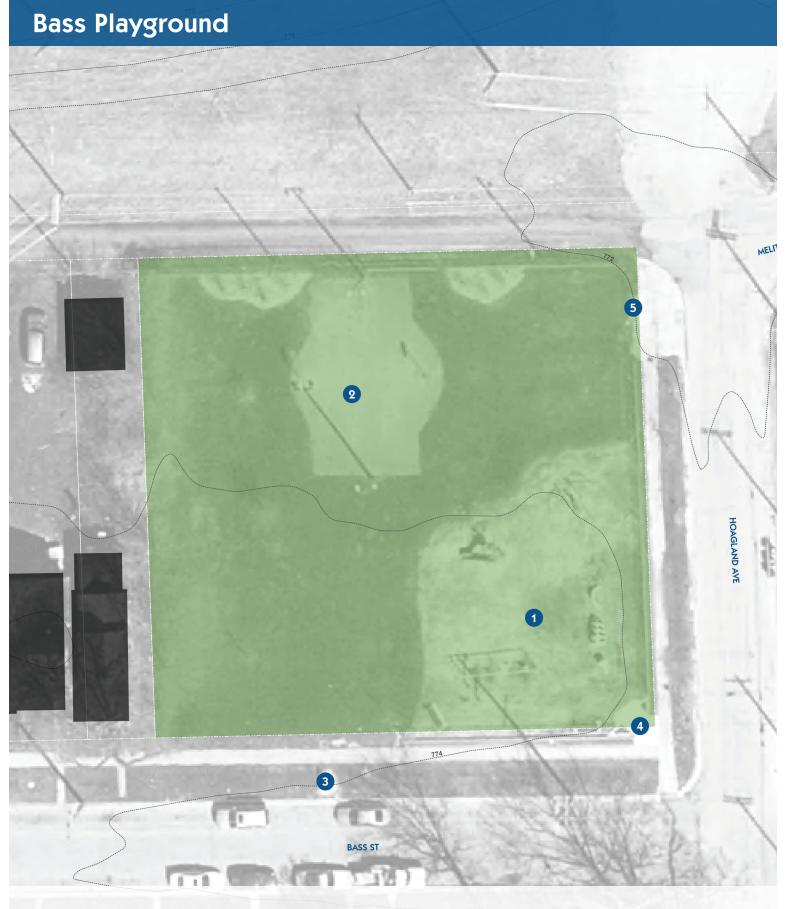


Label	Feature	Description
1	Natural Open Space	



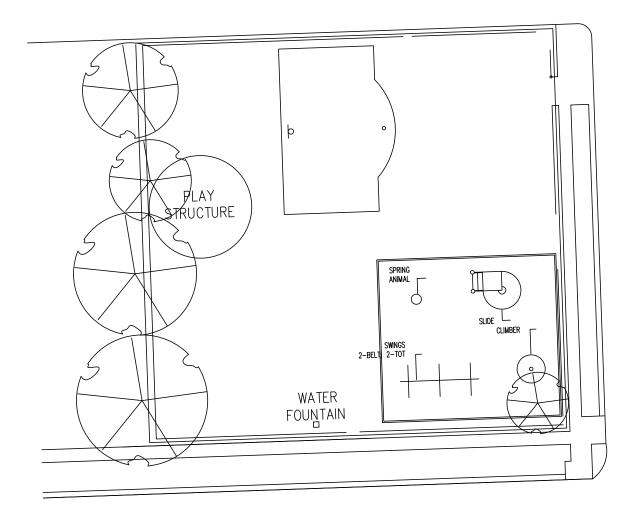
Park Name	Quadrant	Address	Acres
Bass Playground	SW	1700 Hoagland, Fort Wayne, IN 46802	.52
Botanical Conservatory	SW	1 100 Calhoun St, Fort Wayne, IN 46802	4.7
East Swinney	SW	1500 West Jefferson Boulevard	46.3
Foster Park	SW	3900 Old Mill Rd, Fort Wayne, IN 46807	254.9
Foster West	SW	4921 Winchester Rd, Fort Wayne, IN 46819	22.0
Guildin Park	SW	400 Van Buren St, Fort Wayne, IN 46802	8.2
Indian Village (Sears) Park	SW	1701 Bluffton Rd, Fort Wayne, IN 46809	10.5
Kettler Park	SW	5715 Buell Dr, Fort Wayne, IN 46807	6.3
Mason Drive LL Complex	SW	5800 Mason Dr, Fort Wayne, IN 46809	11.0
McCulloch Park	SW	1795 Broadway St, Fort Wayne, IN 46802	4.1
Miner Playground	SW	921 W Dewald St, Fort Wayne, IN 46802	1.8
Moody Park	SW	1201 Wilt St, Fort Wayne, IN 46802	5.1
Noll Park	SW	4300 N Washington Rd, Fort Wayne, IN 46804	9.2
Orff Park	SW	97 Thieme Dr, Fort Wayne, IN 46802	.02
Packard Park	SW	427 Kinsmoor Ave, Fort Wayne, IN 46807	4.5
Psi Ote Park	SW	3500 Wenonah Ln, Fort Wayne, IN 46809	8.9
Rockhill Park	SW	2900 W. Jefferson Blvd, Fort Wayne, IN 46802	27.8
Robert E. Meyers Park	SW	1203 Webster St, Fort Wayne, IN 46802	1.4
Ronald G. Repka Memorial Park	SW	6001 Homestead Rd, Fort Wayne, IN 46814	3.3
Rudisill/Fairfield Park	SW	Fairfield Ave and Rudisill Blvd, Fort Wayne, IN 46807	.01
Study Park	SW	2414 Brooklyn Ave, Fort Wayne, IN 46802	5.0
Thieme Drive Overlook	SW	Thieme Drive and W. Main St, Fort Wayne, IN 46802	İ
Waynedale Gardens	SW	2900 Broadripple Dr, Fort Wayne, IN 46809	1.1
Waynedale Park	SW	2900 Koons and Elzey St, Fort Wayne, IN 46809	8.0
West Central Playlot	SW	518 Brackenridge St, Fort Wayne, IN 46802	.09
West Swinney Park	SW	1600 W Jefferson Blvd, Fort Wayne, IN 46802	48.2

General Project Description	Priority Level	Cost
Wells Street Bridge - structural support repairs	1	\$100,000.00
Wells Street Bridge - new wood decking	1	\$400,000.00
Wells Street Bridge - repainting of bridge	1	\$250,000.00



Address	Size
Bass Playground	0.52 AC
and the same of th	





Label	Feature	Description
1	Playground	
2	Basketball	
3	Green Park ID Sign	
4	Pedestrian Entrance	
5	Pedestrian Entrance	

Project Desrciption	Priority Level	Cost
Install path between playground & basketball court	1	\$12,500.00
Remove overhead lighting on court	2	\$5,000.00
Remove tall fence on south side of park	2	\$2,000.00
Resurface basketball court	1	\$30,000.00

Foellinger Freimann Botanical Conservatory N BLVD 7 1

	THE REAL PROPERTY.	
Address	Size	
1100 Calhoun St, Fort Wayne, IN 46802	4.7	***************************************



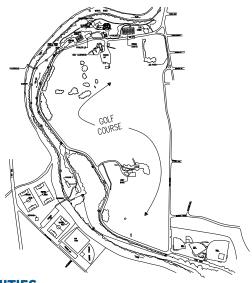


Label	Feature	Description
1	Floral Display	
2	Restrooms	
3	Parking Lot	
4	Building	
5	Pedestrian Entrance	
6	Pedestrian Entrance	
7	Pedestrian Entrance	
8	Pedestrian Entrance	
9	Pedestrian Entrance	
10	Pedestrian Entrance	
11	Pedestrian Entrance	
12	Vehicular Entrance	
13	Vehicular Entrance	
14	Vehicular Entrance	

Project Desrciption	Priority Level	Cost
Mechanical renovations	1	\$1,500,000.00
Roof replacement	2	\$3,000,000.00
Master plan implementation	2	\$500,000.00
Lighting improvements (change to LED)	2	\$250,000.00
Terrace pavers	1	\$300,000.00
Hallways - Show / Tropic & Atrium	1	\$125,000.00
Improvements to terrace area/fountain	1	\$200,000.00
Improvements to ventilation grates in tropical/showcase	1	\$30,000.00
Improvements to brick pathway in tropical	1	\$50,000.00
Structural improvements 3 houses and magnolia	1	\$550,000.00
Parking lot lighting to LED	2	\$50,000.00

Foster Park SEE ENLARGEMENT AREA NEXT SHEET





Label	Feature	Description
1	Ball Diamond	
2	Ball Diamond	
3	Ball Diamond	
4	Ball Diamond	
5	Fishing	
6	Floral Display	
7	Golf Course	
8	Natural Open Space	
9	Pavilion / Shelter	Pavilion 1
10	Pavilion / Shelter	Pavilion 2
11	Pavilion / Shelter	Pavilion 3
12	Picnicking	
13	Playground	
14	Restroom	
15	Restroom	
16	Rivergreenway	
17	Tennis Court	
18	Tennis Court	
19	Pickleball	
20	Pickleball	
21	Pickleball	
22	Pickleball	
23	Pickleball	
24	Pickleball	
25	Trails / Path	

Foster Park (Continued) 22 23 24 31 16 32

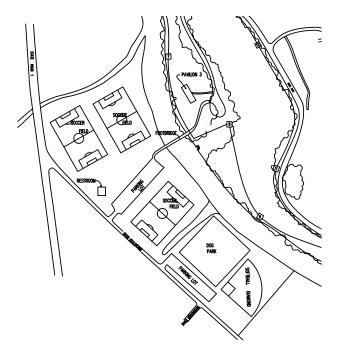




26	Trails / Fitness	
27	Volleyball	
28	Volleyball	
29	Volleyball	
30	Parking	
31	Parking	
32	Parking	
33	Building	Golf Clubhouse
34	Building	Golf Barn
35	Pedestrian Entrance	
36	Pedestrian Entrance	
37	Pedestrian Entrance	
38	Pedestrian Entrance	
39	Pedestrian Entrance	
40	Vehicular Entrance	

Project Desrciption	Priority Level	Cost
Asphalt improvements to greenway path	1	\$150,000.00
Trail repave near Pavilion #3	1	\$50,000.00
Volleyball courts resurfacing	2	\$25,000.00
Roadway/parking improvements, entry road	1	\$250,000.00
Playground surfacing	1	\$250,000.00
Ball diamond improvements	1	\$60,000.00
Parking lot lighting to LED	2	\$90,000.00
CLR recommendations for new facilities and/or amenities	2	\$7,200,000.00
Golf - Cart path improvements	1	\$400,000.00
Golf - Improve lighting on golf course parking lot	1	\$40,000.00
Golf - Clubhouse improvements	1	\$75,000.00
Golf - Replace golf maintenance building	1	\$250,000.00
Golf - Irrigation system improvements	1	\$1,000,000.00
Step improvement to suspension bridge	1	\$90,000.00
Bridge - paint, fabric, general repair	1	\$300,000.00

Foster Park West 8 6



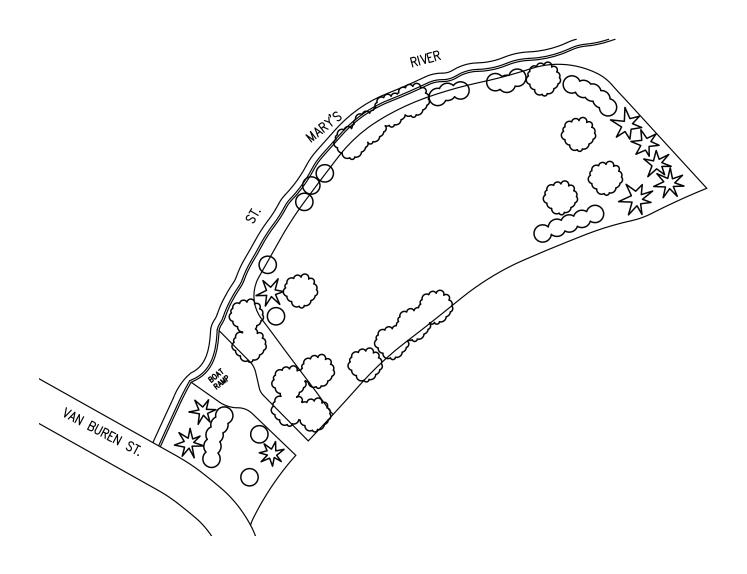
Label	Feature	Description
1	Ball Diamond	
2	Dog Park	
3	Restroom	
4	Restroom	
5	Rivergreenway	
6	Athletic Field	Soccer Field
7	Athletic Field	Soccer Field
8	Athletic Field	Soccer Field
9	Green Park ID Sign	
10	Parking	
11	Parking	
12	Pedestrian Entrance	
13	Pedestrian Entrance	
14	Vehicular Entrance	
15	Vehicular Entrance	
16	Vehicular Entrance	

Project Desrciption	Priority Level	Cost
Parking lot lighting to LED	2	\$50,000.00
Pathway to bleachers at soccer	1	\$50,000.00
Resurface parking lot	1	\$70,000.00



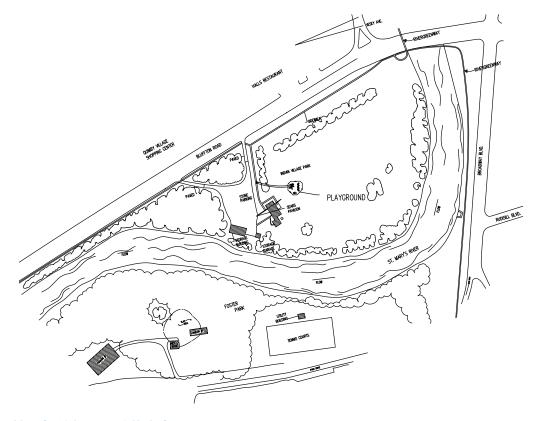
Address	Size
400 Van Buren St and Michaels Ave, Fort Wayne, IN 46802	8.2 AC





Label	Feature	Description
1	Boating/Sailing	
2	Fishing	
3	Natural Open Space	
4	Green Park ID Sign	
5	Vehicular Entrance	

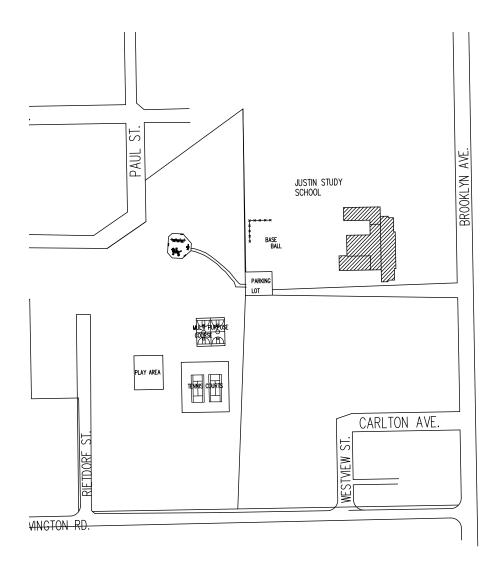




Label	Feature	Description
1	Natural Open Space	
2	Pavilion / Shelter	
3	Picnicking	
4	Playground	
5	Rivergreenway	
6	Parking	
7	Building	Storage Building
8	Building	Storage Building
9	Green Park ID Sign	
10	Pedestrian Entrance	
11	Pedestrian Entrance	
12	Pedestrian Entrance	
13	Vehicular Entrance	
14	Vehicular Entrance	

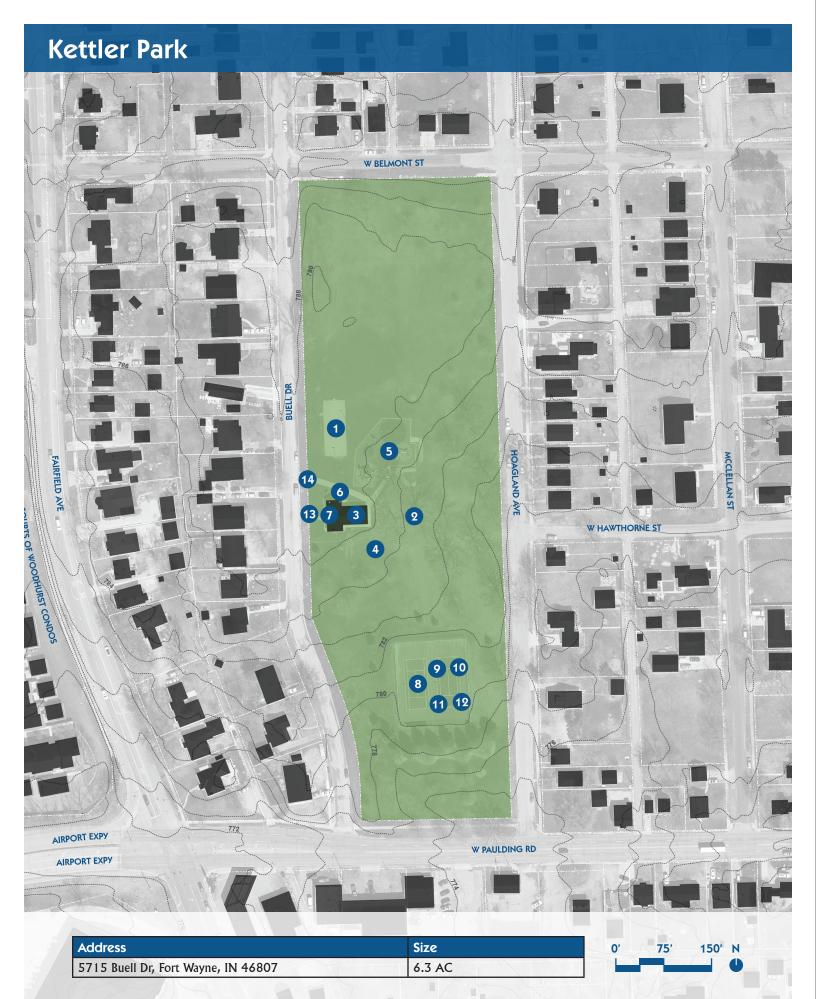
Project Desrciption	Priority Level	Cost
Playground P.I.P. surface	1	\$80,000.00
Parking lot lighting to LED	2	\$40,000.00

Justin Study Park 8 25TH AVE 3 CARVER CT Address Size 5.0 AC 2414 Brooklyn Ave, Fort Wayne, IN 46802

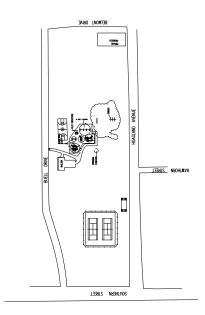


Label	Feature	Description
1	Basketball	
2	Basketball	
3	Natural Open Space	
4	Picnicking	
5	Playground	
6	Pedestrian Entrance	
7	Pedestrian Entrance	
8	Pedestrian Entrance	

Project Desrciption	Priority Level	Cost
Resurface asphalt pathway	1	\$20,000.00

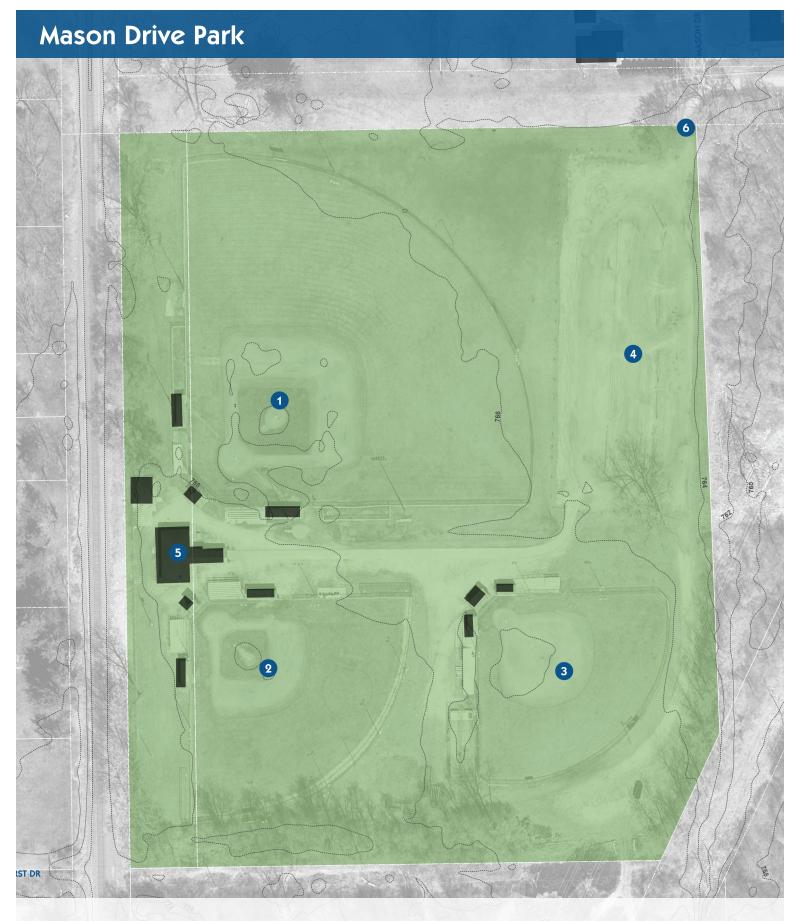


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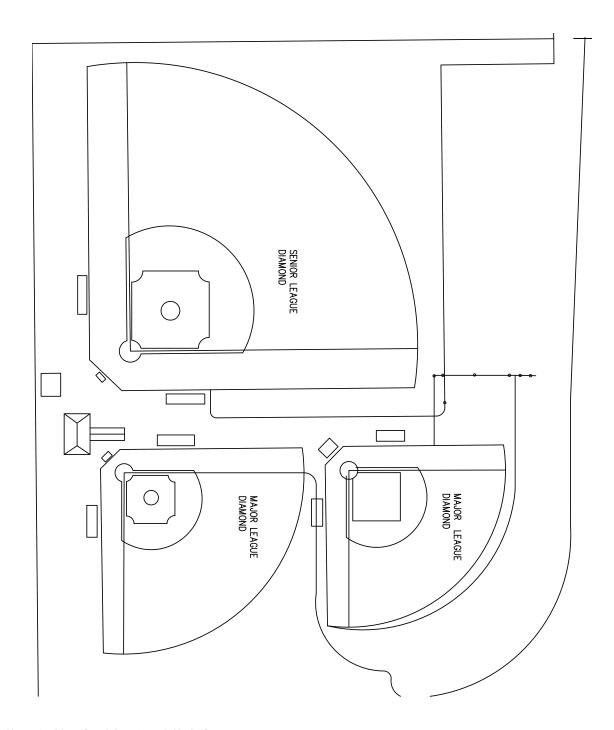


Label	Feature	Description
1	Basketball	
2	Natural Open Space	
3	Pavilion / Shelter	
4	Picnicking	
5	Playground	
6	Restroom	
7	Restroom	
8	Tennis Court	
9	Pickleball	
10	Pickleball	
11	Pickleball	
12	Pickleball	
13	Pedestrian Entrance	
14	Pedestrian Entrance	

Project Description	Priority Level	Cost
Perimeter trail development	2	\$200,000.00
Existing paths replacement	1	\$25,000.00
Site furniture replacement	2	\$15,000.00
New path between shelter and tennis	1	\$40,000.00
P.I.P. repairs	1	\$100,000.00
Basketball court paving	1	\$20,000.00

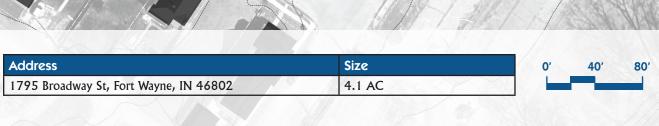


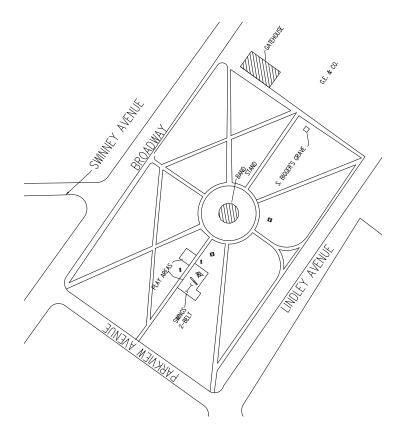
Address	Size	0'	50'	150'	N
5800 Mason Dr, Fort Wayne, IN 46809	11.0 AC				0



Label	Feature	Description
1	Ball Diamond	
2	Ball Diamond	
3	Ball Diamond	
4	Parking Lot	
5	Building	
6	Vehicular Entrance	

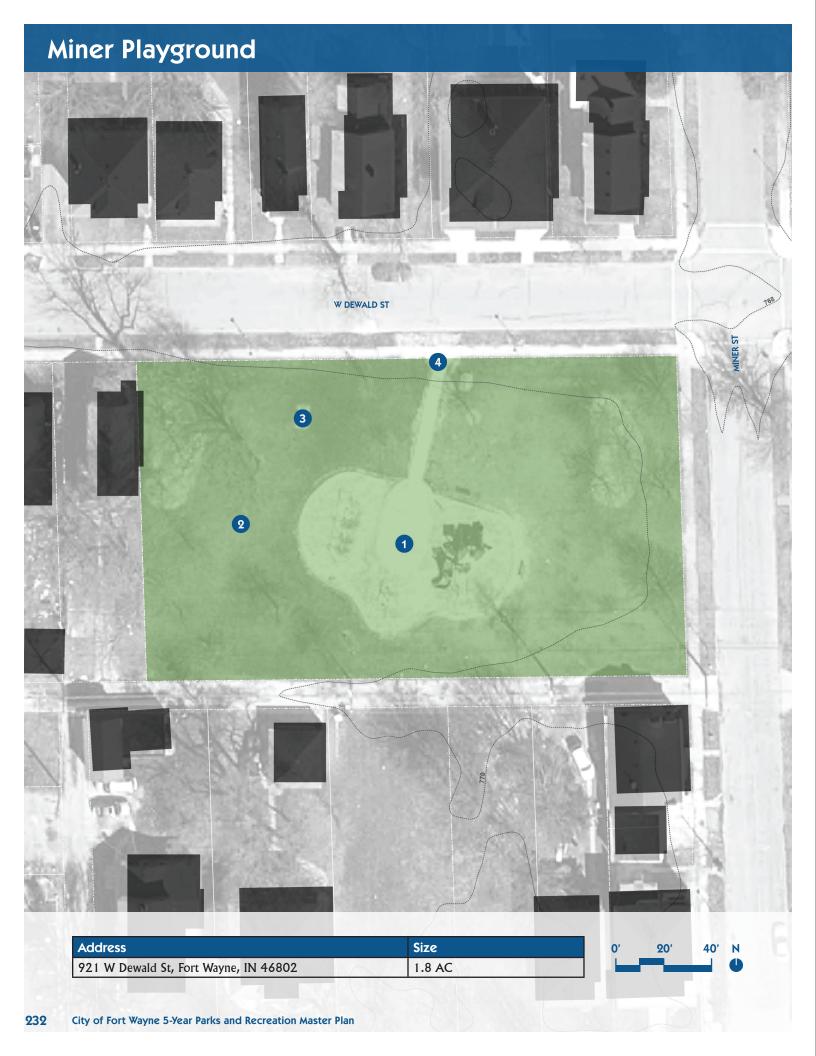


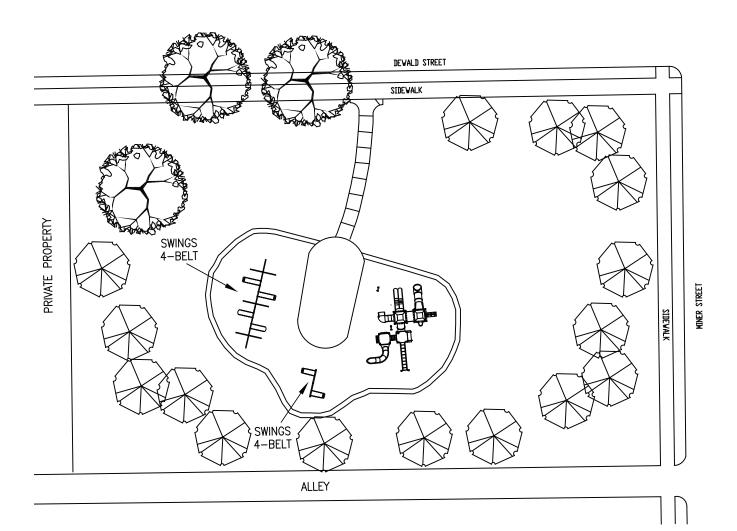




Label	Feature	Description
1	Pavilion / Shelter	
2	Picnicking	
3	Picnicking	
4	Playground	
5	Green Park ID Sign	
6	Public Art / Memorial	Samuel Bigger's Grave
7	Pedestrian Entrance	
8	Pedestrian Entrance	
9	Pedestrian Entrance	
10	Pedestrian Entrance	
11	Pedestrian Entrance	
12	Pedestrian Entrance	
13	Pedestrian Entrance	

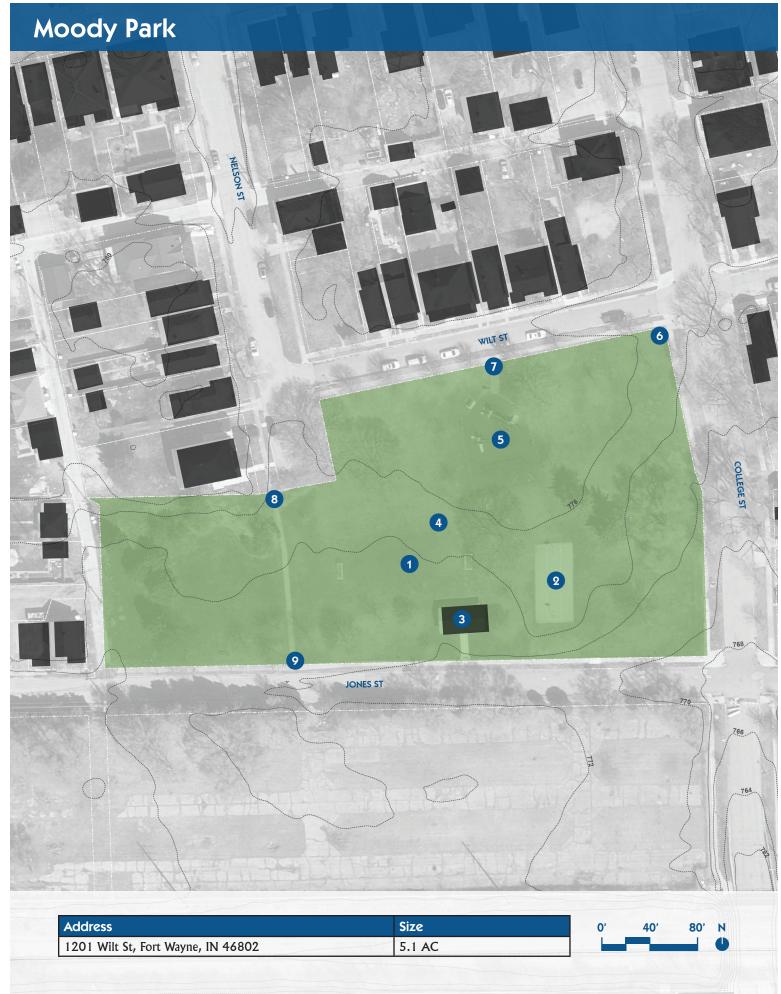
Project Description	Priority Level	Cost
Various walkway improvements	1	\$30,000.00
Paint bandstand	2	\$15,000.00

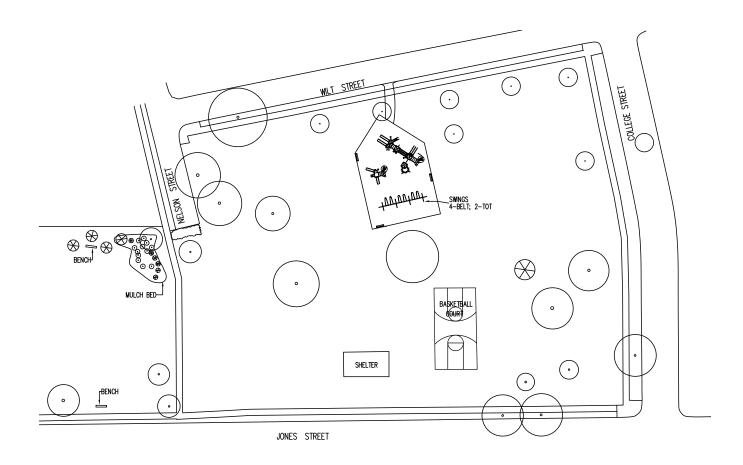




Label	Feature	Description
1	Playground	
2	Picnicking	
3	Drinking Fountain	
4	Pedestrian Entrance	

Project Description	Priority Level	Cost
Playground improvements	1	\$50,000.00

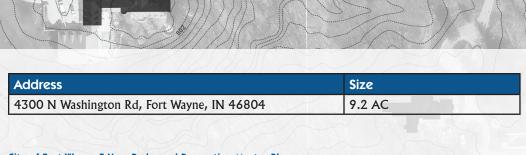


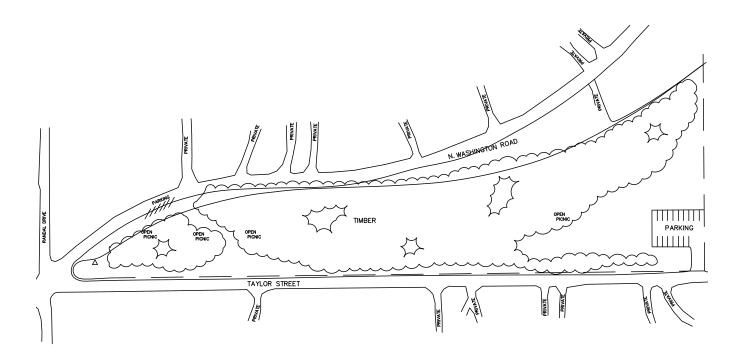


Label	Feature	Description
1	Athletic Field	
2	Basketball Court	
3	Shelter	
4	Picnicking	
5	Playground	
6	Green Park ID Sign	
7	Pedestrian Entrance	
8	Pedestrian Entrance	
9	Pedestrian Entrance	

Project Description	Priority Level	Cost
P.I.P. repairs	1	\$80,000.00
Seal coat, stripe basketball court	1	\$20,000.00
Shelter improvements	2	\$35,000.00
Soccer goals	1	\$10,000.00

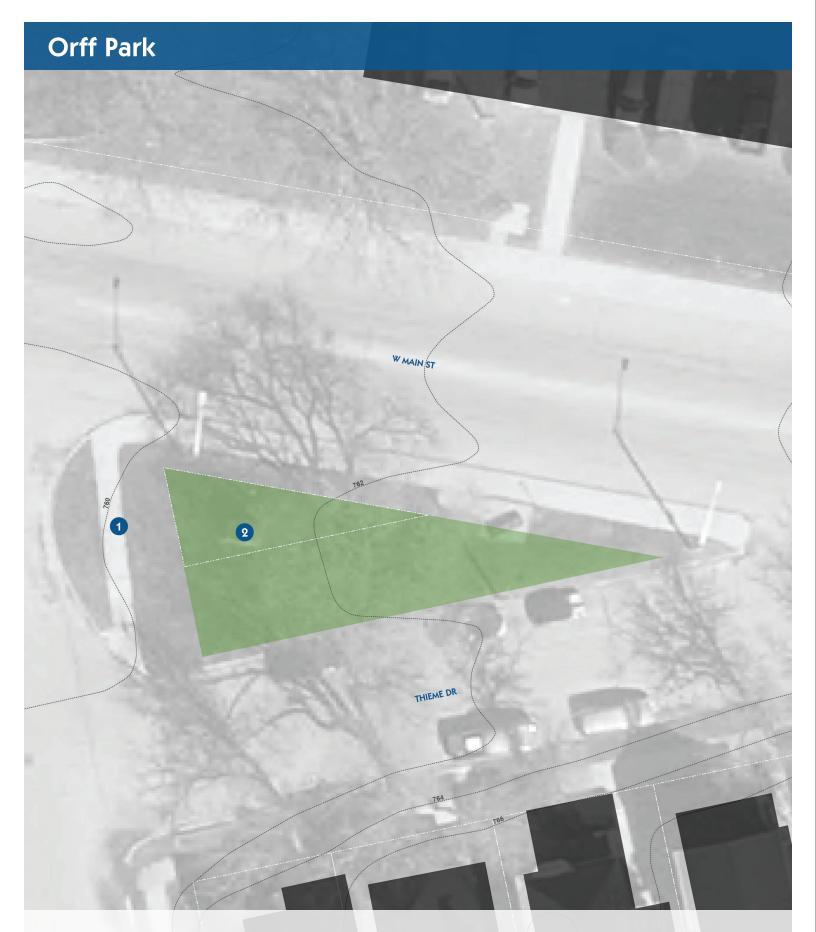
Noll Park RANDALL CT WASHINGTON RD N 1 2 3 TAYLOR ST





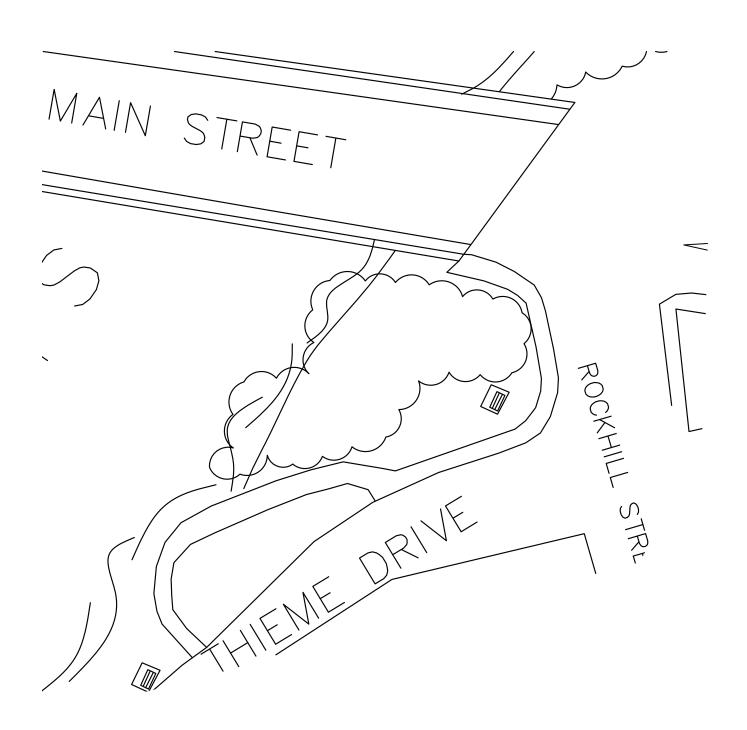
Label	Feature	Description
1	Natural Open Space	
2	Picnicking	
3	Green Park ID Sign	

Project Description	Priority Level	Cost
P.I.P. repairs	1	\$80,000.00
Seal coat, stripe basketball court	1	\$20,000.00
Shelter improvements	2	\$35,000.00
Soccer goals	1	\$10,000.00



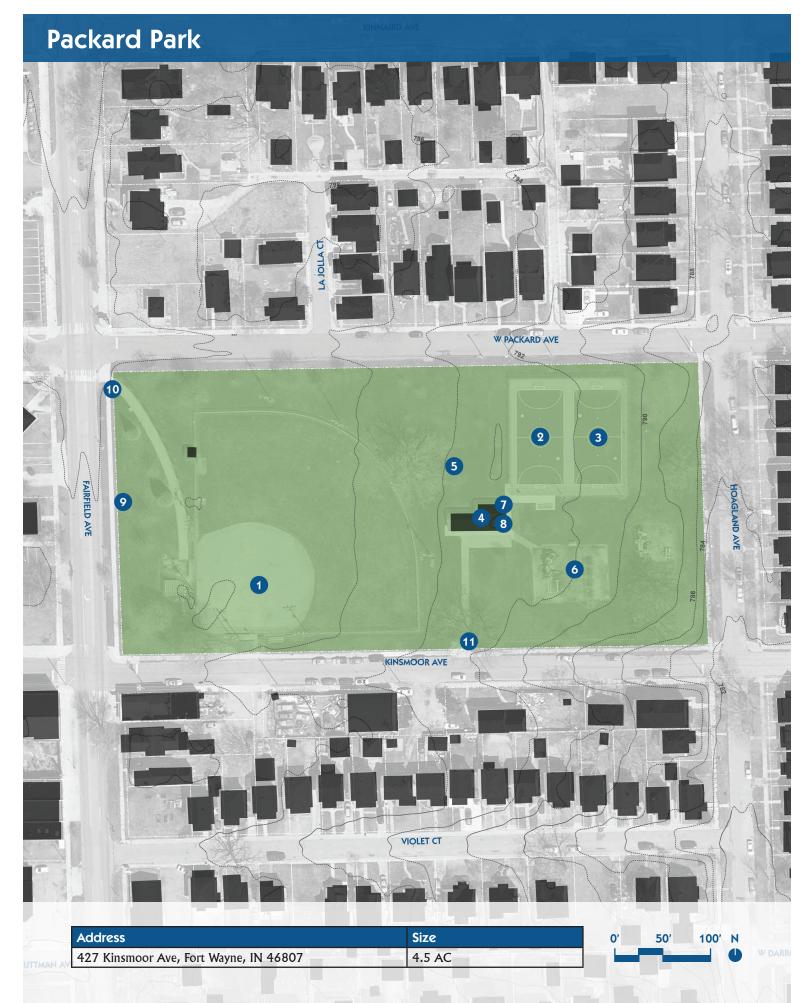
Address	Size	
97 Thieme Dr, Fort Wayne, IN 46802	.02 AC	

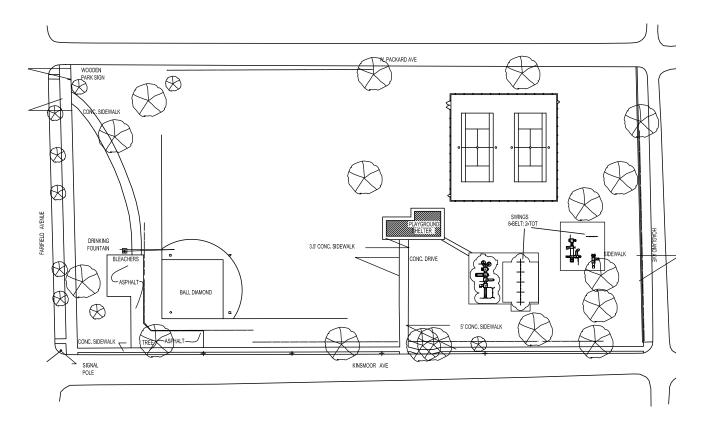




Label	Feature	Description
1	Rivergreenway	
2	Public Art / Memorial	Old Aqueduct Club Memorial

Project Description	Priority Level	Cost
Monument restoration	2	\$20,000.00





Label	Feature	Description
1	Ball Diamond	
2	Futsal	
3	Futsal	
4	Pavilion / Shelter	
5	Picnicking	
6	Playground	
7	Restroom	
8	Restroom	
9	Green Park ID Sign	
10	Pedestrian Entrance	
11	Pedestrian Entrance	

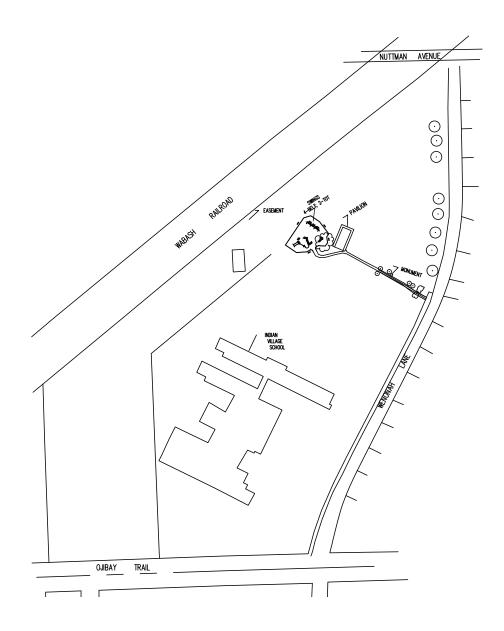
Project Description	Priority Level	Cost
Electrical upgrades service panel add blanks - shelter	1	\$20,000.00
Ball diamond lighting replacement	1	\$145,000.00
Playground equipment improvements	1	\$80,000.00
Ball diamond fencing replacement	1	\$55,000.00
Fence replacement	1	\$15,000.00

Psi Ote Park



Address	Size	0'
3500 Wenonah Ln, Fort Wayne, IN 46809	8.9 AC	





Label	Feature	Description
1	Pavilion / Shelter	
2	Picnicking	
3	Playground	
4	Pedestrian Entrance	
5	Pedestrian Entrance	

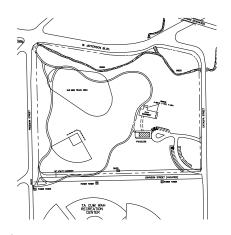
Project Description	Priority Level	Cost
New drinking fountain on pavilion	2	\$8,000.00
Sidewalk broken, exterior ceiling repair, stalls repair, paint exterior	1	\$15,000.00
Replace entire pavilion	1	\$250,000.00

Robert E Meyers Park 2

Label	Feature	Description
1	Floral Display	
2	Floral Display	
3	Splash Pad	
4	Pedestrian Entrance	
5	Pedestrian Entrance	

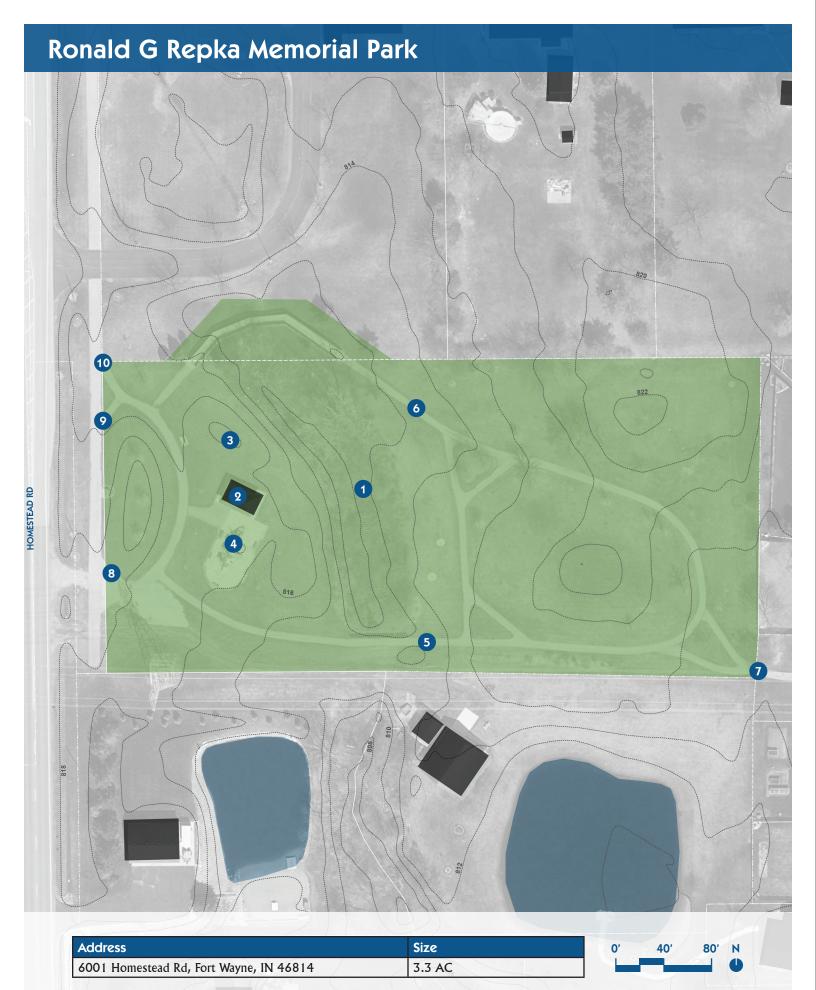
Project Description	Priority Level	Cost
Concrete repairs to stage area	1	\$40,000.00

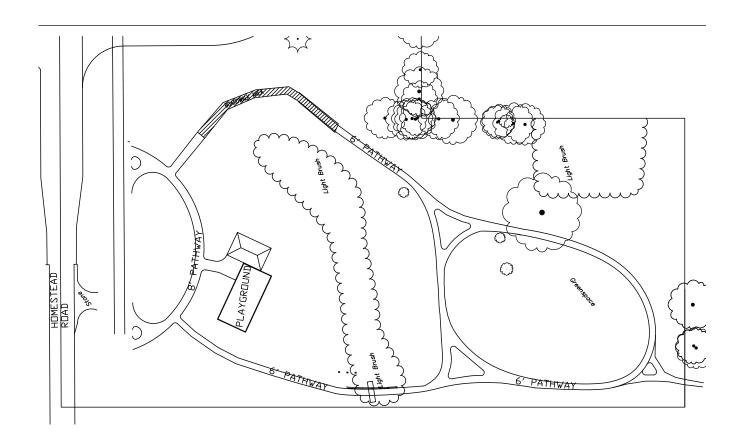
Rockhill Park SCHOLTZ RD ILLINOIS RD ILLINOIS RD ERSON 13 ERSON BLVD 9 (15) W JEFFERSON BLVD 10 **Address** Size 2900 W. Jefferson Blvd, Fort Wayne, IN 46802 27.8 AC



Label	Feature	Description
1	Ball Diamond	
2	Basketball	
3	Natural Open Space	
4	Pavilion / Shelter	
5	Picnicking	
6	Playground	
7	Restroom	
8	Restroom	
9	Rivergreenway	
10	Trails / Path	
11	Parking	
12	Parking	
13	Pedestrian Entrance	
14	Pedestrian Entrance	
15	Pedestrian Entrance	
16	Pedestrian Entrance	
17	Pedestrian Entrance	
18	Pedestrian Entrance	
19	Vehicular Entrance	
20	Vehicular Entrance	

Project Desrciption	Priority Level	Cost
Pavilion restroom improvement, new drainage	1	\$30,000.00
Playground improvements	1	\$60,000.00
Resurface pathway	1	\$50,000.00
Parking lot lighting to LED	2	\$35,000.00





Label	Feature	Description
1	Natural Open Space	
2	Pavilion / Shelter	
3	Picnicking	
4	Playground	
5	Rivergreenway	
6	Trails / Path	
7	Pedestrian Entrance	
8	Pedestrian Entrance	
9	Pedestrian Entrance	
10	Pedestrian Entrance	

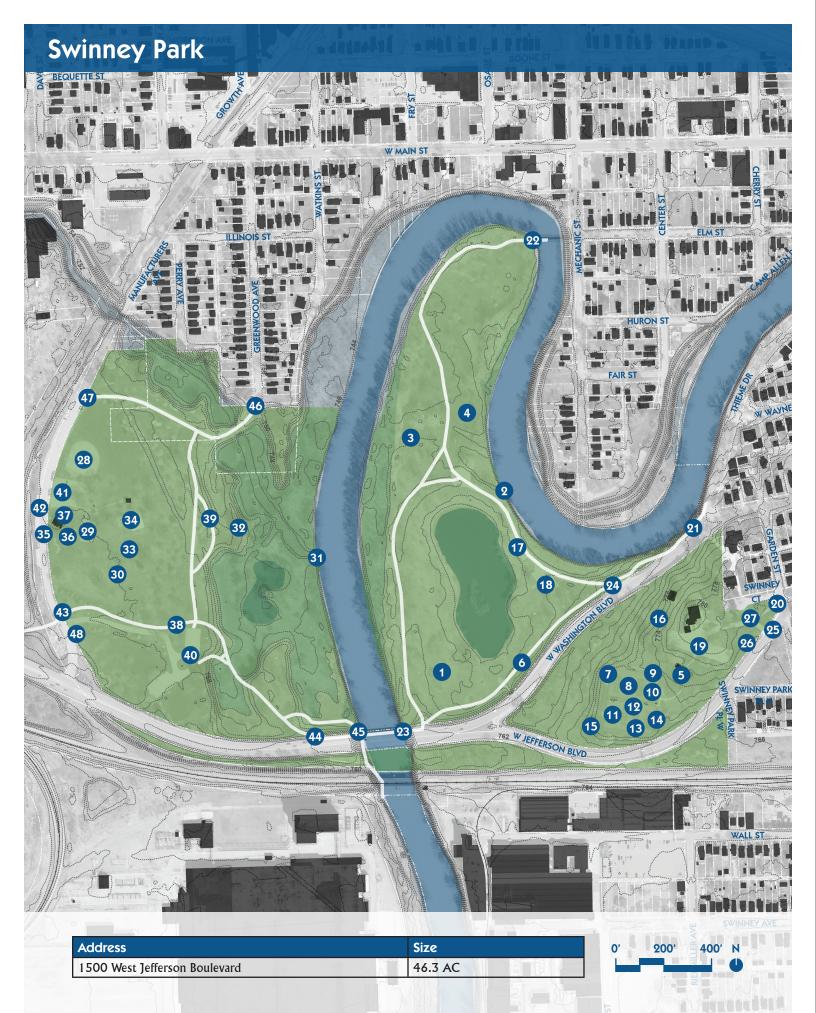
Project Desrciption	Priority Level	Cost
Replace boardwalk decking	1	\$15,000.00
Remove gravel parking return to turf	1	\$10,000.00

Rudisill/Fairfield Park W RUDISILL BLVD **Address** Size

0.01 AC

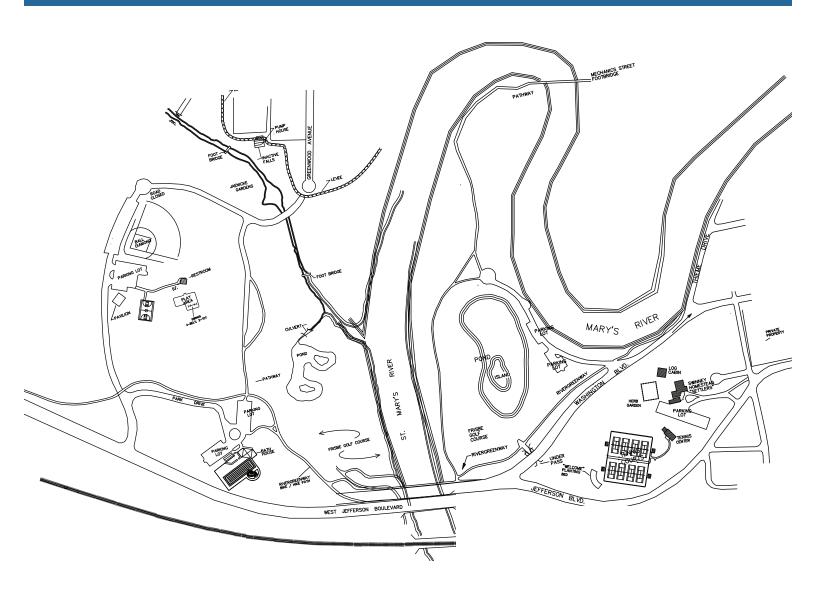
Fairfield Ave and Rudisill Blvd, Fort Wayne, IN 46807

Label	Feature	Description
1	Natural Open Space	
2	Seating Element	



Label	Feature	Description
1	Disc Golf	
2	Fishing	
3	Natural Open Space	
4	Picnicking	
5	Restroom	
6	Rivergreenway	
7	Tennis Court	
8	Tennis Court	
9	Tennis Court	
10	Tennis Court	
11	Tennis Court	
12	Tennis Court	
13	Tennis Court	
14	Tennis Court	
15	Floral Display	
16	Parking	
17	Parking	
18	Parking	
19	Floral Display	
20	Pedestrian Entrance	
21	Pedestrian Entrance	
22	Pedestrian Entrance	
23	Pedestrian Entrance	
24	Vehicular Entrance	
25	Vehicular Entrance	
26	Green Park ID Sign	
27	Public Art / Memorial	David N. Foster Memorial
28	Ball Diamonds	
29	Basketball	
30	Disc Golf	
31	Fishing	
32	Natural Open Space	
33	Picnicking	
34	Playground	

Swinney Park (Continued)



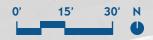
PARK FEATURES AND AMENITIES (CONTINUED)

Label	Feature	Description
35	Restroom	
36	Restroom	
37	Pavilion / Shelter	
38	Rivergreenway	
39	Trails / Path	
40	Parking	
41	Parking	
42	Pedestrian Entrance	
43	Pedestrian Entrance	
44	Pedestrian Entrance	
45	Pedestrian Entrance	
46	Vehicular Entrance	
47	Vehicular Entrance	
48	Vehicular Entrance	

Project Desrciption	Priority Level	Cost
Repairs to Mechanic Street bridge (East)	1	\$1,000,000.00
North pathway to bridge improvements (East)	1	\$250,000.00
Mechanical renovations to homestead (East)	1	\$80,000.00
Color coat tennis courts (East)	1	\$80,000.00
Parking lot lights to LED (East)	2	\$45,000.00
CLR recommendations for new facilities and/or amenities (East & West)	2	\$5,100,000.00
Splash pad facility (West)	2	\$850,000.00
Resurface roadways and parking lots (West)	1	\$150,000.00
Resurface trail system (West)	1	\$80,000.00
Playground improvements (West)	1	\$80,000.00
Jaenecke garden renovations (West)	1	\$75,000.00
Parking lot lights to LED (West)	2	\$40,000.00



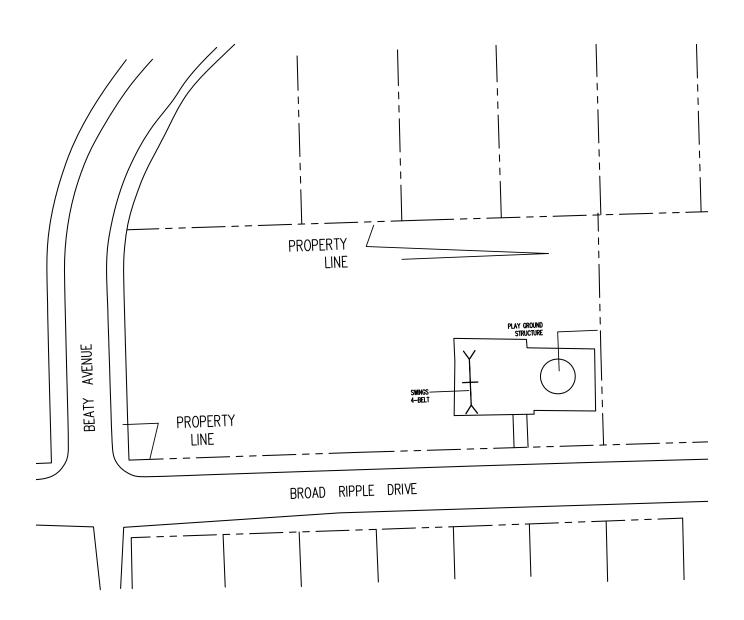




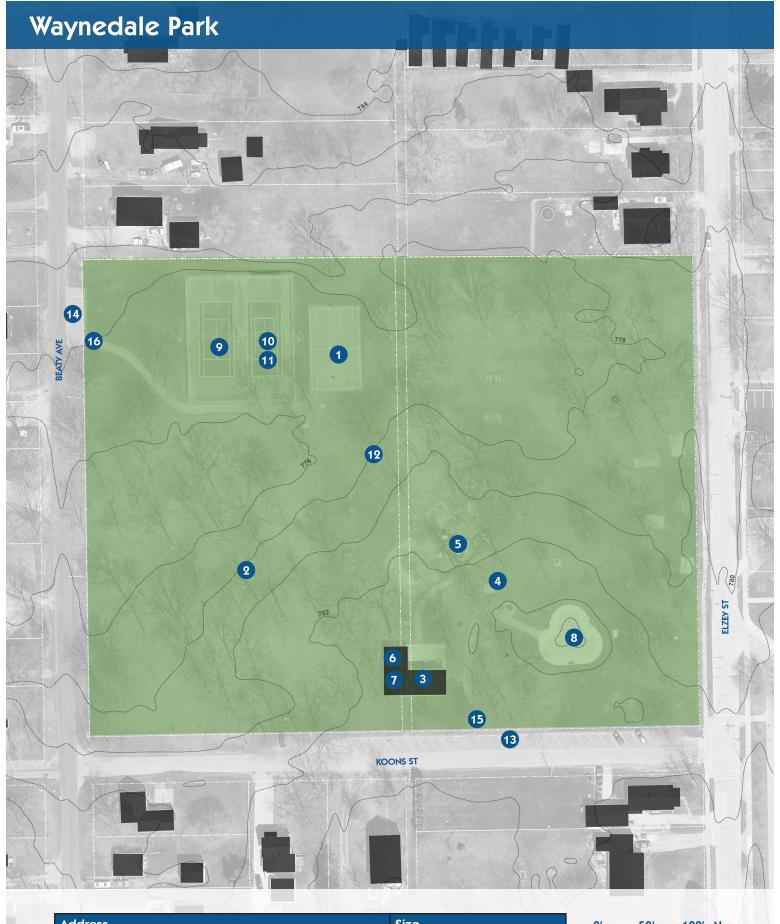
Label	Feature	Description
1	Public Art / Memorial	Overlook Wall
2	Pedestrian Entrance	
3	Pedestrian Entrance	

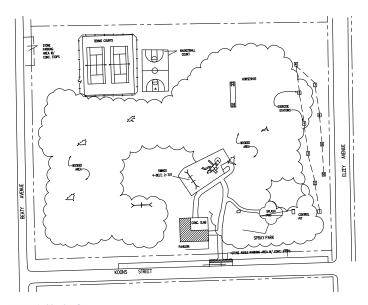
Project Desrciption	Priority Level	Cost
Repairs to cracking exterior of overlook walls	1	\$45,000.00

Waynedale Gardens BROADRIPPLE DR Address Size 1.1 AC 2900 Broadripple Dr, Fort Wayne, IN 46809



Label	Feature	Description
1	Natural Open Space	
2	Playground	
3	Green Park ID Sign	
4	Pedestrian Entrance	

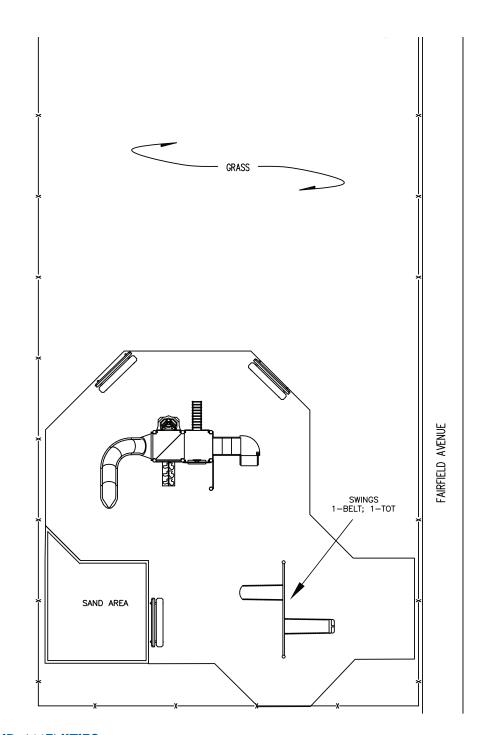




Label	Feature	Description
1	Basketball	
2	Natural Open Space	
3	Pavilion / Shelter	
4	Picnicking	
5	Playground	
6	Restroom	
7	Restroom	
8	Splashpad	
9	Tennis Court	
10	Pickleball	
11	Pickleball	
12	Trails / Fitness	
13	Parking	
14	Parking	
15	Pedestrian Entrance	
16	Pedestrian Entrance	

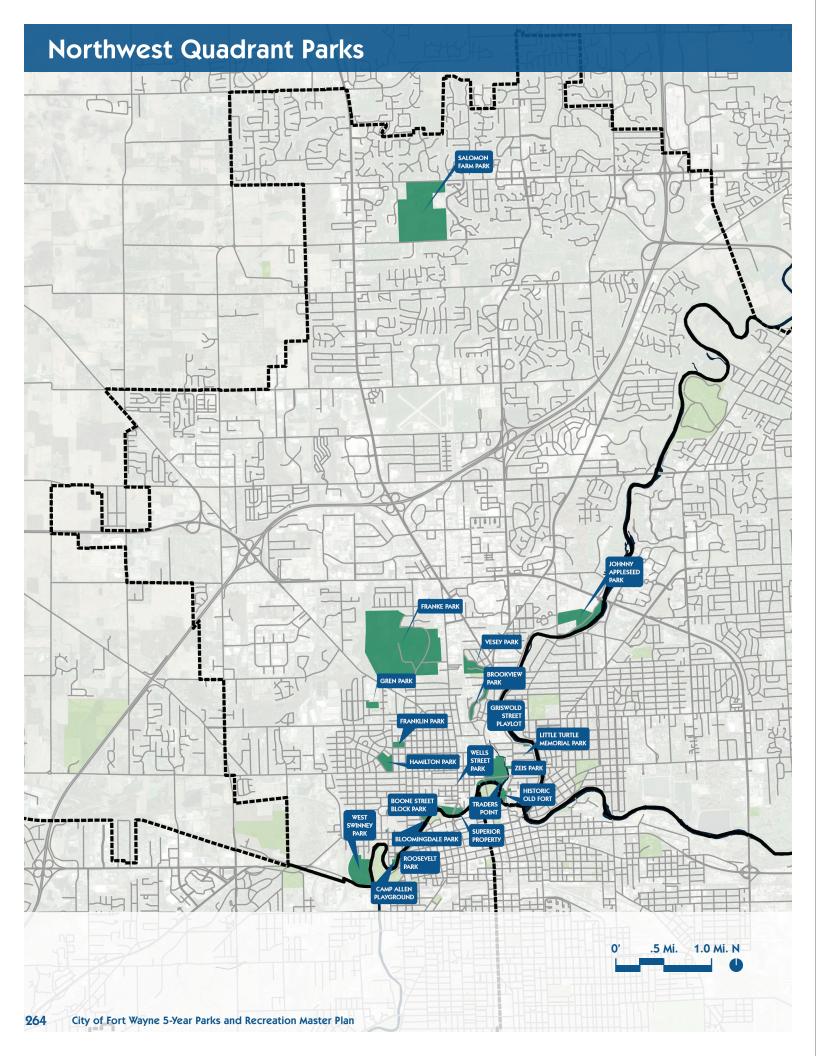
Project Desrciption	Priority Level	Cost
Replace various tables/benches throughout park	1	\$20,000.00
New asphalt walking path in park	1	\$90,000.00
Playground improvements	1	\$80,000.00
Exercise equipment improvements	2	\$20,000.00
Resurface pathway	1	\$30,000.00





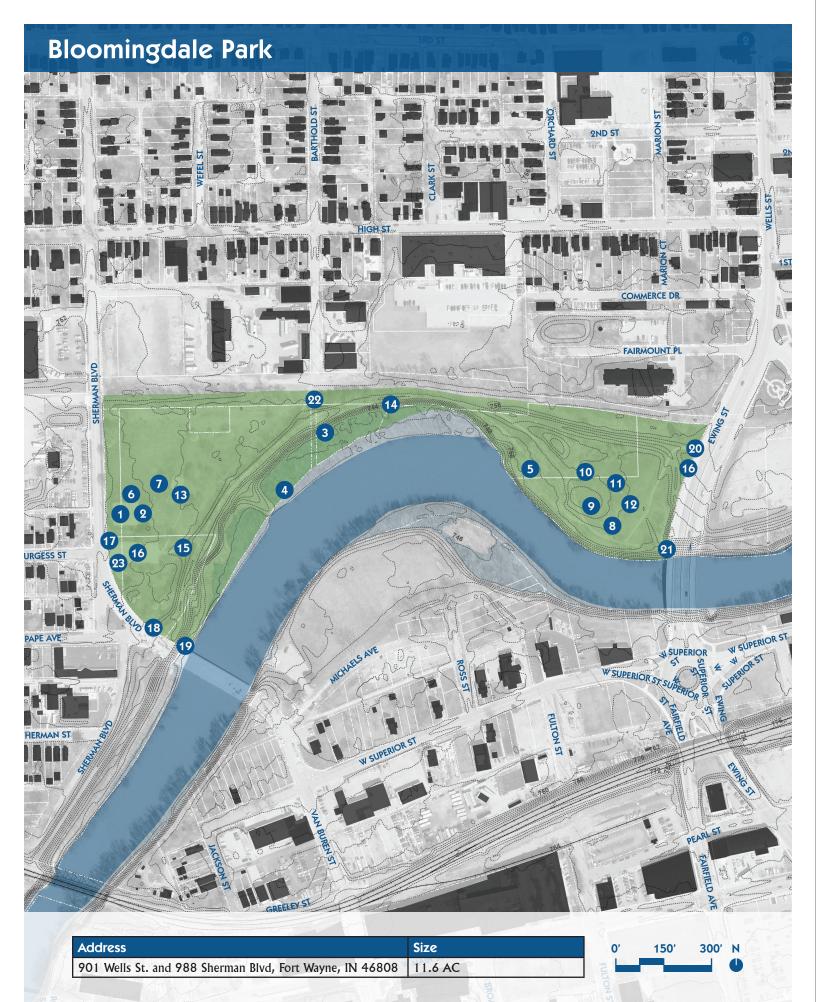
	Label	Feature	Description	
ĺ	1	Playground		
Ī	2	Green Park ID Sign		

Project Desrciption	Priority Level	Cost
Playground improvements	1	\$60,000.00
Playground surfacing improvements	1	\$90,000.00

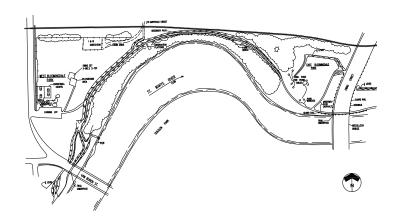


Park Name	Quadrant	Address	Acres
Bloomingdale Park E & W	NW	East-901 Wells St., West-988 Sherman Blvd, Fort Wayne, IN 46808	11.6
Boone Street Playlot	NW	631 Mechanic St, Fort Wayne, IN 46808	.33
Brookview Parkway	NW	Eastbrook and Westbrook Avenues along Spy Run Creek	11.6
Camp Allen Park	NW	200 Center St, Fort Wayne, IN 46808	3.5
Franke Park	NW	3411 Sherman Blvd, Fort Wayne, IN 46808	339.2
Franklin Park	NW	1903 St Marys Ave, Fort Wayne, IN 46808	4.3
Gren Park	NW	2699 Clifton Hills Dr, Fort Wayne, IN 46808	5.9
Griswold Park	NW	1921 Griswold Dr, Fort Wayne, IN 46805	.57
Hamilton Park	NW	1598 Cherokee Rd, Fort Wayne, IN 46808	16.5
Historic Old Fort	NW	1201 Spy Run Ave, Fort Wayne, IN 46805	1.5
Johnny Appleseed Park	NW	1500 N Harry Baals Dr, Fort Wayne, IN 46805	31.0
Lawton Park	NW	1900 N Clinton St, Fort Wayne, IN 46805	39.3
Little Turtle Memorial	NW	634 Lawton PI, Fort Wayne, IN 46805	.13
Roosevelt Park	NW	1135 W Main St, Fort Wayne, IN 46808	1.5
Salomon Farm Park	NW	817 W Dupont Rd, Fort Wayne, IN 46825	170.0
Superior Property	NW	Just West of Wells Street Bridge, Fort Wayne, IN 46807	1.40
Traders Point (RGW)	NW	E 4th St and Spy Run Ave, along the Rivergreenway Trail	4.5
Vesey Park	NW	2938 Westbrook Dr., Fort Wayne, IN 46805	19.8
Wells Street Park	NW	1401 N Wells St, Fort Wayne, IN 46808	.11
Zeis Park	NW	Spy Run Ave and Baltes Ave, Fort Wayne, IN 46805	.05

General Project Description	Priority Level	Cost
Northwest area including park development	2	\$6,000,000.00
North area including park development	2	\$6,000,000.00



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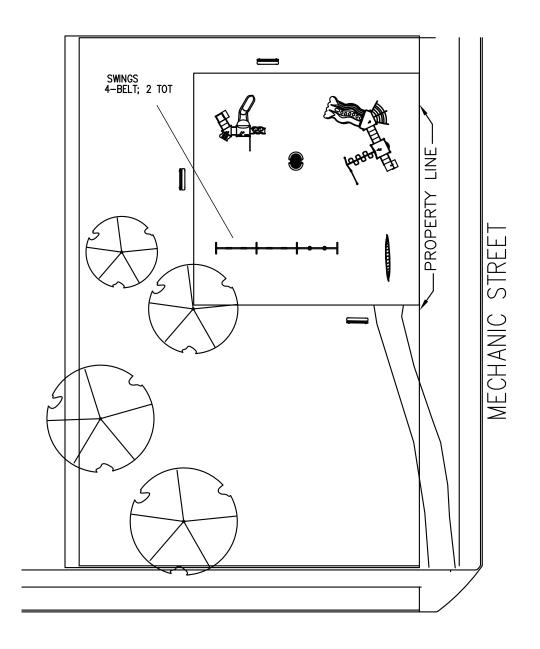
Label	Feature	Description
1	Playground	
2	Basketball	
3	Fishing	
4	Natural Open Space	
5	Natural Open Space	
6	Picnicking	
7	Picnicking	
8	Picnicking	
9	Picnicking	
10	Picnicking	
11	Picnicking	
12	Picnicking	
13	Playground	
14	Rivergreenway	
15	Trails/Path	
16	Green Park ID Sign	
17	Green Park ID Sign	
18	Pedestrian Entrance	
19	Pedestrian Entrance	
20	Pedestrian Entrance	
21	Pedestrian Entrance	
22	Pedestrian Entrance	
23	Vehicular Entrance	

Project Desrciption	Priority Level	Cost
Observation platform rebuild	1	\$75,000.00

Boone Street Block Park

Address	Size
631 Mechanic St, Fort Wayne, IN 46808	0.33 AC





Label	Feature	Description
1	Playground	
2	Green Park ID Sign	
3	Pedestrian Entrance	

Project Desrciption	Priority Level	Cost
Safety surfacing	1	\$75,000.00
Site furniture replacement	2	\$12,500.00
Perimeter fence replacement	2	\$17,500.00
Playground replacement	2	\$135,000.00

Brookview Park

Address	Size
Between Eastbrook and Westbrook Avenues running along Spy Run Creek from Vesey Park to Clinton Street.	11.6 AC



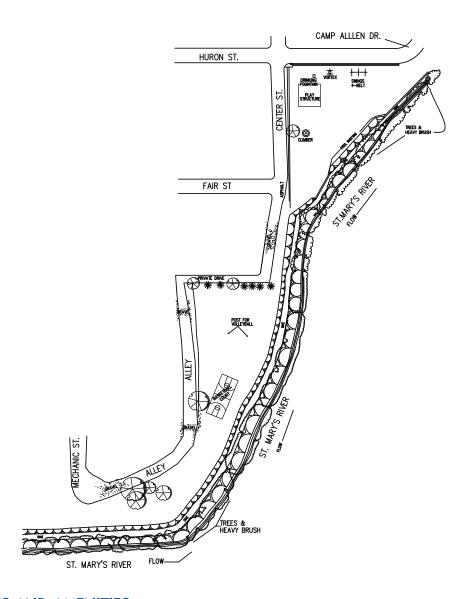
Label	Feature	Description
1	Natural Open Space	
2	Natural Open Space	

Project Desrciption	Priority Level	Cost
Footbridge renovation	2	\$120,000.00

Camp Allen Park 4 3 FAIR ST

Address	Size
200 Center St, Fort Wayne, IN 46808	3.5 AC





Label	Feature	Description
1	Basketball	
2	Picnicking	
3	Playground	
4	Green Park ID Sign	

Project Desrciption	Priority Level	Cost
Paths needed to connect play areas	1	\$25,000.00
Playground equipment improvements	1	\$70,000.00
Basketball court resurfacing	1	\$30,000.00
Basketball goals replacement	1	\$3,500.00
Basketball court electrical improvements or removal	1	\$3,500.00



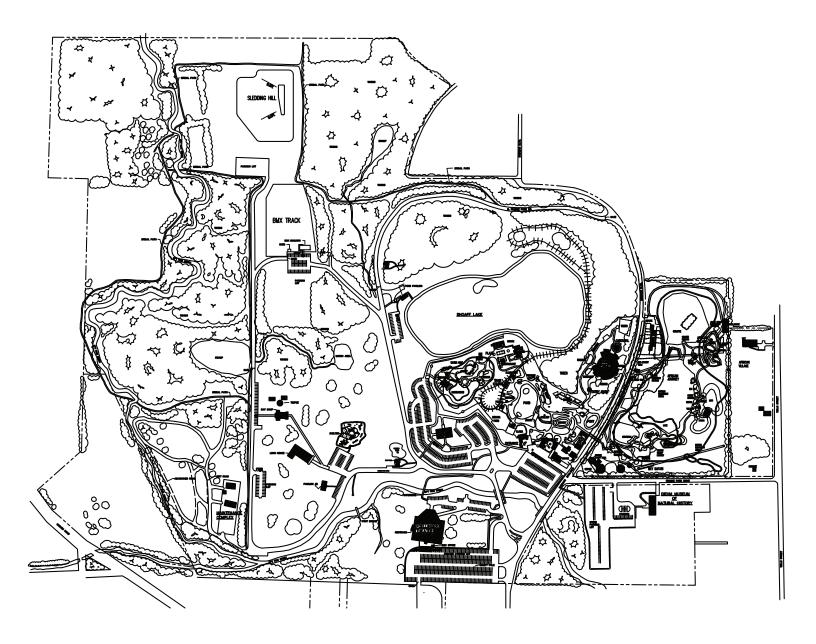




Address

Label	Feature	Description
1	Fishing	
2	Natural Open Space	
3	Pavilion/Shelter	
4	Pavilion/Shelter	
5	Fishing	
6	Picnicking	
7	Playground	
8	Restroom	
9	Restroom	
10	Restroom	
11	Restroom	
12	Parking Area	
13	Parking Area	
14	Parking Area	
15	Parking Area	
16	Parking Area	
17	Parking Area	
18	Parking Area	
19	Parking Area	
20	Vehicular Entrance	
21	Vehicular Entrance	

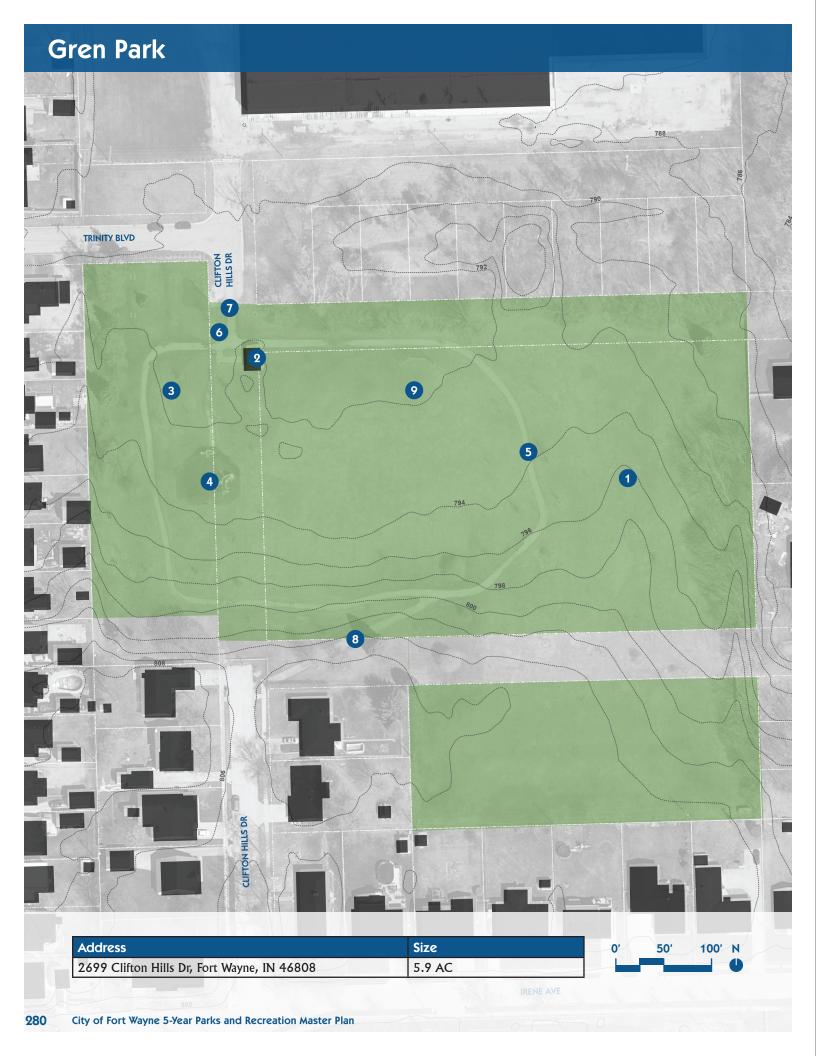
Franke Park (Continued)

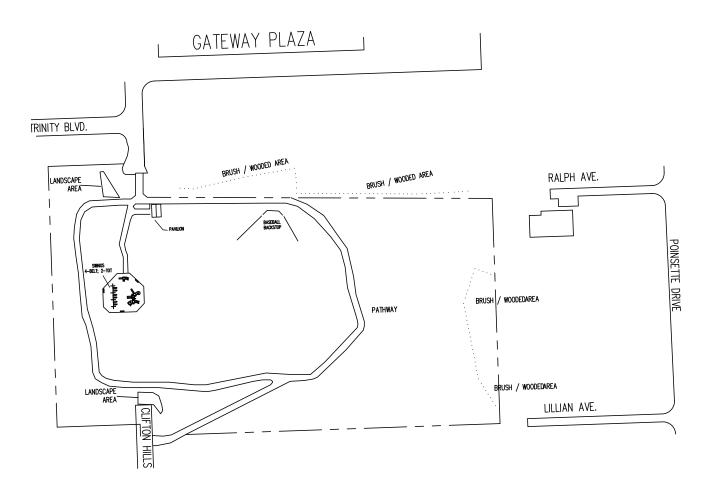


Project Desrciption	Priority Level	Cost
Foellinger Theater Pavilion	1	\$1,000,000.00
Improvements to BMX track	2	\$45,000.00
Improvements to BMX building	2	\$35,000.00
Spy Run Creek improvements	1	\$600,000.00
Shoaff Lake improvements	1	\$1,000,000.00
Lake bank improvements	1	\$300,000.00
Pathway and lighting	1	\$100,000.00
Paving improvements	1	\$250,000.00
Playground equipment improvements	1	\$200,000.00
Parking lot lighting	1	\$150,000.00
Zoo parking lot lighting	1	\$25,000.00
Theater - Audience lighting improvements	1	\$60,000.00
Theater - Ticket booth, improve wood support columns	1	\$15,000.00
Theater - Sound upgrades	1	\$500,000.00
Theater - Structural beam improvements	1	\$75,000.00
Theater - Drainage	1	\$40,000.00
Theater - Parking lot lighting to LED	2	\$100,000.00
Nature Lodge - Improvements to back room	2	\$30,000.00
Nature Lodge - Day camp roof replacement	1	\$50,000.00
Nature Lodge - Window replacement	1	\$70,000.00
Nature Lodge - Concrete improvements at entrances	1	\$15,000.00
Nature Lodge - Replace tile floor in day camp	1	\$20,000.00
Long House - Lighting improvements (change to LED)	2	\$35,000.00
Pavilion 1 - Window replacement	1	\$90,000.00
Pavilion 1 - Add air conditioning	2	\$50,000.00
Zoo - General improvements	1	\$500,000.00

Franklin Park GREENLAW GREENLAWN AVE 16 17 8 10 3 11 ARCHER AVE **Address** Size **50**′ 100' N 4.3 AC 1903 St Marys Ave, Fort Wayne, IN 46808

Label	Feature	Description
1	Natural Open Space	
2	Pavilion/Shelter	David Hefner Pavilion
3	Picnicking	
4	Restroom	Inside Pavilion
5	Restroom	Inside Pavilion
6	Swimming Pool/Splashpad	Splashpad
7	Trails/Paths	Walking Trails
8	Parking	
9	Monuments/Public Art	Building Entrance Arch
10	Monuments/Public Art	Building Entrance Arch
11	Monuments/Public Art	Building Entrance Arch
12	Monuments/Public Art	Building Entrance Arch
13	Pedestrian Entrance	
14	Pedestrian Entrance	
15	Pedestrian Entrance	
16	Pedestrian Entrance	
17	Pedestrian Entrance	
18	Vehicular Entrance	

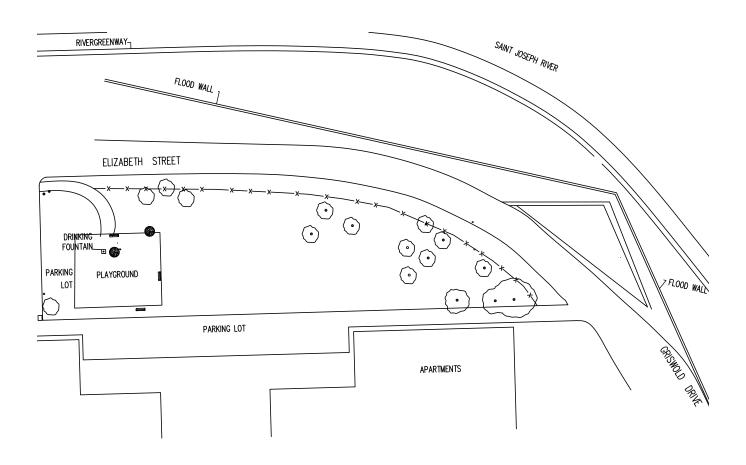




Label	Feature	Description
1	Natural Open Space	
2	Pavilion/Shelter	
3	Picnicking	
4	Playground	
5	Trails/Path	
6	Green Park ID Sign	
7	Pedestrian Entrance	
8	Pedestrian Entrance	
9	Ball Diamond	

Project Desrciption	Priority Level	Cost
Parking improvements to pathways	1	\$60,000.00
Safety surfacing	1	\$80,000.00
Backstop improvements	1	\$10,000.00

Griswold Street Playlot GRISWOLD DR 4 Address Size 1921 Griswold Dr, Fort Wayne, IN 46805 0.57 AC



Label	Feature	Description
1	Natural Open Space	
2	Playground	
3	Rivergreenway	
4	Green Park ID Sign	
5	Pedestrian Entrance	

Project Desrciption	Priority Level	Cost
Pathway improvements to playgrounds	1	\$10,000.00
Playground surface replacement	2	\$80,000.00



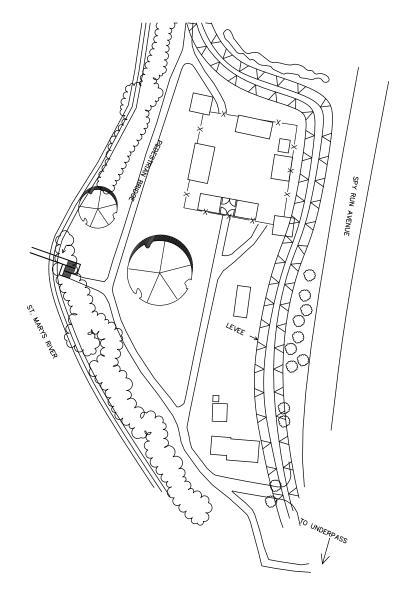




Label	Feature	Description
1	Ball Diamond	
2	Ball Diamond	
3	Ball Diamond	
4	Pavilion/Shelter	
5	Picnicking	
6	Playground	
7	Restroom	
8	Restroom	
9	Tennis Court	
10	Pickleball Courts	6 Courts
11	Trails/Path	
12	Parking	
13	Pedestrian Entrance	
14	Pedestrian Entrance	
15	Pedestrian Entrance	
16	Pedestrian Entrance	
17	Pedestrian Entrance	
18	Pedestrian Entrance	
19	Pedestrian Entrance	
20	Pedestrian Entrance	
21	Vehicular Entrance	
22	Vehicular Entrance	
23	Green Park ID Sign	
24	Pedestrian Entrance	

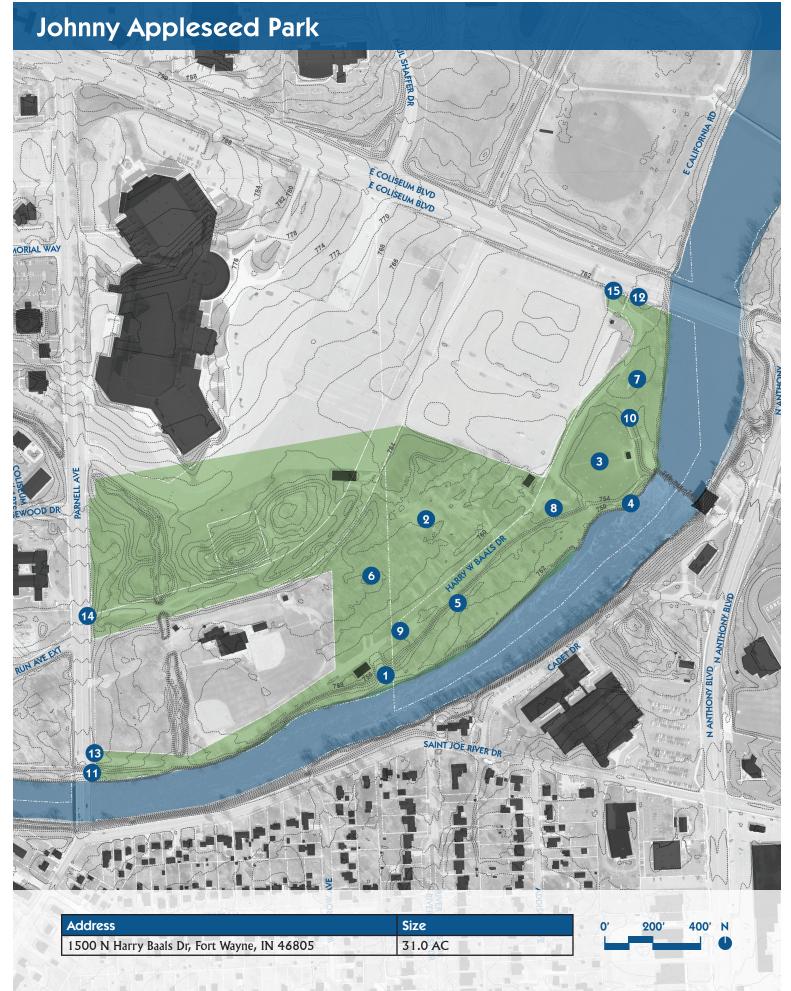
Project Desrciption	Priority Level	Cost
Ball diamond improvements	1	\$40,000.00
Monument restoration	2	\$25,000.00
Sport coat repaying	2	\$20,000.00
Trail repaving	2	\$50,000.00

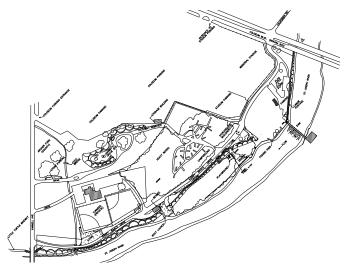
Historic Old Fort BALTES AVE Address Size 1201 Spy Run Ave, Fort Wayne, IN 46805 1.5 AC



Label	Feature	Description
1	Natural Open Space	
2	Rivergreenway	
3	Building	Primary Fort Structure
4	Building	South Buildings
5	Pedestrian Entrance	
6	Pedestrian Entrance	
7	Pedestrian Entrance	
8	Pedestrian Entrance	

Project Desrciption	Priority Level	Cost
Various improvements	1	\$50,000.00





Label	Feature	Description
1	Boating/Sailing	
2	Camping	46 Camp Sites
3	Dog Park	
4	Fishing	
5	Natural Open Space	
6	Picnicking	
7	Playground	
8	Restroom	
9	Rivergreenway	
10	Parking	
11	Pedestrian Entrance	
12	Pedestrian Entrance	
13	Vehicular Entrance	
14	Vehicular Entrance	
15	Vehicular Entrance	

CAPITAL IMPROVEMENT PROJECTS

Project Desrciption	Priority Level	Cost
New campground gazebo building	2	\$60,000.00
Retaining wall	1	\$300,000.00
New park sign	2	\$8,000.00
Parking lot improvements	1	\$150,000.00
Ramp system	1	\$60,000.00
Picnic area where tank was located	1	\$40,000.00
Parking lot lighting to LED	2	\$50,000.00

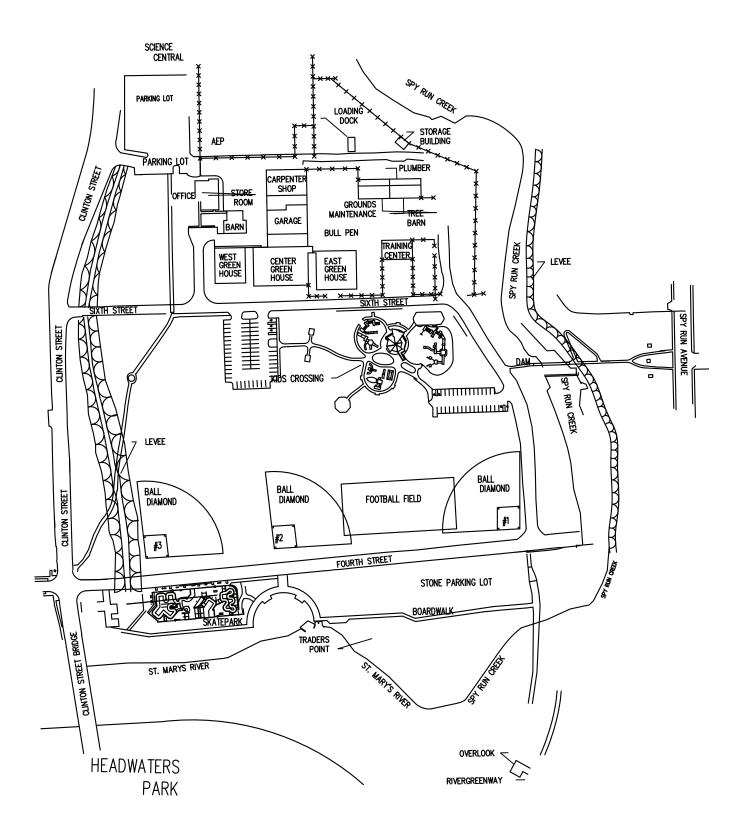






Label	Feature	Description
1	Ball Diamond	
2	Seating Element	
3	Floral Display	
4	Pedestrian Entrance	
5	Floral Display	
6	Football/Rugby	
7	Natural Open Space	
8	Pavilion/Shelter	
9	Pavilion/Shelter	
10	Playground	
11	Restroom	
12	Restroom	
13	Rivergreenway	
14	Parking	
15	Parking	
16	Pedestrian Entrance	
17	Pedestrian Entrance	
18	Pedestrian Entrance	
19	Vehicular Entrance	
20	Vehicular Entrance	
21	Public Art/Memorial	Lawton Memorial
22	Picnicking	
23	Picnicking	

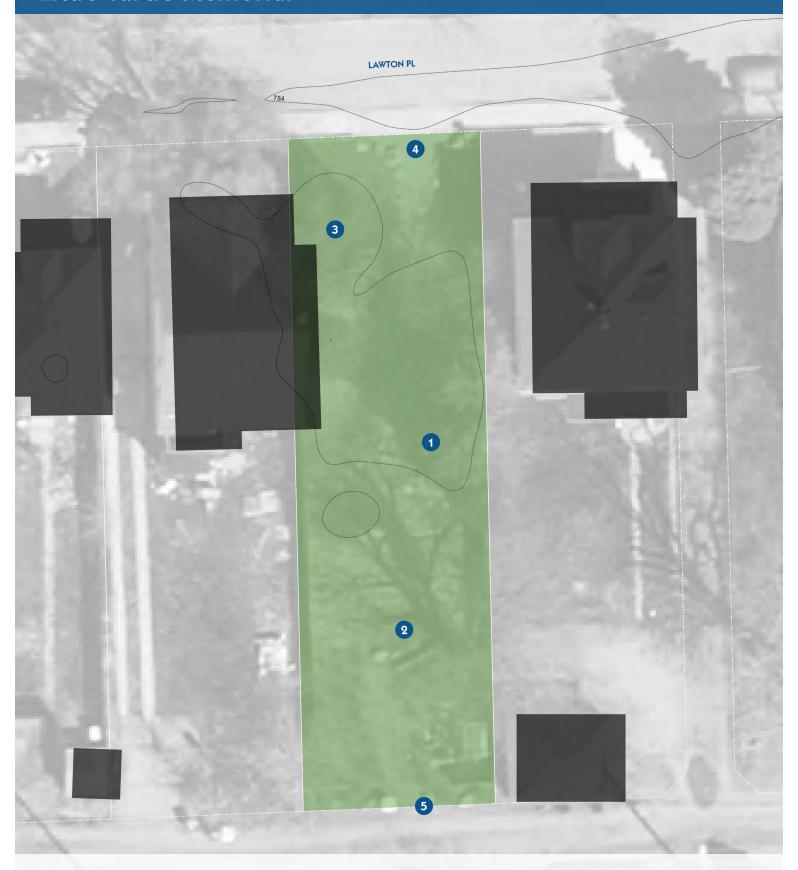
Lawton Park (Continued)



CAPITAL IMPROVEMENT PROJECTS

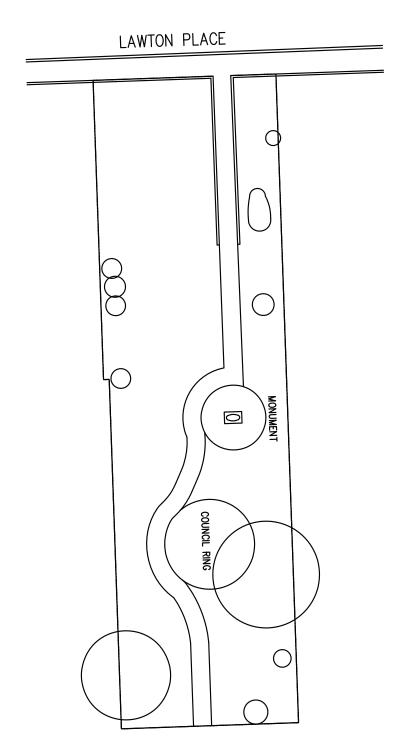
Project Desrciption	Priority Level	Cost
Greenhouse interior/exterior walls, foundation, ceiling	1	\$2,000,000.00
Ball diamond lighting	1	\$145,000.00
Roof replacement metal building	1	\$400,000.00
Repave parking and roadways	1	\$100,000.00
Replace kids crossing playground	1	\$600,000.00
Trussie bridge repairs	1	\$120,000.00
Fourth Street parking lot and sidewalks	1	\$100,000.00
Greenhouse interior/exterior walls, foundation, ceiling	1	\$167,000.00
Grounds building insultation panels	1	\$25,000.00
Football goals	1	\$10,000.00
Barn improvements, roof, siding, painting	1	\$40,000.00
Footbridge structural	1	\$10,000.00
Parking lot lighting to LED	2	\$40,000.00
Replacement of LED sign on Clinton	2	\$90,000.00

Little Turtle Memorial



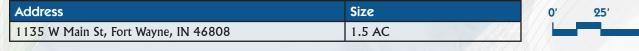
Address	Size	
634 Lawton PI, Fort Wayne, IN 46805	0.13 AC	

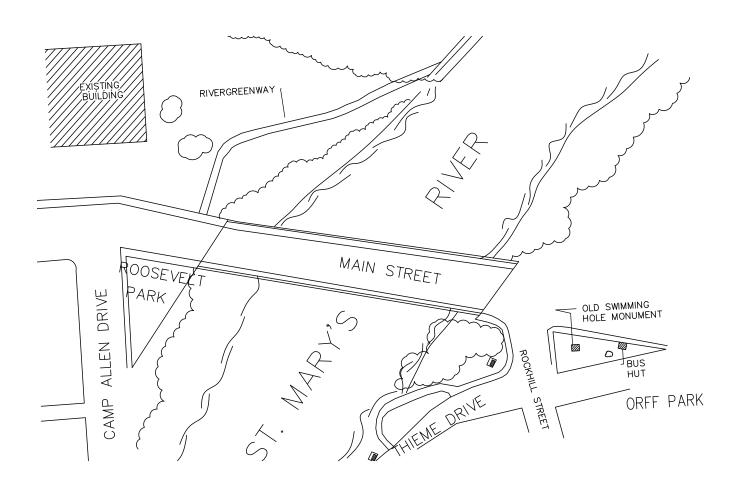




Label	Feature	Description
1	Public Art/Memorial	Little Turtle Monument
2	Seating Element	Council Ring
3	Floral Display	
4	Pedestrian Entrance	
5	Pedestrian Entrance	

Roosevelt Park 3 2

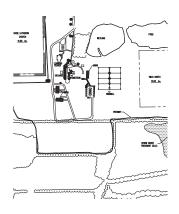




Label	Feature	Description
1	Natural Open Space	
2	Natural Open Space	
3	Rivergreenway	
4	Pedestrian Entrance	
5	Pedestrian Entrance	



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Label	Feature	Description
1	Fishing	
2	Natural Open Space	
3	Natural Open Space	
4	Restroom	
5	Trails/Paths	
6	Parking Area	
7	Parking Area	
8	Vehicular Entrance	
9	Pedestrian Entrance	
10	Pedestrian Entrance	
11	Pedestrian Entrance	
12	Pedestrian Entrance	
13	Building	
14	Building	
15	Building	
16	Building	
17	Building	

CAPITAL IMPROVEMENT PROJECTS

Project Desrciption	Priority Level	Cost
Parking and roadway asphalt improvements	1	\$800,000.00
Nature Center, roadway, pond, pathways, bridges	1	\$5,250,000.00
Sum Kitchen roof, walls, foundations, electrical, window	1	\$65,000.00
Well house roof, walls, foundation, electrical, window	1	\$50,000.00
Woodshed roof, walls, foundation, electrical, window	1	\$75,000.00
Storage barn renovations to accommodate day camp	1	\$50,000.00
Replace entry signage	1	\$35,000.00
Wetland planting renovations	1	\$45,000.00



Address	Size
West of Wells Street Bridge	+/-1.40 Acres

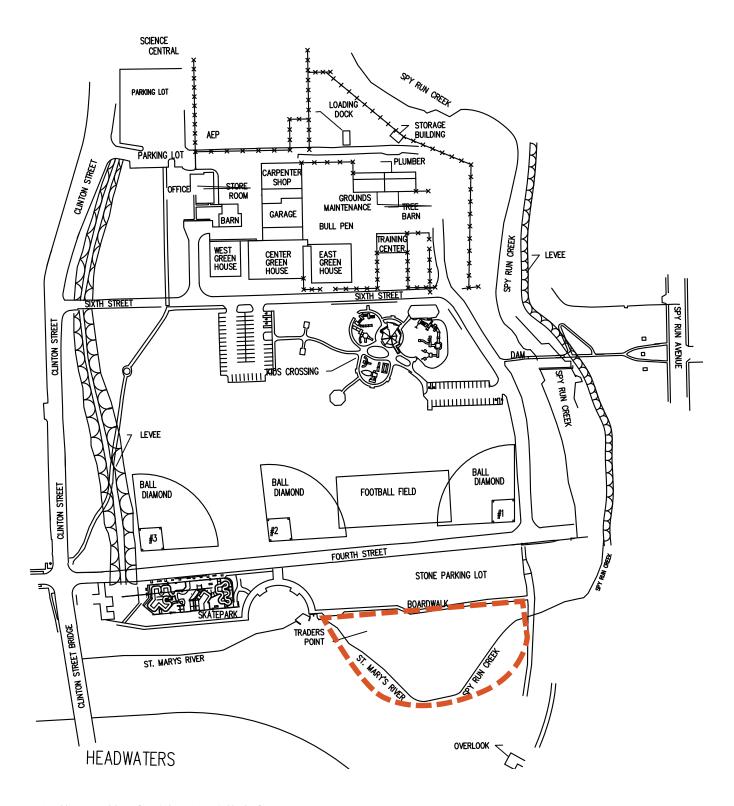


Label	Feature	Description
1	Natural Open Space	
2	Rivergreenway	
3	Pedestrian Entrance	
4	Pedestrian Entrance	



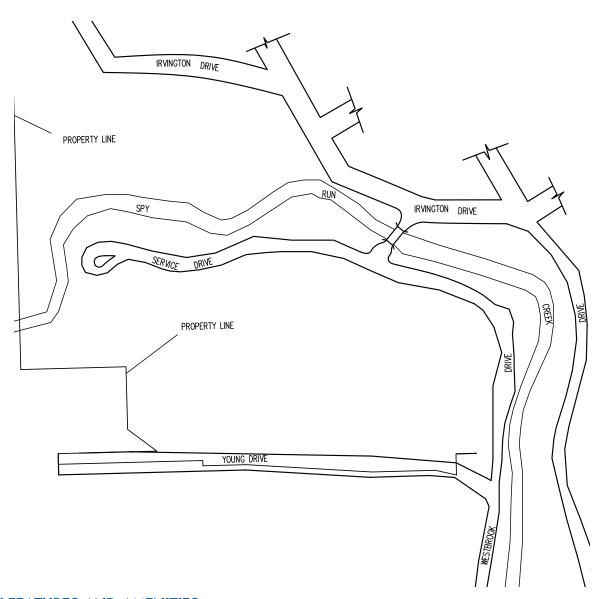
	160
Address	Size
E 4th St and Spy Run Ave, along the Rivergreenway Trail	4.5 AC





Label	Feature	Description
1	Fishing	
2	Natural Open Space	
3	Rivergreenway	

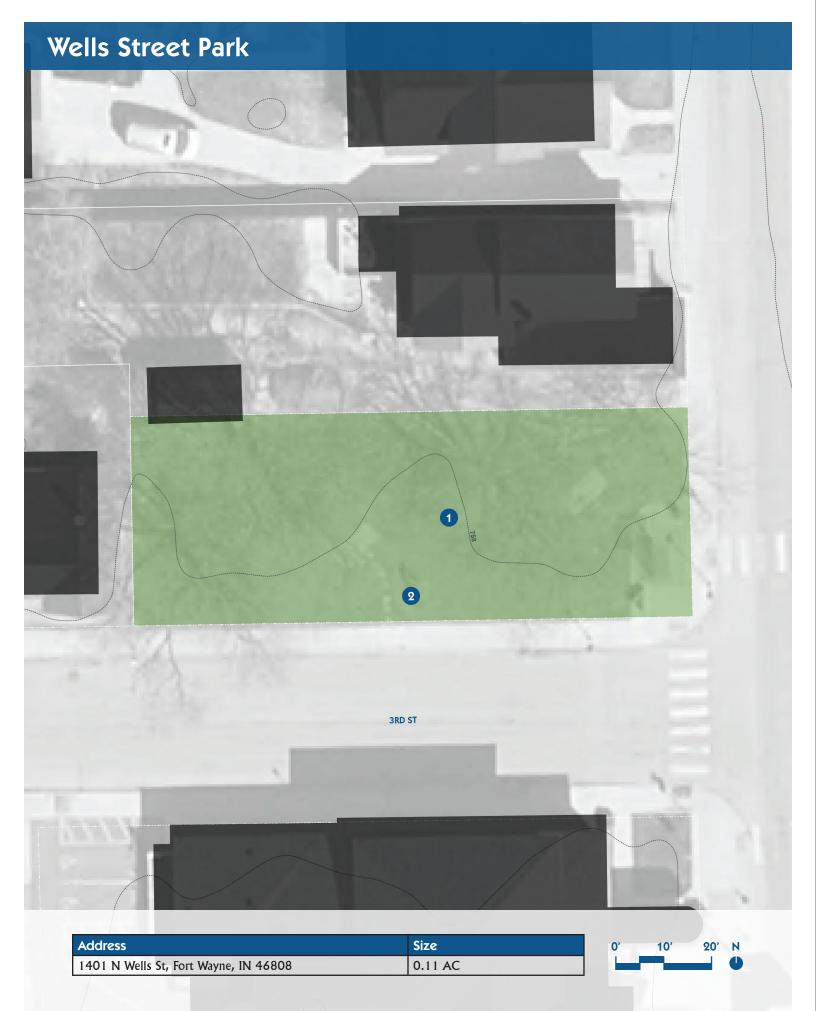
Vesey Park 7 IRVINGTON DR 1 5 YOUNG DR Address Size 100' 19.8 AC 2938 Westbrook Dr., Fort Wayne, IN 46805

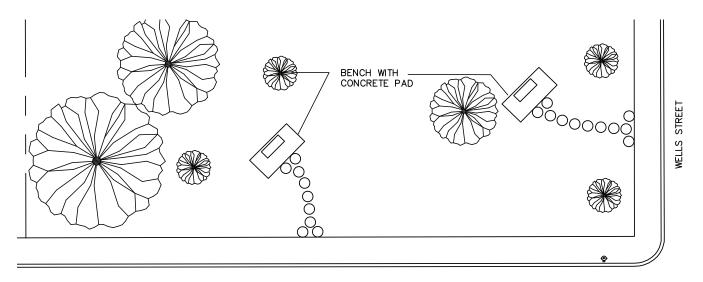


Label	Feature	Description
1	Fishing	
2	Natural Open Space	
3	Natural Open Space	
4	Picnicking	
5	Parking Lots	
6	Pedestrian Entrance	
7	Pedestrian Entrance	
8	Vehicular Entrance	

CAPITAL IMPROVEMENT PROJECTS

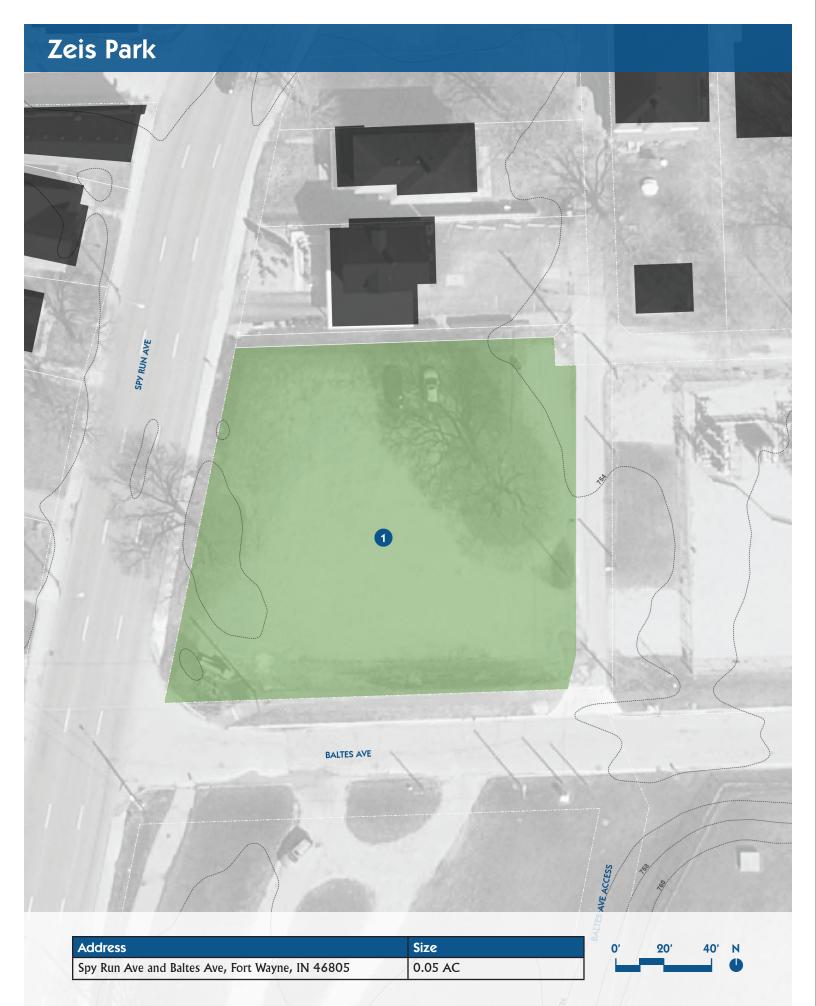
Project Desrciption	Priority Level	Cost
Asphalt pathways throughout the park	1	\$75,000.00

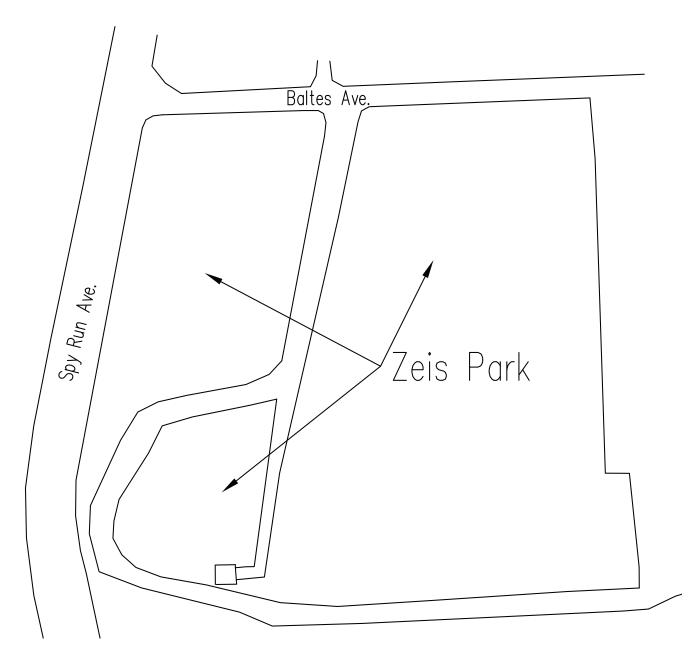




THIRD STREET

	Label	Feature	Description
	1	Natural Open Space	
ĺ	2	Green Park ID Sign	





Label	Feature	Description
1	Natural Open Space	



Appendices

Appendix 1 Park Improvement Budgets and Priorities

Location	Comments	Priority Level	Cost Estimate
Bass Park	Install path between playground & basketball court	1	\$12,500.00
Bass Park	Remove overhead lighting on court	2	\$5,000.00
Bass Park	Remove tall fence on south side of park	2	\$2,000.00
Bass Park	Resurface Basketball Court	1	\$30,000.00
Bloomingdale Park	Observation Platform Rebuild	1	\$75,000.00
Bob Arnold Northside Park	Monument Repairs	2	\$50,000.00
Bob Arnold Northside Park	Ball diamond fencing replacement	1	\$60,000.00
Bob Arnold Northside Park	Parking Lot Lighting to LED	2	\$80,000.00
Bob Arnold Northside Park	Ball diamond parking lot	1	\$125,000.00
Bob Arnold Northside Park	Additional walking trails	2	\$125,000.00
Boone Street Block Park	Safety Surfacing	1	\$75,000.00
Boone Street Block Park	Site furniture replacement	2	\$12,500.00
Boone Street Block Park	Perimeter fence replacement	2	\$17,500.00
Boone Street Block Park	Playground Replacement	2	\$135,000.00
Bowser Park	Basketball court resurfacing	1	\$30,000.00
Bowser Park	Fencing issues along alley	2	\$6,000.00
Bowser Park	Perimeter fence replacement	2	\$12,000.00
Bowser Park	Pavilion roof replacement	1	\$20,000.00
Bowser Park	Pavilion tuckpointing	1	\$6,000.00
Brackenridge Park	Playground surfacing replace	1	\$75,000.00
Brackenridge Park	Basketball court resurfacing	1	\$30,000.00
Brackenridge Park	Site furniture replacement	2	\$12,500.00
Brewer Park	Asphalt pathway needs resurfaced	1	\$20,000.00
Brewer Park	Basketball court resurfacing	1	\$30,000.00
Brewer Park	Playground drainage	1	\$25,000.00
Brookview Park	Footbridge renovation	2	\$120,000.00
Buckner Park	New pavilion, roadway, infrastructure	1	\$4,000,000.00
Buckner Park	Nature Center, roadway, pond, pathways, bridges	1	\$7,500,000.00
Buckner Park	Playground Shelters	2	\$300,000.00
Buckner Park	Native trails development	2	\$300,000.00
Buckner Park	Parking lot repaving	2	\$75,000.00
Camp Allen	Paths needed to connect play areas	1	\$25,000.00
Camp Allen	Playground equipment Improvements	1	\$70,000.00
Camp Allen	Basketball court resurfacing	1	\$30,000.00
Camp Allen	Basketball goals replacement	1	\$3,500.00
Camp Allen	Basketball court electrical improvements or removal	1	\$3,500.00
Carrington Field	Restroom Building	2	\$450,000.00
Casselwood	Open air shelter	2	\$75,000.00
Casselwood	Replace sidewalk	1	\$10,000.00
Casselwood	Playground equipment Improvements	1	\$80,000.00
Casselwood	New drinking fountain near playground	2	\$10,000.00
Community Center	Masonry repairs to exterior	1	\$15,000.00
Community Center	Carpeting replacement - Phase 2	1	\$80,000.00
Community Center	Improvements to ADA doors	1	\$35,000.00
Community Center	Replace 2 Roof Top Units	1	\$450,000.00

Location	Comments	Priority Level	Cost Estimate
Community Center	Window blind replacement	2	\$50,000.00
Community Center	Replace lighting with LED	2	\$50,000.00
Community Center	Shuffleboard Shade Structure	1	\$50,000.00
Community Center	West side drainage on building	1	\$50,000.00
Community Center	Sidewalk repairs and replacment throughout	1	\$15,000.00
Botanical Conservatory	Mechanical Renovations	1	\$1,500,000.00
Botanical Conservatory	Roof replacement	2	\$3,000,000.00
Botanical Conservatory	Master plan implementation	2	\$500,000.00
Botanical Conservatory	Lighting Improvements, (change to LED)	2	\$250,000.00
Botanical Conservatory	Terrace pavers	1	\$300,000.00
Botanical Conservatory	Hallways - Show / Tropic & Atrium	1	\$125,000.00
Botanical Conservatory	Improvements to terrace area/fountain	1	\$200,000.00
Botanical Conservatory	Improvements to ventilation grates in tropical/showcase	1	\$30,000.00
Botanical Conservatory	Improvements to brick pathways in tropical	1	\$50,000.00
Botanical Conservatory	Structural Improvements 3 houses and Magnolia	1	\$550,000.00
Botanical Conservatory	Parking Lot Lighting to LED	2	\$50,000.00
Courthouse Green	Concrete sidewalks	1	\$75,000.00
Dimension Ford	Park Development	1	\$5,000,000.00
Eastside Playlot	Fencing replacement	2	\$10,000.00
Eastside Playlot	Playground surfacing	1	\$80,000.00
Foster Park	Asphalt improvements to greenway path	1	\$150,000.00
Foster Park	Trail repave near Pavilion #3	1	\$50,000.00
Foster Park	Volleyball courts resurfacing	2	\$25,000.00
Foster Park	Roadway/Parking improvements, entry road	1	\$250,000.00
Foster Park	Playground surfacing	1	\$250,000.00
Foster Park	Ball Diamond Improvements	1	\$60,000.00
Foster Park	Parking Lot Lighting to LED	2	\$90,000.00
Foster Park	CLR Recommendations for new facilities and/or amenities	2	\$7,200,000.00
Foster Park West	Parking Lot Lighting to LED	2	\$50,000.00
Foster Park West	Pathway to bleachers at soccer	1	\$50,000.00
Foster Park West	Resurface parking lot	1	\$70,000.00
Foster Park	Golf - Cart Path Improvements	1	\$400,000.00
Foster Park	Golf - Improve lighting on golf course parking lot	1	\$40,000.00
Foster Park	Golf - Clubhouse Interiors	1	\$75,000.00
Foster Park	Golf - Replace golf maintenance building	1	\$250,000.00
Foster Park	Golf - Irrigation system improvements	1	\$1,000,000.00
Foster Park	Step improvement to suspension bridge	1	\$90,000.00
Foster Park	Bridge - paint, fabric, general repair.	1	\$300,000.00
Franke Park	Foellinger Theater Pavilion	1	\$1,000,000.00
Franke Park	Improvements to BMX track	2	\$45,000.00
Franke Park	Improvements to BMX building	2	\$35,000.00
Franke Park	Spy Run Creek improvements	1	\$600,000.00
Franke Park	Shoaff Lake Improvements	1	\$1,000,000.00
Franke Park	Lake bank improvements	1	\$300,000.00
Franke Park	Pathway and lighting	1	\$100,000.00

Location	Comments	Priority Level	Cost Estimate
Franke Park	Paving improvements	1	\$250,000.00
Franke Park	Playground equipment Improvements	1	\$200,000.00
Franke Park	Parking Lot lighting	1	\$150,000.00
Franke Park	Zoo parking lot lighting	1	\$25,000.00
Franke Park	Theater - Audience lighting improvements	1	\$60,000.00
Franke Park	Theater - Ticket booth, improve wood support columns	1	\$15,000.00
Franke Park	Theater - Sound upgrades	1	\$500,000.00
Franke Park	Theater - Structural beam improvements	1	\$75,000.00
Franke Park	Theater - Drainage	1	\$40,000.00
Franke Park	Theater - Parking Lot Lighting to LED	2	\$100,000.00
Franke Park	Nature Lodge - Improvements to back room	2	\$30,000.00
Franke Park	Nature Lodge - Day camp roof improvement	1	\$50,000.00
Franke Park	Nature Lodge - Window Replacement	1	\$70,000.00
Franke Park	Nature Lodge - Concrete improvements at entrances	1	\$15,000.00
Franke Park	Nature Lodge - Replace Tile Floor in day camp	1	\$20,000.00
Franke Park	Long House - Lighting Improvements, (change to LED)	2	\$35,000.00
Franke Park	Pav 1 - Window Replacement	1	\$90,000.00
Franke Park	Pav 1 - Add air conditioning	2	\$50,000.00
Franke Park-Zoo	Improvements	1	\$500,000.00
Freimann Square	Update lighting in park	1	\$120,000.00
Freimann Square	Update mechanical & electrical	1	\$150,000.00
Freimann Square	Improvements to stamped concrete	1	\$100,000.00
Freimann Square	Parking lot improvements	1	\$60,000.00
Gren Park	Paving improvements to pathways	1	\$60,000.00
Gren Park	Safety Surfacing	1	\$80,000.00
Gren Park	Backstop improvements	1	\$10,000.00
Griswold Street Playlot	Pathway improvements to playgrounds	1	\$10,000.00
Griswold Street Playlot	Playground surface replacement	2	\$80,000.00
Hamilton Park	Ball Diamond Improvements	1	\$40,000.00
Hamilton Park	Monument restoration	2	\$25,000.00
Hamilton Park	Sport court repaving	2	\$20,000.00
Hamilton Park	Trail repaving	2	\$50,000.00
Hanna Homestead Park	Playground surface replacement	1	\$80,000.00
Hanna Homestead Park	New picnic shelter with restrooms	1 1	\$350,000.00
Hanna Homestead Park	Remove ball diamond backstop	2	\$5,000.00
Hanna Homestead Park	Resurface Basketball Court	1	\$30,000.00
Hanna Homestead Park	Resurface pathway	1	\$40,000.00
Headwaters Park	Bank Stabilization project	1	\$350,000.00
Headwaters Park	Various site improvements	1	\$250,000.00
Headwaters Park	Sidewalk settling needs repairs	1	\$225,000.00
Headwaters Park	Landscape - removal of invasive	1	\$150,000.00
Headwaters Park	Bowl Shelter - lighting, fog, d.f.,	2	\$65,000.00
Headwaters Park	Parking Lot Lighting to LED	2	\$40,000.00
Historic Old Fort	Various Improvements	1	\$50,000.00
Hurshtown Reservoir	Floating dock system	1	\$45,000.00

Location	Comments	Priority Level	Cost Estimate
Indian Village Park	Playground P.I.P. surface	1	\$80,000.00
Indian Village Park	Parking Lot Lighting to LED	2	\$40,000.00
Jehl Park	Resurface pathway	1	\$30,000.00
Jehl Park	Tennis court fencing	2	\$15,000.00
Jehl Park	Playground improvements	1	\$150,000.00
Jennings Center	Install new HVAC system	1	\$500,000.00
Jennings Center	Metal staircase	1	\$45,000.00
Jennings Center	Alley improvements	1	\$50,000.00
Jennings Center	Fencing improvements	1	\$20,000.00
Jennings Center	Interior improvements	1	\$100,000.00
Jennings Center	Roof improvements	1	\$75,000.00
Jennings Center	Perimeter fence replacement	2	\$10,000.00
Johnny Appleseed Park	New campground gazebo building	2	\$60,000.00
Johnny Appleseed Park	Retaining wall	1	\$300,000.00
Johnny Appleseed Park	New park sign	2	\$8,000.00
Johnny Appleseed Park	Parking lot improvements	1	\$150,000.00
Johnny Appleseed Park	Ramp system	1	\$60,000.00
Johnny Appleseed Park	Picnic area where tank was located	1	\$40,000.00
Johnny Appleseed Park	Parking Lot Lighting to LED	2	\$50,000.00
John Street	Playground surfacing	1	\$60,000.00
John Street	Playground equipment Improvements	1	\$40,000.00
John Street	Playground Replacement	2	\$80,000.00
Justin Study Park	Resurface asphalt pathway	1	\$20,000.00
Kettler Park	Perimeter trail development	2	\$200,000.00
Kettler Park	Existing paths replacement	1	\$25,000.00
Kettler Park	Site furniture replacement	2	\$15,000.00
Kettler Park	New Path between shelter and tennis	1	\$40,000.00
Kettler Park	P.I.P. Repairs	1	\$100,000.00
Kettler Park	Basketball Court Paving	1	\$20,000.00
Klug Park	Basketball Court Paving	1	\$25,000.00
Klug Park	Sidewalk Replacement	1	\$20,000.00
Kreager Park	Basketball Court Construction	1	\$250,000.00
Kreager Park	Build new soccer fields (at homes)	1	\$400,000.00
Kreager Park	Replace 2 Soccer field with synthetic turf	1	\$1,800,000.00
Kreager Park	Additional shade structures over play equipment	1	\$25,000.00
Kreager Park	Improvements to baseball diamond fencing	1	\$60,000.00
Kreager Park	Repave all pathways	1	\$400,000.00
Kreager Park	Convert parking lot lighting to LED	2	\$125,000.00
Kreager Park	Convert irrigation system to inground	1	\$250,000.00
Kreager Park	Replace soccer goals	1	\$80,000.00
Kreager Park	Repave all roadways and parking lots	1	\$450,000.00
Kreager Park	Monument Sign	2	\$35,000.00
Kreager Park	Color coat and crack repair to tennis courts	1	\$80,000.00
Lafayette Park	New city sidewalks in right-of-way	1	\$25,000.00
Lafayette Park	Color coat and crack repair to tennis courts	1	\$25,000.00

Location	Comments	Priority Level	Cost Estimate
Lafayette Park	Tennis court fencing	1	\$40,000.00
Lafayette Park	Park trail development	1	\$30,000.00
Lafayette Park	Replace perimeter fencing	2	\$10,000.00
Lakeside Park	CLR Recommendations for new facilities and/or amenities	2	\$2,850,000.00
Lakeside Park	Various walkway improvements	1	\$75,000.00
Lakeside Park	Dredge and shore improvements Delta ponds	1	\$600,000.00
Lakeside Park	Replace north pond fountain	1	\$30,000.00
Lakeside Park	Drainage, turf repair, shrub bed	1	\$12,000.00
Lakeside Park	Pavilion 1&2 kitchen renovations	1	\$80,000.00
Lakeside Park	Convert lighting to LED	2	\$40,000.00
Lakeside Park	Renovations to monument	2	\$60,000.00
Lawton Park	Greenhouse ext/int walls, foundation, ceiling	1	\$2,000,000.00
Lawton Park	Ball Diamond Lighting	1	\$145,000.00
Lawton Park	Roof replacement metal building	1	\$400,000.00
Lawton Park	Repave parking and roadways	1	\$100,000.00
Lawton Park	Replace Kids Crossing Playground	1	\$600,000.00
Lawton Park	Trussle Bridge Repairs	1	\$120,000.00
Lawton Park	Fourth Street Parking lot and sidewalks	1	\$100,000.00
Lawton Park	Greenhouse Ext/Int Walls, Foundation, Ceiling	1	\$167,000.00
Lawton Park	Grounds Bldg. insulation panels	1	\$25,000.00
Lawton Park	Football Goals	1	\$10,000.00
Lawton Park	Barn improvements, roof, siding, painting	1	\$40,000.00
Lawton Park	Footbridge Structural	1	\$10,000.00
Lawton Park	Parking Lot Lighting to LED	2	\$40,000.00
Lawton Park	Replacement of LED sign on Clinton	2	\$90,000.00
Lindenwood Nature Preserve	Various Boardwalk Improvements	1	\$20,000.00
Lindenwood Nature Preserve	Various Fence Improvements	1	\$80,000.00
Lindenwood Nature Preserve	Dredge and shore improvements	2	\$200,000.00
Lindenwood Nature Preserve	Fishing Pier renovations	1	\$30,000.00
Lindenwood Nature Preserve	Parking Lot Lighting to LED	2	\$50,000.00
Lions Park	Various drainage improvements in park	1	\$10,000.00
Lions Park	Ball diamond fencing repair	1	\$15,000.00
Lions Park	Tennis courts resurfacing	2	\$40,000.00
McCormick Park	Restroom building replacement	1	\$250,000.00
McCormick Park	Parking along Redwood	1	\$200,000.00
McCormick Park	New pathway between pavilion and playground	1	\$150,000.00
McCormick Park	tuck point brick and GFI needed at kitchen	1	\$12,000.00
McCormick Park	Electrical upgrades service panel add blanks - shelter	1	\$25,000.00
McCormick Park	Playground improvements	1	\$80,000.00
McCormick Park	Repave basketball courts	1	\$30,000.00
McCormick Park	Sidewalk Replacement	1	\$25,000.00
McCormick Park	Parking lot repaving	1	\$45,000.00
McCormick Park	Parking Lot Lighting to LED	2	\$30,000.00
McCulloch Park	Various walkway improvements	1	\$30,000.00
McCulloch Park	Paint Bandstand	2	\$15,000.00

Location	Comments	Priority Level	Cost Estimate
McMillen Park	Basketball court resurfacing	2	\$120,000.00
McMillen Park	Tennis court color coating	1	\$40,000.00
McMillen Park	Pavilion Renovations	1	\$25,000.00
McMillen Park	Aquatic center improvements	1	\$200,000.00
McMillen Park	Golf Maintenance HVAC, interior lighting	1	\$13,800.00
McMillen Park	Pump house roof, HVAC	2	\$15,000.00
McMillen Park	Asphalt improvements to cart paths	1	\$150,000.00
McMillen Park	New carpet in Jerry Fox room	1	\$20,000.00
McMillen Park	Parking Lot Lighting to LED	2	\$100,000.00
McMillen Park		1	
	Sewer improvements	·	\$100,000.00
McMillen Park	Rugby Field site improvements	1	\$300,000.00
McMillen Park	Improvements and updates to bath house	1	\$60,000.00
McMillen Park	Baseball RR Repairs	1	\$7,500.00
McMillen Park	CLR Recommendations for new facilities and/or amenities	2	\$1,500,000.00
Memorial Park	Basketball court lighting improvements	1	\$80,000.00
Memorial Park	Restoration of all other monuments	1	\$75,000.00
Memorial Park	Basketball Fence replacement	1	\$35,000.00
Memorial Park	Pool Fence replacement	1	\$45,000.00
Memorial Park	Ball diamond fencing replacement	1	\$55,000.00
Memorial Park	Parking Lot Lighting to LED	2	\$65,000.00
Memorial Park	Playground improvements	1	\$50,000.00
Memorial Park	Splash Pad Improvements	1	\$75,000.00
Memorial Park	CLR Recommendations for new facilities and/or amenities	2	\$622,250.00
Miner Park	Playground improvements	1	\$50,000.00
Moody Park	P.I.P. Repairs	1	\$80,000.00
Moody Park	Seal coat, stripe basketball court	1	\$20,000.00
Moody Park	Shelter improvements	2	\$35,000.00
Moody Park	Soccer Goals	1	\$10,000.00
New Parks	Southwest including park development	2	\$6,000,000.00
New Parks	North including park development	2	\$6,000,000.00
New Parks	Northwest including park development	2	\$6,000,000.00
Old Fort	Footbridge handrails need replaced	1	\$75,000.00
Old Fort Park	Well Monument repairs- masonry	1	\$6,500.00
Orff Park - Thieme Drive Overlo	Repairs to cracking exterior of overlook walls	1	\$45,000.00
Orff Park	Monument restoration	2	\$20,000.00
Packard Park	Electrical upgrades service panel add blanks - shelter	1 1	\$20,000.00
Packard Park	Ball Diamond Lighting replacement	1	\$145,000.00
Packard Park	Playground equipment Improvements	1	\$80,000.00
Packard Park	Ball diamond fencing replacement	1	\$55,000.00
Packard Park	Fence replacement	1	\$15,000.00
Psi Ote Park	New drinking fountain on pavilion	2	\$8,000.00
Psi Ote Park	sidewalk broken, ext ceiling repair, stalls rep, paint ext	1	\$15,000.00
Psi-Ote Park	Replace entire pavilion	1 1	\$250,000.00
Rea Park	Pathway resurfacing	1	\$40,000.00
		+	•
Reservoir Park	South lot bad, need new on north side.	1	\$300,000.00

Location	Comments	Priority Level	Cost Estimate
Reservoir Park	Pond Fountain Replacement	2	\$45,000.00
Rivergreenway	Repairs to Lawton, Roosevelt bridges	1	\$80,000.00
Rivergreenway	Repave asphalt paths	1	\$200,000.00
Rivergreenway	Replace decking on various boardwalks	1	\$50,000.00
Rivergreenway	Remove the shelter at Griswold	2	\$15,000.00
Rivergreenway	Stripe centerline on pathway	2	\$10,000.00
Rivergreenway	Replace various handrails.	1	\$25,000.00
Rivergreenway	Open up view sheds along path.	1	\$100,000.00
Robert E. Meyers Park	Concrete repairs to stage area	1	\$40,000.00
Rockhill Park	Pavilion restroom improvement, new drainage	1	\$30,000.00
Rockhill Park	Playground improvements	1	\$60,000.00
Rockhill Park	Resurface pathway	1	\$50,000.00
Rockhill Park	Parking Lot Lighting to LED	2	\$35,000.00
Ronald Repka Park	Replace boardwalk decking	1	\$15,000.00
Ronald Repka Park	Remove gravel parking return to turf	1	\$10,000.00
Salomon Farm	Parking and roadway asphalt improvements	1	\$800,000.00
Salomon Farm	Nature Center, roadway, pond, pathways, bridges	1	\$5,250,000.00
Salomon Farm	Sum Kitchen Roof,walls,foundations,electrical, window	1	\$65,000.00
Salomon Farm	Well House Roof,walls,foundations,electrical, window	1	\$50,000.00
Salomon Farm	Woodshed Roof,walls,foundations,electrical, window	1	\$75,000.00
Salomon Farm	Storage Barn renovations to accommodate day camp	1	\$50,000.00
Salomon Farm	Replace entry signage	1	\$35,000.00
Salomon Farm	Wetland planting renovations	1	\$45,000.00
Seiling Park	Sidewalk Replacement	1	\$30,000.00
Shoaff Park	Parking Lots Lighting to LED	2	\$65,000.00
Shoaff Park	Resurface roadways and parking lots	1	\$350,000.00
Shoaff Park	Resurface Basketball Court	1	\$15,000.00
Shoaff Park	Dredge pond	1	\$250,000.00
Shoaff Park	Conklin paint ceilings in both restrooms and exterior	1	\$10,000.00
Shoaff Park	Rental house improvements	2	\$40,000.00
Shoaff Park	Driving Range asphalt improvements	1	\$20,000.00
Shoaff Park	Riverlodge renovations	1	\$60,000.00
Shoaff Park	Riverlodge gutters need to be painted.	2	\$5,000.00
Shoaff Park	New walking path	1	\$400,000.00
Shoaff Park	Riemanschneider Barn Floor,roof, walls, foundation	2	\$315,000.00
Shoaff Park	Golf cart path renovations	1	\$60,000.00
Shoaff Park	Golf staging shed renovations	1	\$20,000.00
Shoaff Park	CLR Recommendations for new facilities and/or amenities	2	\$1,800,000.00
Shoaff Park	New Golf Clubhouse	2	\$1,500,000.00
Summit Playlot	Playground equipment Improvements	1	\$40,000.00
Summit Playlot	Concrete sidewalk improvements	1	\$25,000.00
Swinney Park - East	Repairs to Mechanic Street bridge	1	\$1,000,000.00
Swinney Park - East	North pathway to bridge improvements	1	\$250,000.00
Swinney Park - East	Mechanical Renovations to Homestead	1	\$80,000.00
Swinney Park - East	Color coat tennis courts	1	\$80,000.00

Location	Comments	Priority Level	Cost Estimate
Swinney Park - East	Parking lot lights to LED	2	\$45,000.00
Swinney Park - East and West	CLR Recommendations for new facilities and/or amenities	2	\$5,100,000.00
Swinney Park - West	Splash Pad Facility	2	\$850,000.00
Swinney Park - West	Resurface roadways and parking lots	1	\$150,000.00
Swinney Park - West	Resurface trail system	1	\$80,000.00
Swinney Park - West	Playground improvements	1	\$80,000.00
Swinney Park - West	Jaenecke Garden Renovations	1	\$75,000.00
Swinney Park - West	Parking Lot Lighting to LED	2	\$40,000.00
Tillman Park	Parking Lot Lighting to LED	2	\$50,000.00
Tillman Park	Ball Diamond Lighting improvements	1	\$425,000.00
Tillman Park	Ball Diamond backstop replacements	1	\$70,000.00
Tillman Park	Resurface parking lots and drive	1	\$120,000.00
Tillman Park	Playground improvements	1	\$80,000.00
Tillman Park	Playground surfacing	1	\$80,000.00
Tillman Park	Steward McMillen Tennis Center Renovations	1	\$300,000.00
Tillman Park	Softball Restroom Bldg renovations	2	\$30,000.00
Tillman Park	Tennis Center Bldg renovations	2	\$35,000.00
Turpie Park	Playground Replacement	1	\$120,000.00
Various Parks	Replacement of various park furnishings	1	\$600,000.00
Various Parks	Renovations to Monument previously not listed	2	\$200,000.00
Vesey Park	Asphalt pathways throughout the park	1	\$75,000.00
Waynedale Park	Replace various tables/benches throughout park	1	\$20,000.00
Waynedale Park	New asphalt walking path in park	1	\$90,000.00
Waynedale Park	Playground improvements	1	\$80,000.00
Waynedale Park	Exercise equipment improvements	2	\$20,000.00
Waynedale Park	Resurface pathway	1	\$30,000.00
Weisser Park	Rec Ctr interior improvements	1	\$60,000.00
Weisser Park	Seal and Stripe Parking Lot	1	\$15,000.00
Weisser Park	Ball diamond fencing	1	\$40,000.00
Weisser Park	Resurface Basketball Court	1	\$60,000.00
Weisser Park	Concession Stand	2	\$75,000.00
Weisser Park	Sidewalk Improvements	1	\$40,000.00
Weisser Park	CLR Recommendations for new facilities and/or amenities	2	\$750,000.00
Wells Street Bridge	Structural support repairs	1	\$100,000.00
Wells Street Bridge	New wood decking	1	\$400,000.00
Wells Street Bridge	Repainting of bridge	1	\$250,000.00
West Central Playlot	Playground improvements	1	\$60,000.00
West Central Playlot	Playground surfacing improvements	1	\$90,000.00
			A407 000 070 070
Total -			\$107,680,050.00

Appendix 2 Budget Revenues

2022 BUDGET PROCESS Budget Other Receipts for years 2017 - 2022 By Revenue Type Per Fund

	2017 DLGF Approved Budget	2018 DLGF Approved Budget	2019 DLGF Approved Budget	2020 DLGF Approved Budget	2021 DLGF Approved Budget	2022 Submitted
General						
LIT - Certified Shares	18,286,640	18,813,491	20,274,465	19,988,871	20,018,634	23,180,933
Liquor Excise Tax	129,345	129,345	129,345	129,345	120,839	130,000
Gaming Tax	1,502,834	1,502,833	1,502,842	1,502,834	1,502,834	1,502,834
Cigarette Tax	180,121	157,288	142,066	164,850	155,008	146,655
Financial Institution Tax	321,063	275,495	311,159	512,712	364,914	370,549
Auto/Aircraft Excise Tax	2,791,675	3,491,105	3,669,387	3,962,441	3,787,569	4,160,335
Payments in Lieu of Taxes (PILOT)	9,256,678	9,770,528	9,911,461	9,679,508	10,969,904	12,268,996
Economic Development Fees	7,500	7,500	7,500	_	_	_
Commercial Vehicle Excise Tax	281,327	262,885	269,587	312,365	299,480	269,824
Alcohol Beverage Gallonage Tax	545,436	522,599	578,416	554,601	575,534	600,015
Zoning Fees	3,200	2,400	_	2,800	2,800	3,600
Right of Way Permits	270,000	270,000	400,000	499,992	555,000	605,000
Animal Control Licenses	125,625	130,450	132,250	130,850	134,200	114,720
Licenses & Permits	13,300	13,270	8,500	3,960	5,964	18,000
Cable Franchise Fees	1,716,000	1,716,000	1,716,000	1,566,000	1,450,000	1,450,000
Document and Copy Fees	33,250	43,050	10	206	206	169
Rental of Property	150,384	144,888	479,836	479,840	479,840	507,600
Reimbursement for Services	298,793	329,331 311,700	328,158	216,078	187,500	211,500
Other Charges for Services Court Costs and Fees	300,450 229,800	210,000	402,450 214,000	377,107 89,825	326,556 89,825	325,250 89,825
Other Court and Clerk Receipts	49,000	45,440	41,000	104,153	123,144	146,000
Interest on Investments	49,000	600	120,000	300,000	300,000	300,000
Refunds and Reimbursements	184,000	89,413	232,367	130,521	141,400	114,000
Transfer from Other Funds	322,500	110,500	80,500	95,000	44,000	34,200
Other Receipts	415,175	505,825	521,960	418,920	386,965	330,065
CU Services Reimbursements	1,539,699	1,565,601	1,394,388	1,551,210	1,547,352	1,537,343
Total General Fund	38,954,395	40,421,537	42,867,647	42,773,989	43,569,468	48,417,413
Fire	256 506	240.800	200 575	204 700	270 642	202.044
Financial Institution Tax	256,596	210,800	209,575	294,708	278,642	282,944
Auto/Aircraft Excise Tax Commercial Vehicle Excise Tax	2,053,844 198,202	2,636,211 201,150	2,433,176 181,578	2,940,761 236,228	2,892,122 228,678	3,176,760 191,434
Document and Copy Fees	190,202	201,150	75	230,228 75	75	75
Fire Protection Contracts	1,452	5,107	5,107	317,807	318,880	544,065
Other Court and Clerk Receipts	3,800	4,200	6,500	6,500	26,980	26,980
Interest on Investments	5,000	4,200	0,500	25,000	25,000	25,000
Refunds and Reimbursements	_	_	_	10,407	7,775	18,000
Other Receipts	5,500	10,400	65,800	112,800	120,800	120,800
Total Fire Fund	2,519,514	3,067,868	2,901,811	3,944,286	3,898,952	4,386,058
Parks & Recreation		,	400.000	400.005	,	
LIT - Certified Shares	420,000	420,000	420,000	420,000	420,000	420,000
Financial Institution Tax	91,935	78,658	80,642	109,733	89,625	105,816
Auto/Aircraft Excise Tax	754,302	989,919	943,195	1,103,221	925,849	1,173,873
Commercial Vehicle Excise Tax	73,670	75,058	69,870	87,956	73,554	77,052
Other Licenses & Permits	23,600	23,600	24,000	24,000	54,000	24,000
Park and Recreation Receipts	1,408,500	1,319,500	1,432,200	1,509,950	1,458,200	1,488,200
Rental of Property Interest on Investments	34,000	36,000	30,000 12,000	30,000 18,000	40,000 18,000	40,000 18,000
Refunds and Reimbursements	20,000	20,000	20,000	22,000	22,000	22,000
Donations, Gifts and Bequests	78,000	78,000	82,500	82,500	82,500	82,500
Other Receipts	70,000	70,000	02,000	02,300	02,500	399
Total Parks & Recreation Fund	2,904,007	3,040,735	3,114,407	3,407,360	3,183,728	3,451,840
Redevelopment - General	0.0:-	2.000	0.400	0.000	2.000	2.22-
Financial Institution Tax	3,940	3,289	3,160	6,290	6,266	6,365
Auto/Aircraft Excise Tax	34,261	41,683	37,260	48,609	65,042	71,443
Commercial Vehicle Excise Tax Interest on Investments	3,453	3,139	2,737	3,832	5,143 2,800	4,632
Total Redevelopment Fund	41,654	48,111	1,200 44,357	2,800 61,531	2,800 79,251	2,800 85,240
i otal Nedevelopinelit Fullu	41,004	40,111	44,337	01,001	13,201	00,240

REVENUES & EXPENDITURES:

2017 REVENUES		2019 EXPENDITURES	
 Property Taxes 	\$ 14, 987,754	Parks and Recreation General	\$ 22,798,831
 Other Taxes 	\$ 1,627,670	Capital Outlays	\$ 10,407,929
 Charges for Services 	\$ 5,237,809	Debt Service	\$ 434,867
 Local Grants and Donations 	\$ 2,663,396	Total Expenditures	\$ 33,641,627
 Other Revenues 	\$ 146,199	2p 0.1.4.1.0.	+ 00/011/021
 Total Revenues 	\$ 24,662,828	2020 REVENUES	
		Property Taxes	\$ 15,095,027
2017 EXPENDITURES	* 10 00 - 10 1	 Other Taxes 	\$ 2,239,060
Parks and Recreation General	\$ 19,087,426	 Charges for Services 	\$ 3,071,879
Capital Outlays	\$ 2,030,644	 Local Grants and Donations 	\$ 3,012,899
• Debt Service	\$ 339,133	Other Revenues	\$ 239,580
Total Expenditures	\$ 21,457,203	Total Revenues	\$ 23,658,445
2018 REVENUES		2020 EXPENDITURES	
 Property Taxes 	\$ 15,025,215	Parks and Recreation General	\$18,155,193
 Other Taxes 	\$ 1,637,131	Capital Outlays	\$ 2,981,649
 Charges for Services 	\$ 4,912,799	Debt Service	\$ 503,068
 Local Grants and Donations 	\$ 4,474,729	Total Expenditures	\$ 21,639,910
 Other Revenues 	\$ 191,821	•	. , ,
 Total Revenues 	\$ 26,241,695	2021 REVENUES	
		Property Taxes	\$17,677,132
2018 EXPENDITURES	* 10 = 11 = 1=	 Other Taxes 	\$ 2,502,392
Parks and Recreation General	\$ 18,744,713	 Charges for Services 	\$ 4,716,230
Capital Outlays	\$ 7,197,378	 Grants and Donations 	\$1,918,768
• Debt Service	\$ 339,133	 Other Revenues 	\$1,759, 574
Total Expenditures	\$ 26,281,224	 Total Revenues 	\$ 28,574,096
2019 REVENUES		2021EXPENDITURES	
 Property Taxes 	\$ 16,312,440	 Parks and Recreation General 	\$ 20,361,199
 Other Taxes 	\$ 4,113,027	 Capital Outlays 	\$ 1,909,098
 Charges for Services 	\$ 4,822,445	• Debt Service	\$ 561,293
 Local Grants and Donations 	\$ 4,627,768	 Total Expenditures 	\$ 22,831,590
 Other Revenues 	\$ 719,337		
 Total Revenues 	\$ 30,595,017		



Fort Wayne Parks & Recreation Department

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